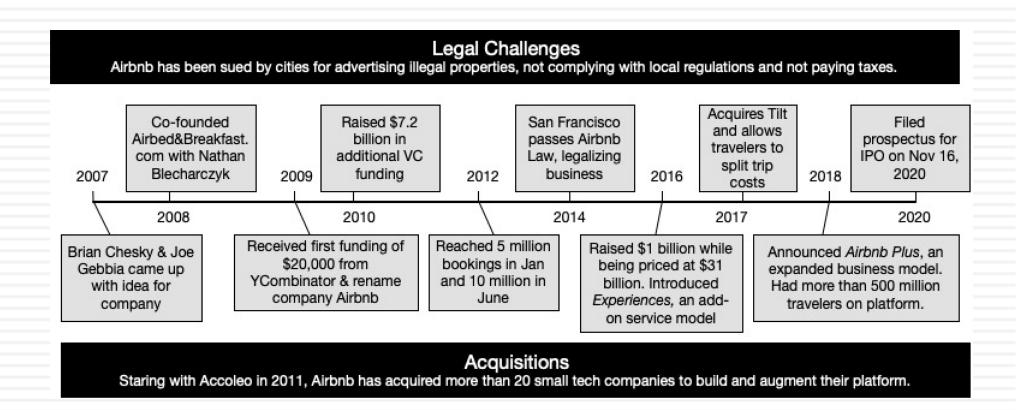
THE SHARING ECONOMY COMES HOME: AIRBNB'S IPO! Look forward, you must!

A Long Awaited IPO

- On Monday, November 16, Airbnb filed it's preliminary prospectus with the SEC, starting the clock on its long awaited initial public offering.
- On the same day, rising COVID cases caused more shut downs and restrictions around the world, creating a clear disconnect: why would a company that derives its value from short term rentals by people who travel want to go public, when a out-of-control virus is causing its business to shut down?
- In this post, I will argue that there are good reasons for Airbnb's IPO timing, and make my first attempt at valuing this latest entrant into public markets.

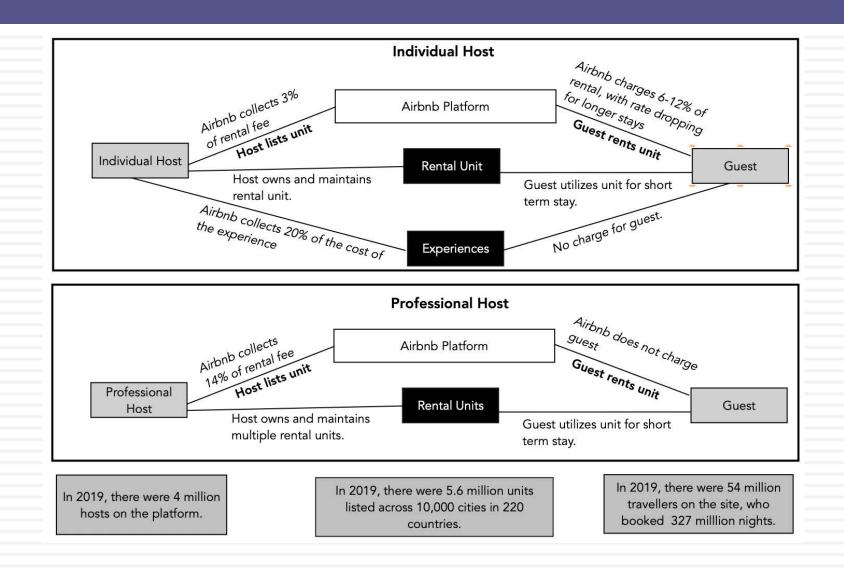
Airbnb: A Time Line



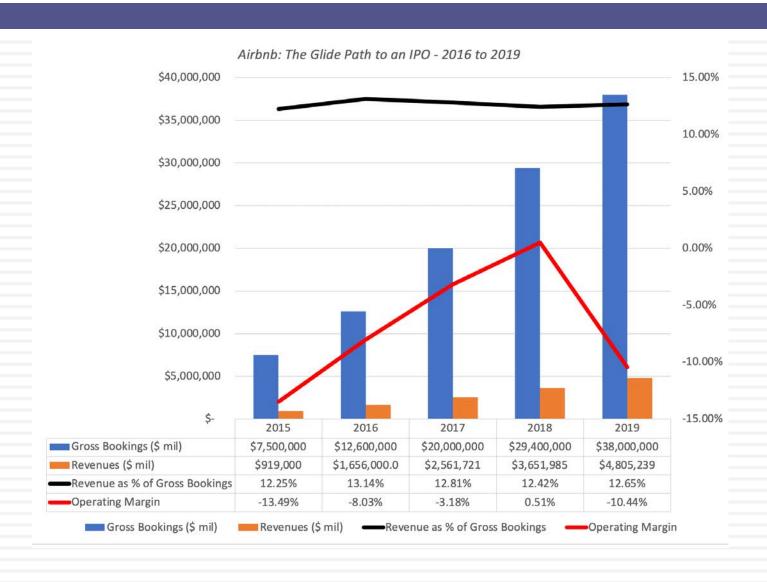
With key features...

- Legal Challenges: The company has faced multiple challenges from cities that feel that its business model violates local zoning laws and regulations, and evades taxes. While you can attribute some of this pushback to hotel company lobbying and the inertia of the status quo, there is no doubt that Airbnb, like Uber, pushes regulatory and legal limits, taking action first and asking for permission later. While Airbnb has found a way to co-exist with laws in different cities, the restrictions vary widely across the world, with some locations (like New York) imposing much more stringent rules than others.
- Acquisitions: As the number of hosts and guests on Airbnb have climbed over the years, the company has invested in building a more robust platform for its rentals. While some of that money has been spent on internal improvements, much of it has been spent acquiring more than two dozen companies, most of them small, technology businesses.

Business Model



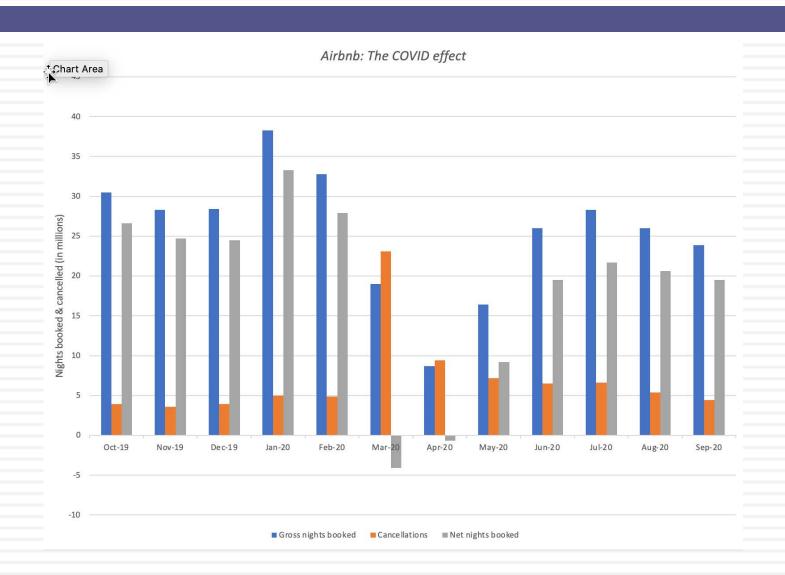
The Financial Payoffs...



Breaking down history...

- Growth is high, but the rate is declining: It may seem churlish too take issue with a company that has grown its revenues more than five fold over a five-year period, but as the company's base gets bigger, its growth rate, not surprisingly, is also declining.
- Airbnb's revenue share has stayed stable: As gross bookings have increased, Airbnb's share of these bookings has remained stable, ranging from 12-13% of overall revenues. Note that the shift to the new business model for professional hosts (where Airbnb keeps 14% of the transaction revenue) is relatively recent, and it will take some time for that change to play out in the numbers.
- The company is edging towards profitability: To Airbnb's credit, it is closer to profitability than many of its high profile sharing-economy predecessors (such as Uber and Lyft) and the fact that it was able to report positive operating profits, albeit fleetingly in 2018, puts them ahead of the pack.

The COVID Effect.. In nights booked



And in financials...



Prospectus Revelations: On Costs

Airbnb: Cost and Profit Patterns

	2017	2018	2019	LTM
Gross Bookings	\$20,000,000	\$29,400,000	\$38,000,000	\$26,491,803
Revenues	\$ 2,561,721	\$ 3,651,985	\$ 4,805,239	\$ 3,625,731
COGS	\$ 1,043,429	\$ 1,473,234	\$ 2,011,387	\$ 1,722,568
Gross Profit	\$ 1,518,292	\$ 2,178,751	\$ 2,793,852	\$ 1,903,163
Product Development	\$ 400,749	\$ 579,193	\$ 976,695	\$ 973,576
Sales & Marketing	\$ 871,749	\$ 1,101,327	\$ 1,621,519	\$ 982,523
G&A	\$ 327,156	\$ 479,487	\$ 697,181	\$ 628,001
Restructuring Charges				\$ 136,969
Operating Profit	\$ (81,362)	\$ 18,744	\$ (501,543)	\$ (817,906)
Revenues/ Gross Bookings	12.81%	12.42%	12.65%	13.69%
Gross Margin	59.27%	59.66%	58.14%	52.49%
Operating Margin	-3.18%	0.51%	-10.44%	-22.56%
COGS/Revenues	40.73%	40.34%	41.86%	47.51%
Product Development/Revenues	15.64%	15.86%	20.33%	26.85%
Sales & Marketing/Revenues	34.03%	30.16%	33.74%	27.10%
G&A/ Revenues	12.77%	13.13%	14.51%	17.32%

Revenues as a % of gross billings has been relatively stable between 2017-19. In 2020, it did increase, perhaps because of the new host model.

Barring 2020, the direct operating expenses have been fairly stable at 40-42% of revenues. There is little evidence that scaling up is lowering this number.

Non-direct operating expenses (G&A, Selling and Product development) are all increasing as revenues grow, suggesting that growth demands are drowning out economies of scale, at least for the moment.

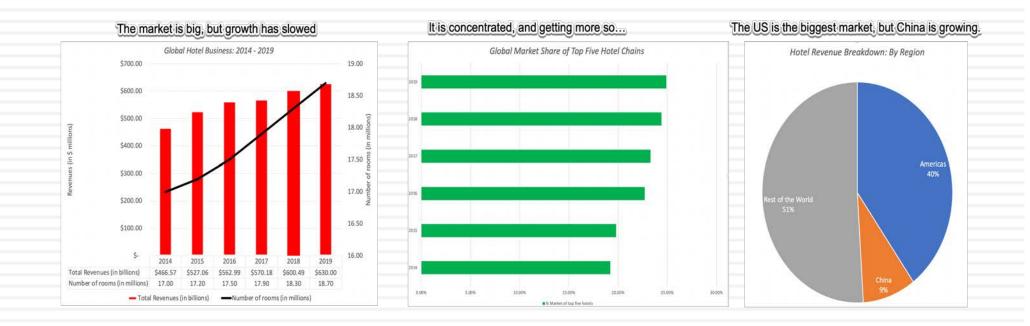
Prospectus Revelations: On Proceeds & Control

- Use of Proceeds: While the details are still being worked out, it is rumored that Airbnb is looking to raise about \$3 billion in proceeds on the offering date, and that while some of the proceeds will be used to retire existing debt, most of it will be held by the company to cover future investment needs.
- Share classes: In keeping with the practices of tech companies that have gone public in recent years, Airbnb has shares with different voting rights: class A shares with one voting right per share, class B shares with 20 voting rights per share, and class C & class H shares with no voting rights per share. Not surprisingly, the class B shares will be held by founders and other insiders, allowing them control of the company, even if they own well below 50% of all shares outstanding.

An ESG Twist?

- It should come as no surprise that in an age where companies are valued on their "goodness", Airbnb is signaling it's intent to be socially responsible.
- Brian Chesky made explicit the corporate values for the company, including "having an infinite time horizon" and "serving all of our customers".
- In addition, the proceeds from the non-voting class H shares will be set aside is an endowment to serve Airbnb hosts, though it is not clear whether the primary intent is to give hosts a stake in the company's success, or to help them out during periods of need.
- I remain skeptical about ESG, but will hold off on passing judgment on whether this is just a public relations ploy.

The Hospitality Business



Airbnb's TAM in 2011



Airbnb's TAM in 2020

- In its prospectus, Airbnb has expanded its estimate of market potential to \$3.4 trillion, as evidenced in this excerpt from the prospectus:
 - We have a substantial market opportunity in the growing travel market and experience economy. We estimate our serviceable addressable market ("SAM") today to be \$1.5 trillion, including \$1.2 trillion for short-term stays and \$239 billion for experiences. We estimate our total addressable market ("TAM") to be \$3.4 trillion, including \$1.8 trillion for short-term stays, \$210 billion for long-term stays, and \$1.4 trillion for experiences.
- In my view, Airbnb's targetable market falls somewhere in the middle, clearly higher than just the hotel business of \$600 billion, but below Airbnb's upper end estimate of \$2 trillion for this business.
- Given how much trouble Airbnb has had in the experiences business, I think Airbnb's estimate of \$1.4 trillion for that business is more fictional than even aspirational.

The Players: Hotels

	Country/Region of	R	evenues	Re	evenues		perating Income		perating Income	Revenue Growth Rate (2015-	Revenue change	Operating Margin	Operating Margin
Company Name	Incorporation		(2019)		(LTM)		(2019)		(LTM)	2019)	in LTM	(2019)	(LTM)
Marriott International, Inc. (NasdaqGS:MAR)	United States	\$	20,972.00	\$1	13,770.00	\$	2,070.00	\$	675.00	14.41%	-42.93%	9.87%	4.90%
Hilton Worldwide Holdings Inc. (NYSE:HLT)	United States	\$	9,452.00	\$	7,248.00	\$	1,565.00	\$	288.00	3.83%	-29.81%	16.56%	3.97%
Huazhu Group Limited (NasdaqGS:HTHT)	Cayman Islands	\$	1,724.92	\$	1,667.38	\$	302.70	\$	(50.10)	15.00%	-4.42%	17.55%	-3.00%
InterContinental Hotels Group PLC (LSE:IHG)	United Kingdom	\$	4,627.00	\$	3,595.00	\$	837.00	\$	392.00	13.22%	-28.57%	18.09%	10.90%
Accor SA (ENXTPA:AC)	France	\$	4,543.80	\$	3,421.10	\$	557.70	\$	(405.10)	-7.20%	-31.50%	12.27%	-11.84%
Hyatt Hotels Corporation (NYSE:H)	United States	\$	5,020.00	\$	4,772.00	\$	234.00	\$	(334.00)	-1.13%	-6.53%	4.66%	-7.00%
Choice Hotels International, Inc. (NYSE:CHH)	United States	\$	1,114.80	\$	826.00	\$	335.10	\$	180.90	8.02%	-32.95%	30.06%	21.90%
Marriott Vacations Worldwide Corporation (NYSE:VAC)	United States	\$	4,355.00	\$	4,262.00	\$	564.00	\$	163.00	19.74%	-2.84%	12.95%	3.82%
Wyndham Hotels & Resorts, Inc. (NYSE:WH)	United States	\$	2,053.00	\$	1,675.00	\$	464.00	\$	301.00	NA	-23.76%	22.60%	17.97%
Minor International Public Company Limited (SET:MINT)	Thailand	\$	4,110.10	\$	2,359.80	\$	351.00	\$	(415.90)	28.52%	-52.28%	8.54%	-17.62%
Wyndham Destinations, Inc. (NYSE:WYND)	United States	\$	4,043.00	\$	1,947.00	\$	828.00	\$	198.00	-5.20%	-62.25%	20.48%	10.17%
Shangri-La Asia Limited (SEHK:69)	Bermuda	\$	2,431.20	\$	1,689.80	\$	241.10	\$	(133.10)	2.86%	-38.43%	9.92%	-7.88%
BTG Hotels (Group) Co., Ltd. (SHSE:600258)	China	\$	1,193.60	\$	833.00	\$	191.80	\$	(48.90)	21.54%	-38.10%	16.07%	-5.87%
TUI AG (XTRA:TUI1)	Germany	\$	21,551.00	\$1	5,999.40	\$	462.00	\$(1,191.30)	-0.82%	-32.78%	2.14%	-7.45%
Pandox AB (publ) (OM:PNDX B)	Sweden	\$	594.40	\$	277.90	\$	323.30	\$	210.70	8.62%	-63.71%	54.39%	75.82%
Hilton Grand Vacations Inc. (NYSE:HGV)	United States	\$	1,670.00	\$	835.00	\$	328.00	\$	67.00	6.66%	-60.31%	19.64%	8.02%
Mandarin Oriental International Limited (SGX:M04)	Bermuda	\$	566.50	\$	382.40	\$	71.00	\$	(45.80)	-3.58%	-40.79%	12.53%	-11.98%
Extended Stay America, Inc. (NasdaqGS:STAY)	United States	\$	1,201.50	\$	1,052.30	\$	324.50	\$	175.50	-0.20%	-16.20%	27.01%	16.68%
Shanghai Jin Jiang International Hotels (SHSE:900934)	China	\$	2,168.50	\$	1,593.20	\$	226.00	\$	(55.70)	35.79%	-33.70%	10.42%	-3.50%
The Indian Hotels Company Limited (BSE:500850)	India	\$	660.10	\$	385.70	\$	99.90	\$	(18.10)	-0.27%	-51.15%	15.13%	-4.69%
Resorttrust, Inc. (TSE:4681)	Japan	\$	1,734.40	\$	1,528.60	\$	190.60	\$	125.90	11.76%	-15.50%	10.99%	8.24%
NH Hotel Group, S.A. (BME:NHH)	Spain	\$	1,916.80	\$	1,066.70	\$	303.70	\$	(167.00)	4.89%	-54.23%	15.84%	-15.66%
The Hongkong and Shanghai Hotels, Limited (SEHK:45)	Hong Kong	\$	754.10	\$	569.90	\$	102.80	\$	13.40	0.03%	-31.16%	13.63%	2.35%
GreenTree Hospitality Group Ltd. (NYSE:GHG)	Cayman Islands	\$	156.80	\$	135.20	\$	72.10	\$	49.30	NA	-17.93%	45.98%	36.46%
Meliá Hotels International, S.A. (BME:MEL)	Spain	\$	2,008.20	\$	1,025.50	\$	246.50	\$	(426.60)	2.10%	-59.18%	12.27%	-41.60%
Kyoritsu Maintenance Co., Ltd. (TSE:9616)	Japan	\$	1,582.90	\$	1,253.50	\$	135.70	\$	(22.30)	11.69%	-26.74%	8.57%	-1.78%
Fattal Holdings (1998) Ltd (TASE:FTAL)	Israel	\$	1,546.70	\$	1,095.30	\$	227.20	\$	11.60	35.86%	-36.88%	14.69%	1.06%
Fosun Tourism Group (SEHK:1992)	Cayman Islands	\$	2,489.90	\$	1,812.30	\$	291.90	\$	135.10	NA	-34.53%	11.72%	7.45%
Aggregate		\$1	06,242.22	\$7	77,078.98	\$1	1,946.60	\$	(327.50)	5.23%	-34.81%	11.24%	-0.42%
Median										6.66%	-33.33%	14.16%	1.71%

Margins vary widely, and are higher at fee-based, asset light firms, where another entity owns the real estate, and lower at assetheavy model, where the hotel company owns the real estate.

Revenues have been growing at a moderate rate (6.66%) from 2014-19, but dropped 33.33% in LTM 2020.

The Players: Booking Companies

		Exped	ta	Booking.com							
Cara and a constant	2019	LTM	% Change (Annualized)	2019	LTM	% Change (Annualized)					
Gross Bookings	\$107,870.00	\$52,470.00	-61.75%	\$56,400.00	\$48,752.00	-59.71%					
Revenues	\$ 12,067.00	\$ 7,026.00	-51.38%	\$15,066.00	\$ 8,897.00	-50.46%					
Operating Income	\$ 961.00	\$ (892.00)	NA.	\$ 5,345.00	\$ 1,831.00	-76.03%					
Revenues/Gross Bookings	11.19%	13.39%		15.63%	18.25%						
Operating Margin	7.96%	-12.70%		35.48%	20.58%						

Business Mix

Airbnb derives almost of its revenues from acting as a booking intermediary. Expedia & Booking com derive some of their revenues from bookings (agency services), but also have a merchant business (where they buy hotel rooms at discounted rates & sell them at higher prices) and an advertising revenue stream.

Expedia: Merchant (40%), Agency (47%), Ads (13%) Booking.com: Merchant (25%), Agency (68%), Ads (8%) Status Guo vs Disruption
Expedia & Booking.com derive
most of their revenues from
traditional hotel companies,
whereas Airbnb plays a more
disruptive role, allowing home
owners to list their housing units for
ront.

The COVID effect
With the COVID shutdown,
both Expedia & Booking com
saw a sharp drop in revenues
in 2020, with the second
quarter of 2020 being the
worst hit.

Airbnb vs Booking Companies

- Other businesses: Both Expedia and Booking.com also operate in other businesses that drive revenues and margins. First, they generate revenues by buying blocks of hotel rooms at a discount from hotels, and then reselling them at a higher price, in what they call the "merchant" business. Second, they also derive revenues from online advertising by hotels and travel providers. Expedia gets a much larger share (47%) of its revenues from the merchant business than Booking.com (25%), which may explain its lower margins.
- Status Quo vs Disruption: Both Expedia and Booking.com were designed to make money off the status quo and derived all of their revenues until recently from existing hotels and airlines. In reaction to Airbnb's success, both companies have tried to expand into the home and apartment rental businesses, but these listings still represent a small fraction of overall revenues.

The Airbnb Story

- Continued Growth: Airbnb will continue to grow, while finding a pathway to profitability. Airbnb's growth in gross bookings will come not only from disrupting and taking market share from the hotel business, bad news for conventional hotel companies and travel providers who serves them, but also from continued expansion of non-conventional hospitality providers (home and apartment owners).
- Revenue share stable + Improving margins: As it grows, Airbnb's share of those gross bookings is likely to plateau at close to current levels, but its operating margins will continue to improve towards travel booking industry levels, as product development, marketing and G&A costs decrease, not in dollar terms, but as a percent of revenues.
- Experiences business is tangential: While Airbnb is enthusiastic about the experiences business, it is likely to remain a tangential business, contributing only marginally to revenues and profitability.
- Low Risk, for a young company: Since Airbnb has a light debt load and is closer to profitability than most of the sharing-economy companies that have gone public in recent years

The Story

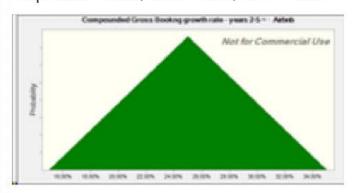
Airbnb has brought the sharing economy to housing, connecting home owners (hosts) who own units or houses that they want to rent with renters (guests) online, collecting a percentage of the transaction revenues from both sides of the transaction. Its low capital intensity model and extended reach has allowed it to expand not only to expand to almost every part of the world (220 countries) but also provide an unmatched range of offerings. The growth in gross bookings has started to slow down, as the company gets bigger, and the COVID shut downs made 2020 a regressive year. That said, as its competitors in the hotel business have been damaged far more by the crisis, Airbnb will be able to recover quickly from the crisis, and continue on its growth path. Economies of scale will allow for only mild improvements in revenues as a % of gross billings, but the brokerage-based business will generate high margins, in steady state, and require relatively little reinvestment.

						The Ass	ump	tions				
		Base year	1	n 2021	Y	ears 2-5	Y	ears 6-10		After year 10	Li	nk to story
Gross Bookings & Growth Rate	\$	26,491,803.00	4	10.00%		25.00% —				2.00%	Growth continue growth plans aft	s, as hotels scale back er COVID shock.
Revenues as % of Gross Bookings		13.69%		12.65%						14.00%	Mild economies increase in perce	of scale allow slight ent over time
Operating margin (b)		-13.69%		-10.0% —					\rightarrow	25.00%		han the hotel business, d driven businesses.
Tax rate		25.00%		0.00% —					\rightarrow	25.00%	Global/US margi are used up.	nal tax rate, after NOLs
Reinvestment (c)			Sales	to Capital =			2.0	0		20.00%	Low capital inter	sity business
Return on capital		-25.61%	Marg	ginal ROIC =		6.50%	65.	81% 7.23%		10.00%	growth	efits allow for high value
Cost of capital (d)						The Co	ch E			7.23%	Cost of capital m	oves up over time.
		Gross Bookings	Revenu	100	Oner	ating Margin	_	T (1-t)	Doinyos	-mant	FCFF	
1	Ś	37,088,524.20	\$	4,691,698		-10.00%	\$	(469,170)	Reinvest \$	532,984	\$	(1,002,15
2	\$	46,360,655.25	\$	5,989,797	_	-3.00%	\$	(179,694)	\$	649,049	\$	(828,74
3	\$	57,950,819.06	\$	7,565,479		0.50%	\$	37,827	\$	787,841	\$	(750,01
4	\$	72,438,523.83	\$	9,554,641	_	4.00%	\$	382,186	\$	994,581	Ś	(612,39
5	Ś	90.548.154.79	Ś	12,065,542		7.50%	Ś	777.799	\$	1,255,450	T	(477,65
6	Ś	109,019,978.36	Ś	14,674,089		9.52%	\$	1,047,952	\$	1,304,274	Ś	(256,32
7	_	126,245,134.94	\$	17,163,026	-	13.39%	\$	1,723,792	\$	1,244,469	\$	479,32
8		140,384,590.06	\$	19,274,804		17.26%	\$	2,495,269	\$	1,055,889	\$	1,439,38
9	\$	149,649,973.00	\$	20,748,969	- /	21.13%	\$	3,288,271	\$	737,082	\$	2,551,18
10	\$	152,642,972.46	\$	21,370,016		25.00%	\$	4,006,878	\$	310,524	\$	3,696,35
Terminal year	\$	155,695,831.91	\$	21,797,416		25.00%	\$	4,087,016	\$	817,403	\$	3,269,61
						Substitute (Valu	ie				
Terminal value					\$	62,516,491						
PV(Terminal value)					\$	32,633,194						
PV (CF over next 10 year					\$	1,234,582						
Value of operating asse					\$	33,867,776						
Adjustment for distress					\$	1,693,389	9		Pr	obability of failure =	10.00%	
- Debt & Minority Inter	ests				\$	2,192,381						
+ IPO Proceeds	.000000000	A Prince of the			\$	3,000,000		Based up	on early r	news stories. May ch	ange as final offe	ring details are set.
+ Cash & Other Non-op	erati	ng assets			\$	4,495,211						
Value of equity					\$	37,477,217						
- Value of equity option	าร				\$	1,351,835					1 6 1	
Number of shares Value per share					Ś	935,298.09		Fille	er for the	moment. Will update	e when final prosp	ectus is filed

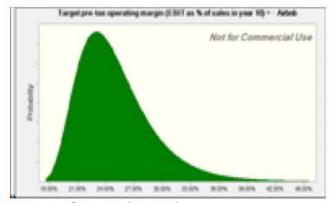
The Key Drivers

Value of Airbnb Equity today (in \$ billions)												
	Target Operating Margin (in 2031)											
Gross Billings in 2031 (in \$ billions)	15%	20%	25%	30%	35%							
\$100.00	\$14.44	\$19.83	\$25.22	\$30.61	\$35.99							
\$125.00	\$16.86	\$23.52	\$30.17	\$36.82	\$43.87							
\$150.00	\$19.42	\$27.40	\$35.38	\$43.34	\$51.30							
\$175.00	\$21.78	\$30.97	\$40.16	\$49.35	\$58.53							
\$200.00	\$24.22	\$34.67	\$45.11	\$55.54	\$65.98							

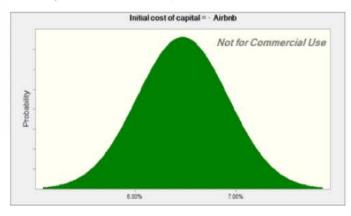
Growth rate in Gross Bookings: 2022-2025 Expected = 25%, Max = 35%, Min = 15%



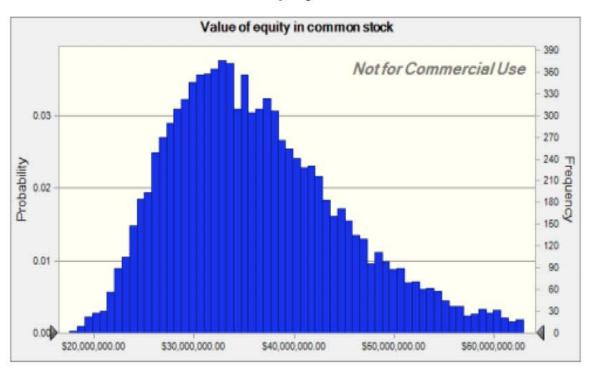
Target Operating Margin in year 10 Expected = 25%, Std Dev = 4%



Cost of Capital (initial) Expected = 6.50%, Std Dev = 0.45%



Airbnb IPO: Simulation of Equity Value in November 2020

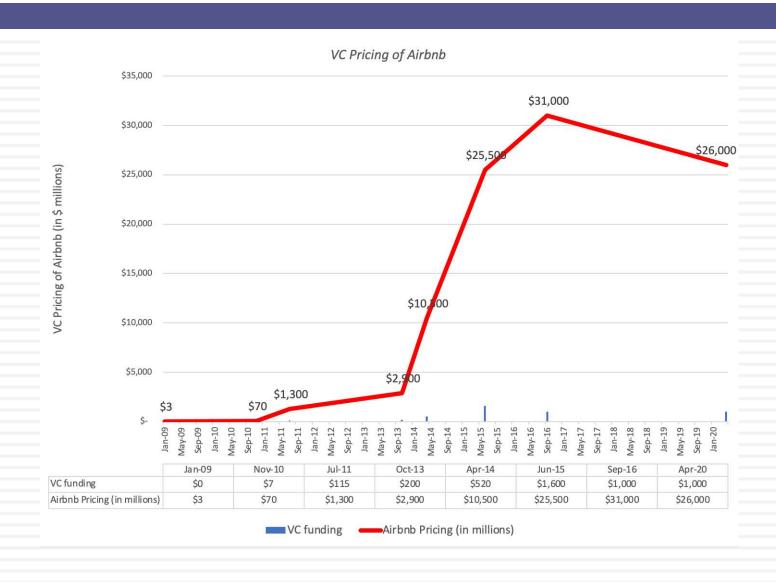


Percentile	Forecast values
0%	\$17,591,165
10%	\$26,150,864
20%	\$28,790,133
30%	\$30,952,251
40%	\$32,981,840
50%	\$35,114,898
60%	\$37,463,932
70%	\$40,181,915
80%	\$43,595,272
90%	\$49,120,328
100%	\$100,382,037

Previewing the IPO Pricing Game

- A Pricing Game: While we can debate what Airbnb's value truly is, an IPO is a pricing game.
 - Put simply, rather than operate under the delusion that it is value that drive decisions, it is healthier to recognize that bankers price IPOs, not value them, for the offering
 - Much of the trading on the offering day and the weeks thereafter is driven by traders, trying to gauge mood and momentum.
- To price an IPO, traders look at two places for guidance.
 - The first is the VC pricing of the company in the rounds leading into the public offering.
 - The second is the market pricing of publicly traded companies in the peer groups, companies that investors will compare the company to, in setting prices.

The VC Pricing of Airbnb



Peer Group Pricing

	Largest US-based Hotel Chains															
	Ma	rket Cap	Ent	erprise Va	Rev	venues	EBIT		Ne	et Income	PE		EV/Sales	EV/EBIT		
Marriott	\$	41,620	\$	52,150	\$	20,972	\$	1,938	\$	1,273		32.69	2.49	26.91		
Hilton	\$	28,960	\$	37,530	\$	9,452	\$	1,576	\$	881		32.87	3.97	23.81		
Intercontinental	\$	11,642	\$	13,430	\$	4,627	\$	764	\$	385		30.24	2.90	17.58		
Hyatt	\$	7,439	\$	9,010	\$	5,020	\$	197	\$	766		9.71	1.79	45.74		
Choice Hotels	\$	5,682	\$	6,600	\$	1,114	\$	334	\$	222		25.59	5.92	19.76		
Wyndham	\$	5,402	\$	7,500	\$	2,053	\$	442	\$	157		34.41	3.65	16.97		
Aggregate	\$	100,745	\$	126,220	\$	43,238	\$	5,251	\$	3,684		27.35	2.92	24.04		
				-			Lai	rgest US	-ba	sed Travel	Воо	king Con	panies			
														EV/Gross		
	Ма	rket Cap	Ent	erprise Va	Gr	ross Billings	Reve	nues	ЕВ	IIT	Net	Income	PE	Billing	EV/Sales	EV/EBIT
Booking.com	\$	84,067	\$	85,530	\$	96,400	\$	15,066	\$	5,345	\$	4,865	17.28	0.89	5.68	16.00
Expedia	\$	17,503	\$	22,480	\$	107,870	\$	12,067	\$	961	\$	565	30.98	0.21	1.86	23.39
Aggregate	\$	101,570	\$	108,010	\$	204,270	\$	27,133	\$	6,306	\$	5,430	18.71	0.53	3.98	17.13

Pricing Airbnb

	2019	2025
Gross Bookings (Airbnb)	\$38,000	\$90,548
Estimated EV (with Booking.com #s)	\$33,715	\$58,720
Estimated EV (with Expedia #s)	\$7,919	\$13,792
	2019	2025
Revenues (Airbnb)	\$4,805	\$12,065
Estimated EV (with Booking.com #s)	\$27,278	\$50,062
Estimated EV (with Expedia #s)	\$8,951	\$16,428

Current Multiples

To estimate the pricing today, based upon 2019 numbers, I apply the multiple of gross bookings or revenues to these numbers.

Forward Multiples

To estimate the pricing today, based upon 2025 numbers, I first estimate the enterprise value in 2025, and then discount it back 5 years at Airbnb's 6.50% cost of capital.

Pick your game..

- Play the trading game: In the trading game, value is a minor factor, at best. Your success will depend upon gauging the market mood and momentum on Airbnb and getting ahead of it.
- Play the investing game: Make your best assessment of value, and then base your decision on that value assessment. With my value assessment of \$36 billion for the equity value:
 - If equity is priced at <\$28 billion (20% percentile): A bargain
 - □ If equity is priced between \$28 & \$33 (40th percentile) billion: A solid buy
 - If equity is priced between \$33 (40th percentile) & \$38 billion (60th percentile): A fair value
 - If equity is priced between \$38 (60th percentile) & \$44 billion (80th percentile): Too richly priced
 - If equity is priced > \$44 billion: Over valued