

## Robert N. Gordon

Robert N. Gordon is President of Twenty-First Securities Corporation, which he founded in 1983. Prior to that, he was Partner in Charge of Arbitrage and Tax at Oppenheimer & Co. and before that a Senior Vice President and Regional Manager at Laidlaw Adams & Peck. He has been a member of the Securities Industry Association's Board of Directors, Chairman of the SIA Tax Policy Committee and Chairman of SIA's New York District. He is a Trustee and former Chairman of the Securities Industry Institute at the University of Pennsylvania's Wharton School. A Wall Street Tax Association member, Mr. Gordon is also a frequent financial lecturer. He has written several articles on arbitrage and hedging strategies.