DATA UPDATE 6 FOR 2023: THE UPSIDE AND DOWNSIDE OF DEBT

A double-edged sword!

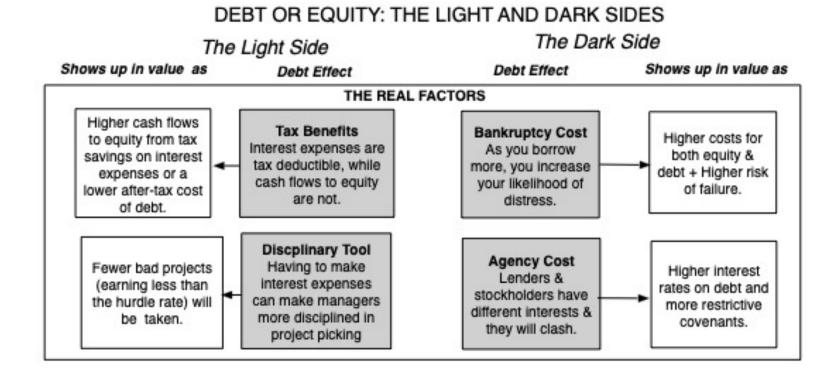
- As investors, businesses and let's face it, as human beings, we have a prickly relationship with debt.
 - While it is a financial decision, it is one that has been assigned moral overtones, since almost every religion has inveighed against debt's sins, labeling those who lend as sinners and those who borrow as weak.
 - All that said, businesses around the world have borrowed money though time to fund their operations, sometimes for good reasons and sometimes for bad, and over time, these businesses have also had cycles of too much debt leading to painful cleansing.
- In this post, I will focus on corporate debt in 2023, keeping in mind that it was a year where the rules seemed to change, as interest rates rose to pre-2008 levels, and putting at risk those firms that had borrowed to the hilt, at low interest rates, but without the earnings capacity to service the higher interest payments, with 2022 rates.

Debt's Place in Business

Debt in a Financial Balance Sheet

| Asset | | Liabilities | Characteristics of Debt | |
|-----------------------------------------------------------|-----------------|-------------|-------------------------|---------------------------------------------------------------------------------------------------------------------------|
| Expected Value of investments already made | Assets in Place | Debt | Borrowed money | A contractual claim on cashflows. A tax benefit, in much of the world. First claim, in liquidation |
| Expected Value Added (or Destroyed) by future investments | Growth Assets | Equity | Owner's funds | Characteristics of Equity 1. A residual, claim on cashflows. 2. Overall control of business 3. Last claim, in liquidation |

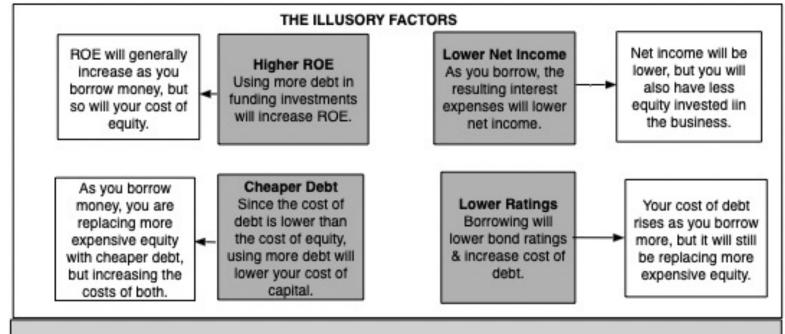
Good Reasons for borrowing



Illusory Reasons for Borrowing

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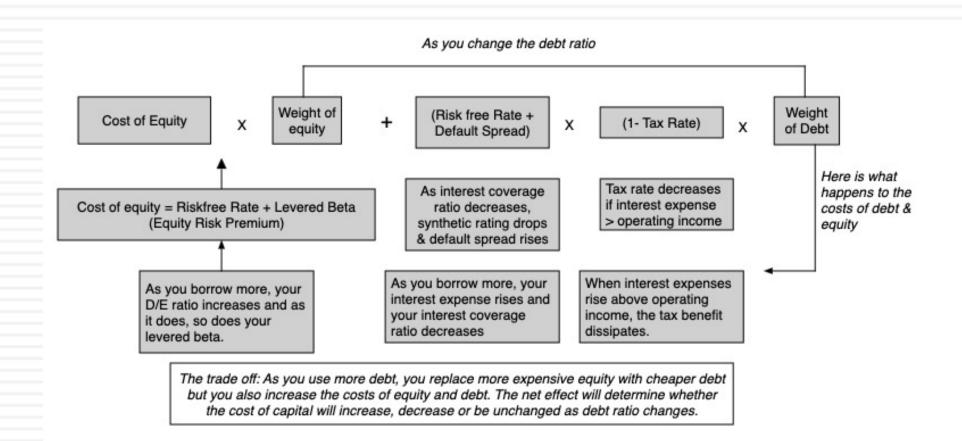
Debt versus Equity: The Illusory Benefits

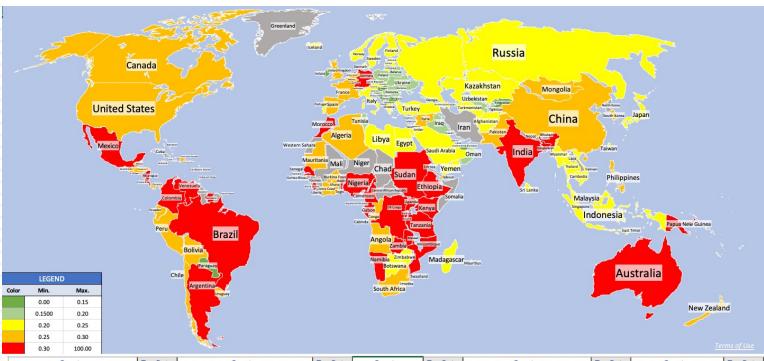


THE TRANSIENT FACTORS

To the extent that your equity is mipriced or your debt carries the wrong interest rate, market frictions can affect your debt/equity mix, in either direction:

- If equity is over priced and debt carries too high an interest rate, you will use more equity & less debt
- If equity is under priced and debt carries too low an interest rate, you will use more debt & less equity.





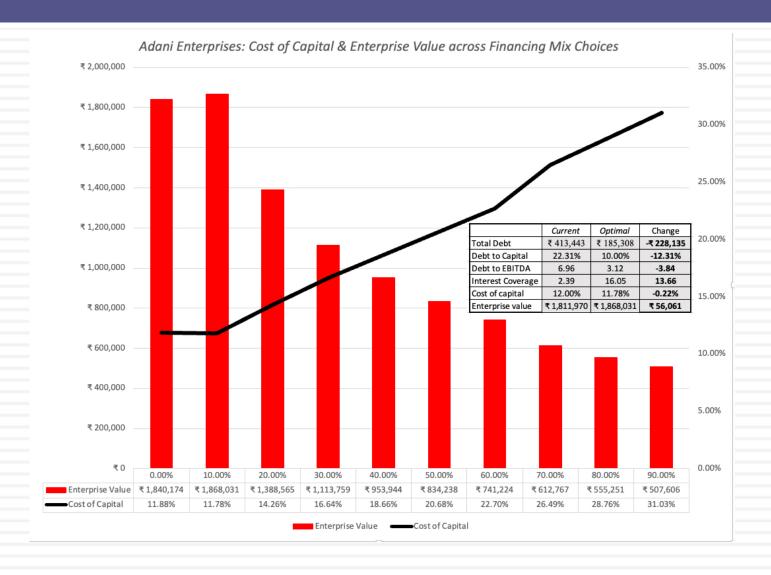
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|-----------------------------------|----------|------------------------------------|----------|--------------------|----------|----------------------------------|----------|--------------------------|------------|
| Country | Tax Rate | Country | Tax Rate | Country | Tax Rate | Country | Tax Rate | Country | Tax Rate |
| Afghanistan | 20.00% | China | 25.00% | India | 30.00% | Montenegro | 15.00% | Slovenia | 19.00% |
| Albania | 15.00% | Colombia | 35.00% | Indonesia | 22.00% | Morocco | 31.00% | Solomon Islands | 30.00% |
| Algeria | 26.00% | Congo | 28.00% | Iraq | 15.00% | Mozambique | 32.00% | South Africa | 27.00% |
| Andorra | 10.00% | Congo (Democratic Republic of the) | 30.00% | Ireland | 12.50% | Myanmar | 22.00% | Spain | 25.00% |
| Angola | 25.00% | Costa Rica | 30.00% | Isle of Man | 0.00% | Namibia | 32.00% | Sri Lanka | 24.00% |
| Anguilla | 0.00% | Croatia | 18.00% | Israel | 23.00% | Netherlands | 25.80% | St Maarten | 35.00% |
| Antigua and Barbuda | 25.00% | Curacao | 22.00% | Italy | 24.00% | New Zealand | 28.00% | Sudan | 35.00% |
| Argentina | 35.00% | Cyprus | 12.50% | Ivory Coast | 25.00% | Nicaragua | 30.00% | Suriname | 36.00% |
| Armenia | 18.00% | Czech Republic | 19.00% | Jamaica | 25.00% | Nigeria | 30.00% | Swaziland | 27.50% |
| Aruba | 25.00% | Denmark | 22.00% | Japan | 23.20% | Norway | 22.00% | Sweden | 20.60% |
| Australia | 30.00% | Djibouti | 25.00% | Jersey | 0.00% | Oman | 15.00% | Switzerland | 18.00% |
| Austria | 24.00% | Dominica | 25.00% | Jordan | 20.00% | Pakistan | 29.00% | Syria | 28.00% |
| Azerbaijan | 20.00% | Dominican Republic | 27.00% | Kazakhstan | 20.00% | Palestinian Territory | 15.00% | Taiwan | 20.00% |
| Bahamas | 0.00% | Ecuador | 25.00% | Kenya | 30.00% | Panama | 25.00% | Tanzania | 30.00% |
| Bahrain | 0.00% | Egypt | 22.50% | Korea, Republic of | 25.00% | Papua New Guinea | 30.00% | Thailand | 20.00% |
| Bangladesh | 32.50% | El Salvador | 30.00% | Kuwait | 15.00% | Paraguay | 10.00% | Trinidad and Tobago | 30.00% |
| Barbados | 5.50% | Estonia | 20.00% | Kyrgyzstan | 10.00% | Peru | 29.50% | Tunisia | 15.00% |
| Belarus | 18.00% | Ethiopia | 30.00% | Latvia | 20.00% | Philippines | 25.00% | Turkey | 23.00% |
| Belgium | 25.00% | Fiji | 20.00% | Lebanon | 17.00% | Poland | 19.00% | Turkmenistan | 20.00% |
| Benin | 30.00% | Finland | 20.00% | Libya | 24.00% | Portugal | 21.00% | Turks and Caicos Islands | 0.00% |
| Bermuda | 0.00% | France | 25.00% | Liechtenstein | 12.50% | Qatar | 10.00% | Uganda | 30.00% |
| Bolivia | 25.00% | Gabon | 30.00% | Lithuania | 15.00% | Romania | 16.00% | Ukraine | 18.00% |
| Bonaire, Saint Eustatius and Saba | 25.00% | Gambia | 27.00% | Luxembourg | 24.94% | Russia | 20.00% | United Arab Emirates | 0.00% |
| Bosnia and Herzegovina | 10.00% | Georgia | 15.00% | Macau | 12.00% | Rwanda | 30.00% | United Kingdom | 25.00% |
| Botswana | 22.00% | Germany | 30.00% | Macedonia | 10.00% | Saint Kitts and Nevis | 33.00% | United States | 25.00% |
| Brazil | 34.00% | Ghana | 25.00% | Madagascar | 20.00% | Saint Lucia | 30.00% | Uruguay | 25.00% |
| Brunei Darussalam | 18.50% | Gibraltar | 10.00% | Malawi | 30.00% | Saint Vincent and the Grenadines | 30.00% | Uzbekistan | 15.00% |
| Bulgaria | 10.00% | Greece | 22.00% | Malaysia | 24.00% | Samoa | 27.00% | Vanuatu | 0.00% |
| Burkina Faso | 28.00% | Grenada | 28.00% | Malta | 35.00% | Saudi Arabia | 20.00% | Venezuela | 34.00% |
| Burundi | 30.00% | Guatemala | 25.00% | Mauritania | 25.00% | Senegal | 30.00% | Vietnam | 20.00% |
| Cambodia | 20.00% | Guernsey | 0.00% | Mauritius | 15.00% | Serbia | 15.00% | Yemen | 20.00% |
| Cameroon | 33.00% | Honduras | 25.00% | Mexico | 30.00% | Sierra Leone | 30.00% | Zambia | 35.00% |
| Canada | 25.00% | Hong Kong SAR | 16.50% | Moldova | 12.00% | Singapore | 17.00% | Zimbabwe | 24.72% |
| Cayman Islands | 0.00% | Hungary | 9.00% | Monaco | 33.00% | Sint Maarten (Dutch part) | 35.00% | | |
| Chile | 27.00% | Iceland | 20.00% | Mongolia | 25.00% | Slovakia | 21.00% | | |

Effect on Value

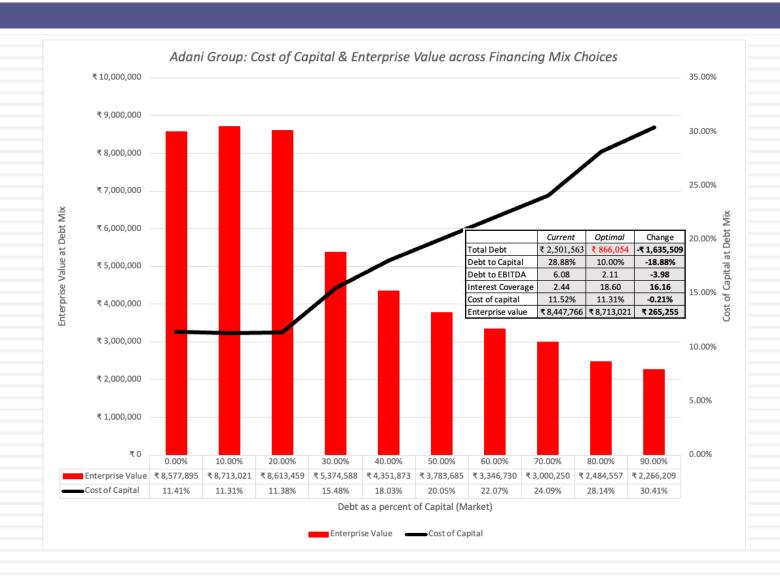
If you can see the mechanics of how changing debt ratio changes the cost of capital, but are unclear on how lowering the cost of capital changes the value of a business, the link is a simple one.

$$Value \ of \ firm \\ = \frac{E(FCFF_1)}{(1+Cost \ of \ Capital)^1} + \frac{E(FCFF_2)}{(1+Cost \ of \ Capital)^2} + \dots + \frac{E(FCFF_{n+1})}{(Cost \ of \ Capital - g_n)(1+Cost \ of \ Capital)^n}$$

- As you borrow more, your free cash flows to the firm should remain unaffected, in most cases, since they are pre-debt cash flows, and a lower cost of capital will translate into a higher value, with one caveat.
 - As you borrow more and the risk of failure/bankruptcy increases, there is the possibility that customers may stop buying your products, suppliers may demand cash and your employees may start abandoning ship, creating a death spiral, where operating income and cash flows are affected, in what is termed "indirect bankruptcy costs".
 - In that case, the optimal debt ratio for a company is the one that maximizes value, not necessarily the one at which the cost of capital is minimized.



Adani Group: Optimal Financing Mix

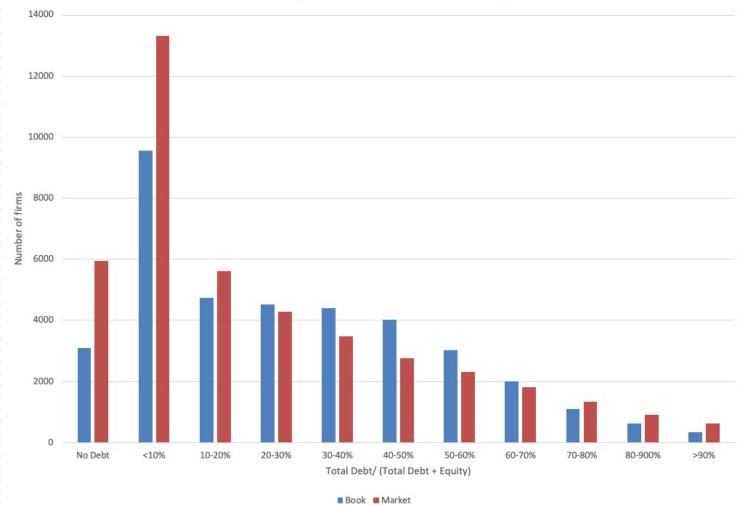


Do firms optimize financing mix?

- Inertia: In my view, at most companies the key determinant of debt policy, as it is of most other aspects of corporate finance, is inertia. In other words, companies continue the debt policies that they have used in the past.
- 2. <u>Me-to-ism</u>: The second and almost as powerful a force in determining debt policy is peer group behavior. It is for this reason that debt policy is far more likely to vary across industry groups than it is to vary within an industry group.
- Because lenders are willing to lend me money: There is a final perspective on debt that can lead companies to borrow money, even if that borrowing is inimical to their own well being, and it is that if lenders offer them the money, you cannot turn them away. The "lenders made me do it" excuse for borrowing money is about as bad as the "buffet lunch made me overeat" excuse used by dieters, and it just as futile, because ultimately, the damage is self inflicted.
- 4. <u>Control</u>: A growing firm needs capital to fund its growth, and that capital has to come from equity issuances or new borrowing. When control becoming the dominant prerogative for those running the firm, they may choose to borrow money, even if it pushes up the cost of funding and increases truncation risk, rather than issue shares to the the public (and risk dilution their control of the firm).

Measuring Debt Loads: Debt to Capital

- Gross versus Net Debt: The gross debt is the total debt owed by a firm, long or short term, whereas the net debt is estimated by netting out cash and marketable securities from the total debt.
- Book versus Market: The book debt ratio is built around using the accounting measure of equity, usually shareholder's equity, as the value of equity. The market debt ratio, in contrast, uses the market's estimate of the value of equity, i.e., its market capitalization, as the value of equity.



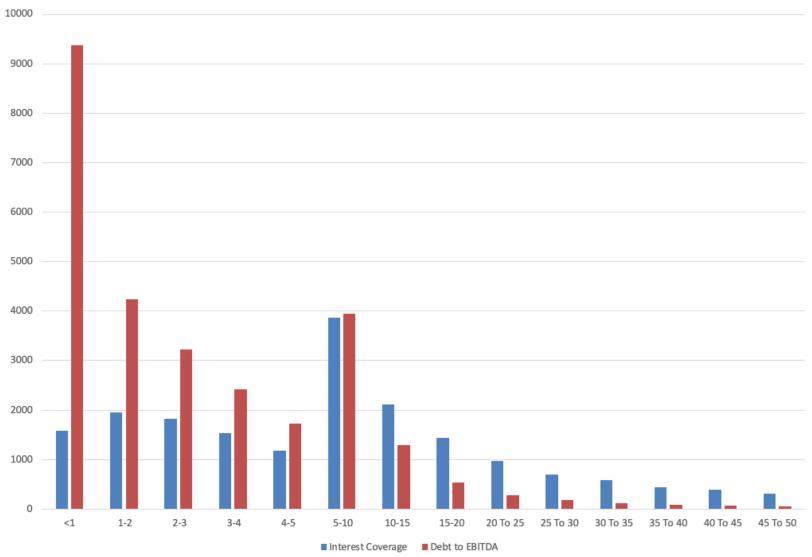
| | | In U | In US\$ | | ok Capital | As % of Market Capital | |
|-------------------------|---------|--------------|--------------|------------|------------|------------------------|----------|
| Region | # firms | Gross Debt | Net Debt | Gross Debt | Net Debt | Gross Debt | Net Debt |
| Africa and Middle East | 1,836 | \$750,657 | \$490,545 | 34.11% | 25.28% | 16.23% | 11.24% |
| Australia & NZ | 1,747 | \$275,195 | \$173,715 | 35.10% | 25.45% | 19.06% | 12.94% |
| Canada | 2,722 | \$798,610 | \$695,921 | 44.58% | 41.21% | 29.22% | 26.45% |
| China | 6,955 | \$5,341,960 | \$2,861,110 | 38.91% | 25.43% | 29.36% | 18.21% |
| EU & Environs | 5,243 | \$4,590,174 | \$3,422,098 | 45.92% | 38.77% | 28.88% | 23.24% |
| Eastern Europe & Russia | 287 | \$30,411 | \$18,392 | 31.64% | 21.87% | 29.46% | 20.17% |
| India | 3,574 | \$553,706 | \$457,984 | 43.17% | 38.59% | 17.68% | 15.09% |
| Japan | 3,787 | \$2,501,549 | \$1,516,648 | 40.28% | 29.02% | 34.44% | 24.15% |
| Latin America & Caribbe | 821 | \$721,909 | \$580,770 | 46.01% | 40.67% | 37.82% | 32.86% |
| Small Asia | 8,792 | \$2,306,715 | \$1,487,824 | 38.86% | 29.08% | 32.37% | 23.59% |
| UK | 1,052 | \$1,026,191 | \$776,365 | 44.03% | 37.31% | 28.99% | 23.60% |
| United States | 5,593 | \$9,021,212 | \$7,363,274 | 50.96% | 45.89% | 20.40% | 17.30% |
| Global | 42,409 | \$27,918,290 | \$19.844.646 | 43.88% | 35.72% | 25.34% | 19.44% |

Debt to Earnings/Cash Flows

- If debt to capital is not a good measure for judging over or under leverage, what is? The answer lies in looking at a company's earnings and cash flow capacity, relative to its debt obligations. The interest coverage ratio is the first of two ratios that I will use to measure this capacity:
 - Interest Coverage Ratio = Earnings before interest and taxes/ Interest expenses
- The second ratio remedies this problem by looking at debt as a multiple of EBITDA:

Debt to EBITDA = Total Debt/ EBITDA

The logic behind this measure is simple. The denominator is a measure of operating cash flows, prior to a whole host of cash outflows, but a firm that borrows too much relative to EBITDA is stretching its capacity to repay that debt.



| | | | In | US\$ | | | Interest | Total | Debt |
|------------------------|---------|--------------|-------------|-------------|------------------|-----------------|----------|-------|--------|
| Region | # firms | Total Debt | EBITDA | EBIT | Interest Expense | Net Debt Repaid | Coverage | EBIT | EBITDA |
| Communication Services | 2,221 | \$2,640,026 | \$951,790 | \$500,687 | \$91,775 | \$37,427 | 5.46 | 5.27 | 2.77 |
| Consumer Discretionary | 6,227 | \$3,799,491 | \$966,630 | \$597,384 | \$92,124 | -\$50,534 | 6.48 | 6.36 | 3.93 |
| Consumer Staples | 3,102 | \$2,010,858 | \$681,651 | \$511,064 | \$67,248 | -\$48,716 | 7.60 | 3.93 | 2.95 |
| Energy | 1,486 | \$1,877,657 | \$1,119,826 | \$1,277,854 | \$77,075 | \$135,914 | 16.58 | 1.47 | 1.68 |
| Health Care | 4,653 | \$1,812,026 | \$682,574 | \$509,552 | \$60,395 | -\$40,159 | 8.44 | 3.56 | 2.65 |
| Industrials | 8,358 | \$5,485,610 | \$1,287,987 | \$1,004,974 | \$185,794 | -\$188,791 | 5.41 | 5.46 | 4.26 |
| Information Technology | 6,364 | \$1,919,329 | \$1,128,375 | \$795,640 | \$54,859 | -\$125,041 | 14.50 | 2.41 | 1.70 |
| Materials | 6,428 | \$2,076,473 | \$1,139,843 | \$791,172 | \$72,965 | -\$120,072 | 10.84 | 2.62 | 1.82 |
| Real Estate | 2,682 | \$3,208,838 | \$343,434 | \$254,994 | \$79,412 | -\$45,030 | 3.21 | 12.58 | 9.34 |
| Utilities | 888 | \$3,087,982 | \$527,199 | \$119,911 | \$102,692 | -\$278,767 | 1.17 | 25.75 | 5.86 |
| Global | 42,409 | \$27,918,290 | \$8,829,310 | \$6,363,233 | \$884,340 | -\$723,769 | 7.20 | 4.39 | 3.16 |

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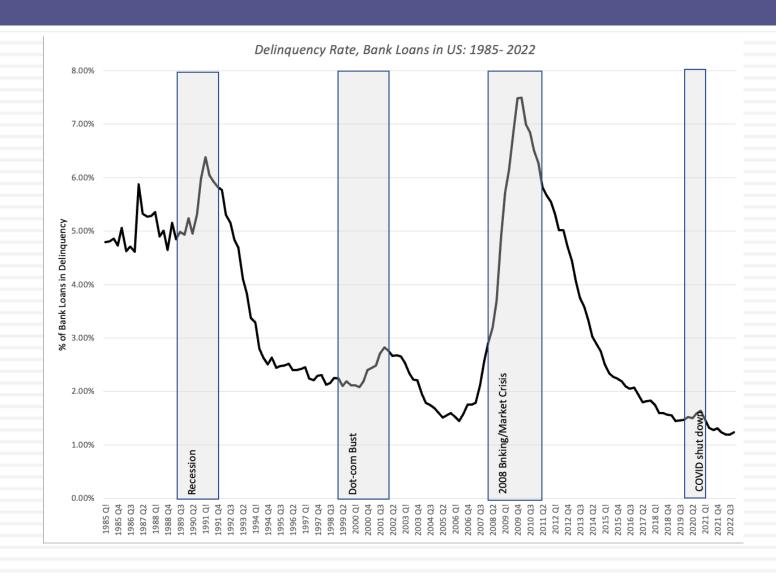
Most and Least Levered Industry Groups (US)

| | Indust | ry Groups with th | ne Most Debt | | |
|-------------------------------------|-----------------|-------------------------|---------------------------|----------------------------|----------------|
| Industry Name | Number of firms | Book Debt to Capital | Market Debt to Capital | Interest Coverage Ratio | Debt to EBITDA |
| Hotel/Gaming | 69 | 81.80% | 39.97% | 0.87 | 19.76 |
| Real Estate (Operations & Services) | 60 | 64.48% | 52.21% | 0.65 | 19.30 |
| R.E.I.T. | 223 | 59.66% | 43.61% | 2.51 | 11.42 |
| Real Estate (Development) | 18 | 50.67% | 52.95% | 5.74 | 9.03 |
| Green & Renewable Energy | 19 | 56.53% | 54.77% | 1.23 | 8.39 |
| Auto & Truck | 31 | 59.40% | 33.42% | 8.86 | 6.87 |
| Oil/Gas Distribution | 23 | 66.02% | 41.66% | 2.04 | 6.41 |
| Utility (Water) | 16 | 57.20% | 30.26% | 3.01 | 6.36 |
| Utility (General) | 15 | 58.59% | 42.59% | 2.93 | 6.10 |
| Air Transport | 21 | 83.83% | 65.08% | 0.71 | -23.45 |
| | Indust | ry Groups with tl | ne Least Debt | 7.0 | |
| Industry Name | Number of firms | Book Debt to Capital | Market Debt to Capital | Interest Coverage Ratio | Debt to EBITDA |
| | | | - | 1.00.7 | |
| Software (Entertainment) | 91 | 16.10% | 4.58% | 82.82 | 0.50 |
| Steel | 28 | 29.81% | 22.24% | 27.86 | 0.88 |
| Oil/Gas (Integrated) | 4 | 19.21% | 10.32% | 51.18 | 1.06 |
| Paper/Forest Products | 7 | 55.28% | 30.49% | 15.22 | 1.12 |
| Metals & Mining | 68 | 36.94% | 17.73% | 11.53 | 1.24 |
| Semiconductor | 68 | 29.84% | 10.12% | 18.13 | 1.25 |
| Computers/Peripherals | 42 | 70.99% | 8.69% | 25.01 | 1.33 |
| Semiconductor Equip | 30 | 42.96% | 10.54% | 22.31 | 1.38 |
| Precious Metals | 74 | 21.24% | 14.03% | 4.29 | 1.39 |
| Shipbuilding & Marine | 8 | 26.44% | 28.07% | 23.01 | 1.39 |

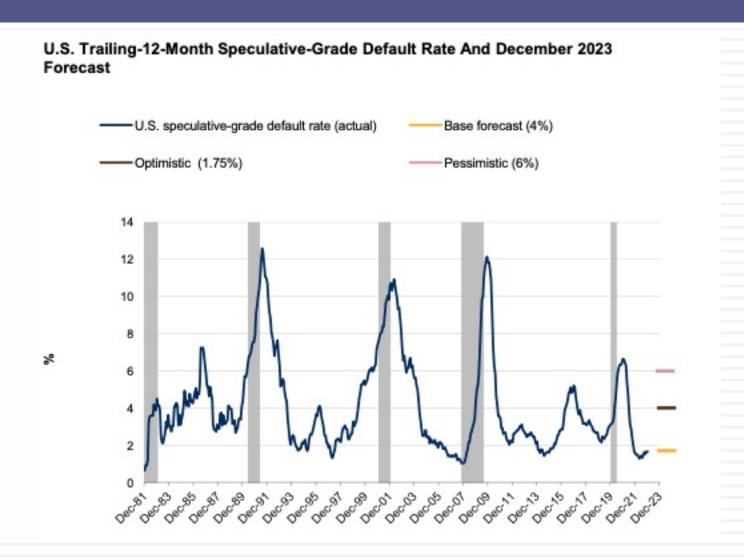
Corporate/Business Default: Reasons

- Company-specific: Companies can overreach, borrowing far more than they can afford, effectively putting themselves at risk that if something goes wrong, they will have to default. In some cases, deteriorating businesses can cause default as well, as earnings drop below contractual commitments.
- Sector-wide: If disruption is the word that has excited venture capitalists and investors across the world for much of this century, it comes with a dark side, which is that the disrupted businesses can find themselves with imploding business models (shrinking revenues and operating margins under stress).
- Macro-driven: The trigger can be a macroeconomic factor, most often a recession, that puts pressure on earnings, leaving many companies exposed to default. (In 2020, a pandemic accomplished the same objective.)
- Interest Rate Dynamics: Finally, companies borrow based upon existing interest rates, but if rate change suddenly, debt that was affordable can turn unaffordable.

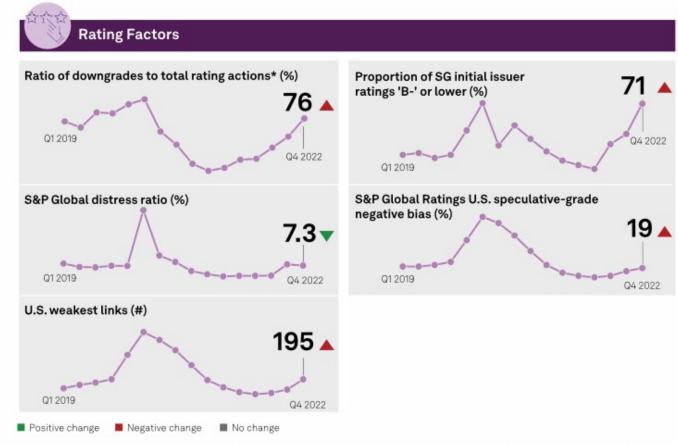
US Business Loan Delinquencies over time



Corporate Default Rates over time



The Challenge in 2023: Ratings Downgrade a signal?



^{*}For speculative-grade entities only. Except for the unemployment rate, data is from Q1 2019 to either the most recent quarter-end or Feb. 8, 2023; unemployment rate is from Q1 2019 to January 2023. Source: Economics and Country Risk from IHS Markit, Board of Governors of the Federal Reserve System (US), Bureau of Labor Statistics, U.S. Bureau of Economic Analysis, Chicago Board Options Exchange's CBOE Volatility Index, and S&P Global Ratings Credit Research & Insights. Copyright © 2023 by Standard & Poor's Financial Services LLC. All rights reserved.

A Familiar Duo: Drivers of Default

| | No recession | Steep Recession |
|----------------------------------------------|-------------------------------------------------------------------|-----------------------------------------------------|
| Inflation subsides to pre-pandemic levels | Resilient earnings + Lower interest rates | Earnings Decline + Lower interest rates |
| | Default rate lowest, as refinancing occurs at lower rate. | Default spreads rise for cyciclal firms. |
| Inflation stays high | Resilient earnings + Higher interest rates | Earnings Decline + Higher interest rates |
| | Default rates rise for levered firms with debt refinancing needs. | Default rates highest and occur across the board |