



2006 - 2007

## Workshop V: Relative Valuation

### Relative Valuation

- Refresher
  - What is relative valuation?
  - Finding comparables
  - Means of comparison
- Book multiples
- Operating multiples
- Sector specific multiples
- Advanced valuation multiples
- Examples galore w/ CIS (if time permits)

## What is Relative Valuation

- Relative value principle: what is the market *willing to pay*?
  - The science of selling to--and buying from--a “bigger idiot”
- Assets with similar attributes and similar earnings potential should sell for similar prices.
  - Apples to apples, same houses on the same block, etc.
- Easier to implement and less time consuming than intrinsic value
- Steps to relative valuation:
  - Find comparable businesses
  - Find the means of comparison

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## Finding Comparables

- Comparable companies should have similar businesses in a similar industry with similar risks, size, growth, etc.
- No hard set of rules, but obviously:
  - Apples to apples, NOT apples to oranges
  - Exxon Mobile to Royal Dutch Shell, NOT Exxon Mobile to The Gap
- Premiums and discounts can be estimated for dissimilarities
  - Heavier, juicier apples trade at a 10% premium to regular apples
  - Coca-Cola trades at a 50% premium (Price to Sales) to PepsiCo
- Sometimes, there are no comparables, and premiums and discounts cannot be estimated:
  - Whole Foods trade at a 200% premium to Kroger
- Be creative, Look at private equity buy-out multiples, etc.
- Comparables can also serve as a proxy for estimates

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## Means of Comparison

- **BOOK VALUE MULTIPLES**
  - P/B, P/TBV, Q
  - Assumption: similar businesses with similar returns should be trading at similar relative asset value
- **OPERATING MULTIPLES**
  - P/E, P/S, EV/S, EV/EBITDA, MC/FCFE, EV/FCFF
  - Assumption: similar businesses should have similar earnings power
- **SECTOR SPECIFIC MULTIPLES**
  - EV/Subscriber, EV/Resource in reserve, EV/Throughput of product
  - Assumption: businesses in the same industry that make similar returns on a product should trade in tandem to a common denominator
- **ADVANCED VALUATION MULTIPLES**
  - EVIC / ROICWACC, EVGCI / CROCIWACC
  - Assumption: the market premium/discount of a business, regardless of its size, should be directly proportional to its economic value added compared to similar firms in the industry

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## Book Value Multiples

- **Price to Book Equity (P/B)**
  - Ratio between market value of equity and book value of equity
- Definition:
$$\text{Price to Book Ratio} = \text{PBV} = \frac{\text{Market Value of Equity}}{\text{Book value of equity}}$$
- Intuition:
  - What the market is willing to pay for a firm's assets
  - Good for when earnings power or tangible value are in the assets
  - Bad when value is not in tangible assets (i.e. service and technology)
  - Bad When book value of equity is negative (i.e. initial project/firm development)
  - Bad when accounting standards differ (i.e. U.S. PP&E vs. Chinese PP&E)

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## P/B Ratio Dissected

$$P_0 = \frac{DPS_1}{k_e - g_n}$$

$$P_0 = \frac{(EPS_1)(\text{Payout Ratio})}{r - g_n}$$

$$P_0 = \frac{(BV_0)(ROE)(\text{Payout Ratio})}{r - g_n}$$

$$\frac{P_0}{BV_0} = PBV = \frac{(ROE)(\text{Payout Ratio})}{r - g_n}$$

$$\frac{P_0}{BV_0} = \frac{(ROE)(1 + g)(\text{Payout Ratio})}{r - g_n}$$

$$g = (1 - \text{Payout ratio}) * ROE$$

$$\frac{P_0}{BV_0} = PBV = \frac{ROE - g_n}{r - g_n}$$

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## Book Value Multiples

- **Price to Book Equity (P/TBV)**
  - Ratio between market value of equity and tangible book value (TBV)
- **Definition:**
  - Same as P/B, except book value does not include intangibles
  - $TBV = \text{Assets} - \text{Liabilities} - \text{Goodwill} - \text{Other intangibles}$
  - Proxy for liquidation value if TBV approximates replacement value
- **Tobin's Q (Q)**
  - Ratio between market value of assets in place over replacement cost of assets in place
- **Definition:**
  - Provides a more updated measure of value of assets than accounting book value
  - Measure has informational discrepancies and do not have precise definition
  - Rationale: firms that earn positive excess returns efficiently will have  $Q > 1$ , else  $Q < 1$
  - I personally have never used this measure

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# Earnings Multiples

- Price to Earnings (P/E)
  - Ratio between market value of equity and net income to retained earnings
- Definition:

$$PE = \frac{\text{Market Price per share}}{\text{Earnings per share}}$$

- Intuition:
  - What the market is willing to pay for a firm's earnings
  - Good to look at from a fundamental perspective (i.e. growth)
  - Bad because "earnings" is accounting measure not cash measure
  - Bad because "earnings" is often distorted by firm-specific factors (i.e. leverage, tax-rates, extraordinary items, etc.)

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# P/E Ratio Dissected

$$P_0 = \frac{DPS_1}{k_e - g_n}$$

$$P_0 = \frac{(EPS_1)(\text{Payout Ratio})}{r - g_n}$$

$$\frac{P_0}{EPS_1} = \text{Forward PE} = \frac{\text{Payout Ratio}}{k_e - g_n}$$

$$\text{Payout ratio} = 1 - \frac{\text{Expected growth rate}}{\text{Return on equity}} = 1 - \frac{g_n}{ROE_n}$$

$$\frac{P_0}{EPS_1} = \text{Forward PE} = \frac{1 - \frac{g_n}{ROE_n}}{k_e - g_n}$$

$$P_0 = \frac{(EPS_0)(\text{Payout Ratio})(1+g) \left( 1 - \frac{(1+g)^n}{(1+k_{e,hg})^n} \right)}{k_{e,hg} - g} + \frac{(EPS_0)(\text{Payout Ratio}_n)(1+g)^n (1+g_n)}{(k_{e,sn} - g_n)(1+k_{e,hg})^n}$$

$$\frac{P_0}{EPS_0} = \frac{\text{Payout Ratio} \cdot (1+g) \cdot \left( 1 - \frac{(1+g)^n}{(1+k_{e,hg})^n} \right)}{k_{e,hg} - g} + \frac{\text{Payout Ratio}_n \cdot (1+g)^n \cdot (1+g_n)}{(k_{e,sn} - g_n)(1+k_{e,hg})^n}$$

$$\frac{P_0}{EPS_0} = \frac{\left( 1 - \frac{g}{ROE_{hg}} \right) (1+g) \left( 1 - \frac{(1+g)^n}{(1+k_{e,hg})^n} \right)}{k_{e,hg} - g} + \frac{\left( 1 - \frac{g_n}{ROE_{st}} \right) (1+g)^n (1+g_n)}{(k_{e,sn} - g_n)(1+k_{e,hg})^n}$$

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# Earnings Multiples

- **Price to Sales (P/S)**

- Ratio between market value of equity and the revenues of a company

- Intuition:

- What the market is willing to pay for a firm's revenues
- Good for negative earning firms and turn-around stories
- Good for value proxy assuming "regression to industry norm"
- Sucks when business margin dynamics are very different
- Sucks when there is leverage to distort sales and operating performance

- **Enterprise Value to Sales (EV/S)**

- Adjust comparables to account for firm value

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# P/S Ratio Dissected

$$P_0 = \frac{DPS_1}{r - g_n} \quad P_0 = \frac{(EPS_0)(\text{Payout Ratio})(1 + g_n)}{r - g_n}$$

$$P_0 = \frac{(\text{Sales}_0)(\text{Net Margin})(\text{Payout Ratio})(1 + g_n)}{r - g_n}$$

$$\frac{P_0}{\text{Sales}_0} = \text{PS} = \frac{(\text{Net Margin})(\text{Payout Ratio})(1 + g_n)}{r - g_n}$$

$$\frac{\text{Price}}{\text{Sales}} = (\text{Net Margin}) \left( \frac{(\text{Payout Ratio})(1 + g) \left( 1 - \frac{(1 + g)^n}{(1 + k_{e,t})^n} \right)}{k_{e,t} - g} + \frac{(\text{Payout Ratio}_n)(1 + g)^n (1 + g_e)}{(k_{e,t} - g_n)(1 + k_{e,t})^n} \right)$$

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# Earnings Multiples

- Enterprise Value to EBITDA (EV/EBITDA)

- Ratio between market value of equity and net income to retained earnings

- Definition:

$$EV/EBITDA = \frac{\text{Market Value of Equity} + \text{Market Value of Debt} - \text{Cash}}{EBITDA}$$

- Intuition:

- Measure of what the market is willing to pay for a firm's *operating* performance
- Ignores items below "operating income" line
  - Corrects differences in leverage, tax rates, below-the-line items
- Used frequently by buy-side analysts
- Will not present accurate measure of comparable value if leverage, tax rates, below the line items are material in the long-term

## EV/EBITDA Dissected (via Damodaran)

$$P_0 = \frac{DPS_1}{k_e - g_n}$$

$$V_0 = \frac{FCFF_1}{WACC - g}$$

$$FCFF = EBIT(1-t) - (\text{Cap Ex} - \text{DA} + \Delta \text{ Working Capital})$$

$$= (EBITDA - \text{DA})(1-t) - (\text{Cap Ex} - \text{DA} + \Delta \text{ Working Capital})$$

$$= EBITDA(1-t) - \text{DA}(1-t) - \text{Reinvestment}$$

$$V_0 = \frac{EBITDA_1(1-t) - \text{DA}_1(1-t) - \text{Reinvestment}_1}{WACC - g}$$

$$\frac{V_0}{EBITDA} = \frac{(1-t) - \frac{\text{DA}}{EBITDA}(1-t) - \frac{\text{Reinvestment}}{EBITDA}}{WACC - g}$$

## Earnings Multiples

- **Mkt Cap to FCF to Equity (MC/FCFE)**
  - Ratio between market value of equity to cash-earnings to equity holders
- Intuition:
  - What the market is willing to pay for a firm's pure cash-flow to equity holders
  - Good for measuring the cash-earnings power of a firm
  - Sucks when there's material leverage or big tax differences
  - Sucks when reinvestment is significant
- **Enterprise Value to FCF to Firm (EV/FCFF)**
  - Ratio between firm value to cash-earnings to equity and debt holders
  - To a certain extent, fixes distortions in MC/FCFE created by leverage
  - What both equity holders and debt holders own in assets and get in cash

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## Sector Specific Multiples

- Quantifying industry qualities
  - Link firm value to operating details and output
  - Provides "intuitive and qualitative" way of estimating value
  - Can be computed without going to financial statements
  - Great for firms with inaccurate or no financial statements
- Numerator is usually *enterprise value*
- Denominator is usually an *operating unit* that generate revenue
- Ex: commodity companies, manufacturing firms, subscription-based firms, internet firms

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## Sector Multiple Examples

$$\text{Value per commodity unit} = \frac{\text{Market Value of Equity} + \text{Market Value of Debt}}{\text{Number of units of the commodity in reserves}}$$

$$\text{Value per unit product} = \frac{\text{Market Value of Equity} + \text{Market Value of Debt}}{\text{Number of units produced (or capacity)}}$$

$$\text{Value per Subscriber} = \frac{\text{Market Value of Equity} + \text{Market Value of Debt}}{\text{Number of Subscribers}}$$

$$\text{Value per Customer} = \frac{\text{Market Value of Equity} + \text{Market Value of Debt}}{\text{Number of Customers}}$$

$$\text{Value per Site Visitor} = \frac{\text{Market Value of Equity} + \text{Market Value of Debt}}{\text{Number of Visitors/Site}}$$



## Advanced Valuation Multiples

- **EV/IC to ROIC/WACC**
  - Ratio between the market value of capital over the book value of capital and economic return of firm
- Intuition:
  - Combines book metrics and earnings metrics nicely
  - What the market is willing to pay in excess of book for economic return
- **EV/GCI to CROC/WACC**
  - "Cash" measure of EV/IC to ROIC/WACC
- Intuition:
  - Better measure of economic value than EV/IC to ROIC/WACC



## EV/GCI to CROCI/WACC Dissected

- GCI (Gross cash invested) = Gross tangible and intangible assets before depreciation or write-offs + investments in associates + working capital
- CROCI (Cash return on cash invested) = Post tax, pre interest cash-flow as a percentage of average GCI
- ROIC (Return on invested capital) = EBITA – cash taxes on EBITA as a percent of net tangible assets + operating working capital
- This is the ultimate measure of implied market discounts/premiums as a result of (1) the level, volatility, and duration of economic return (2) reinvestment

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## Pros and Cons

- Pros
  - Simple to calculate and explain
  - Captures the intangible in a “market discount/premium”
  - Does not have as many explicit assumptions and projections
  - Very useful as a “reality check”
- Cons
  - Definition of a comparable firm is subjective
  - Does not hint at market over/under valuation
    - Tech bubble (market cap per eyeball), real estate bubble (house on the next block)
  - Prone to manipulation and oversimplification

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# Examples

- See external documents