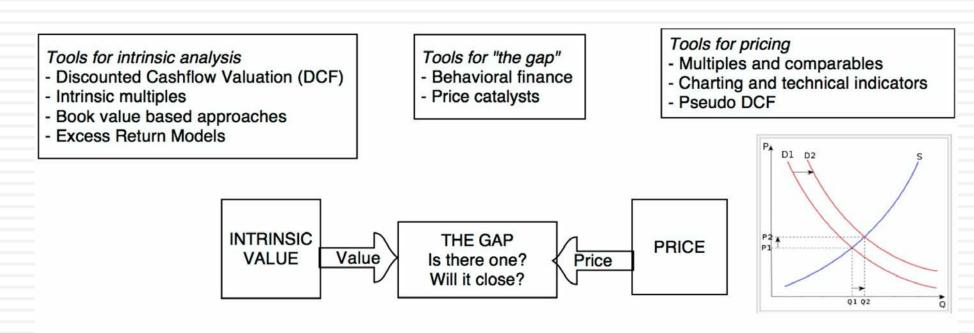
CRISIS AS A CRUCIBLE: A JEDI GUIDE TO INVESTMENT SERENITY!

Look forward, you must!

Order in Chaos? The Macro Story

Markets play a pricing game, but are not crazy



Drivers of intrinsic value

- Cashflows from existing assets
- Growth in cash flows
- Quality of Growth

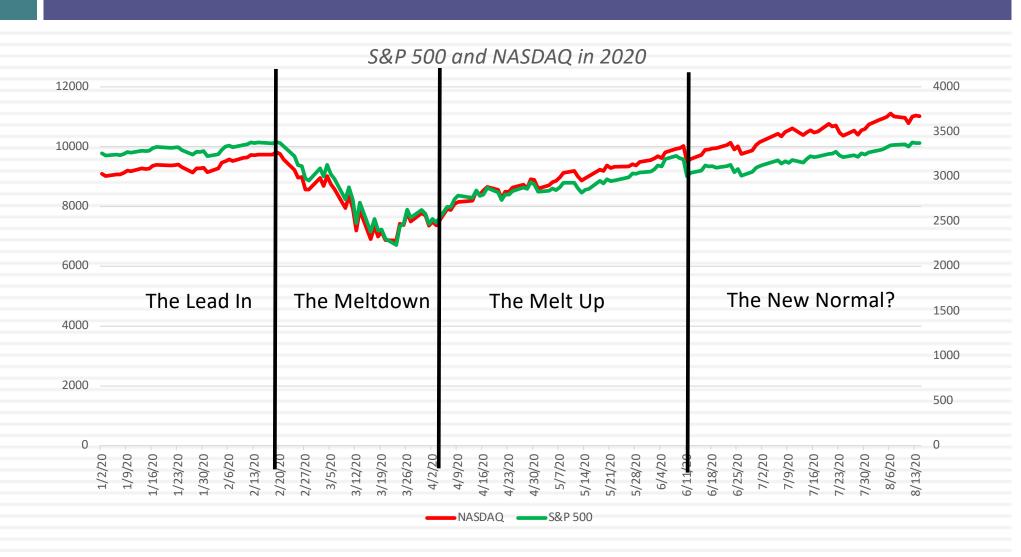
Drivers of "the gap"

- Information
- Liquidity
- Corporate governance

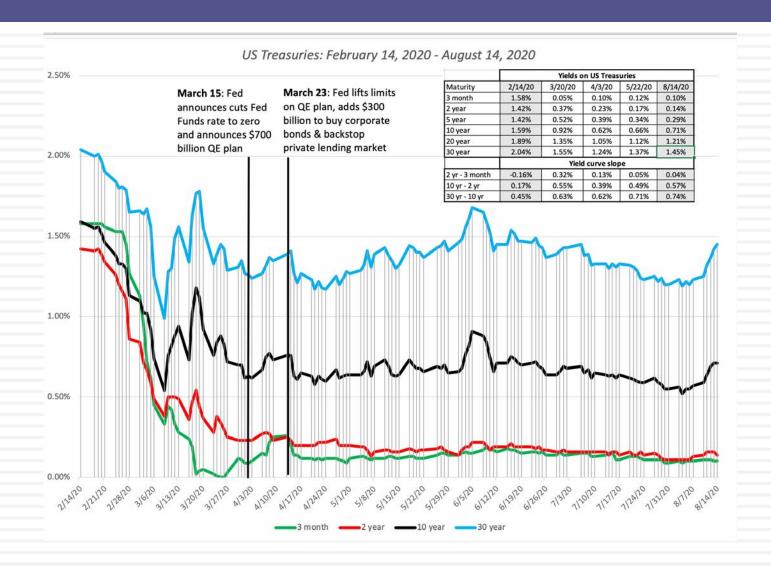
Drivers of price

- Market moods & momentum
- Surface stories about fundamentals

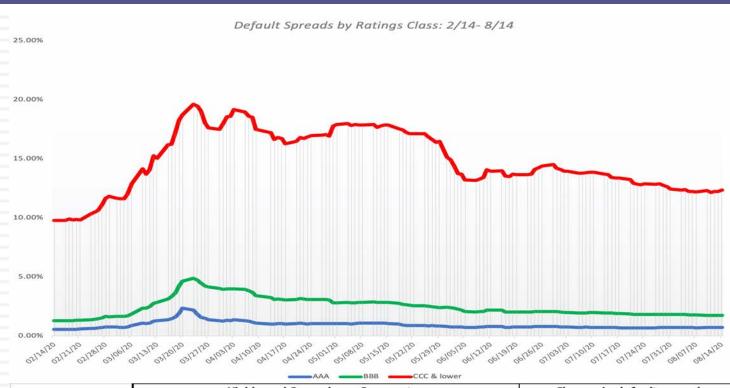
US Equities, during the crisis...



Macro Review: US Treasuries

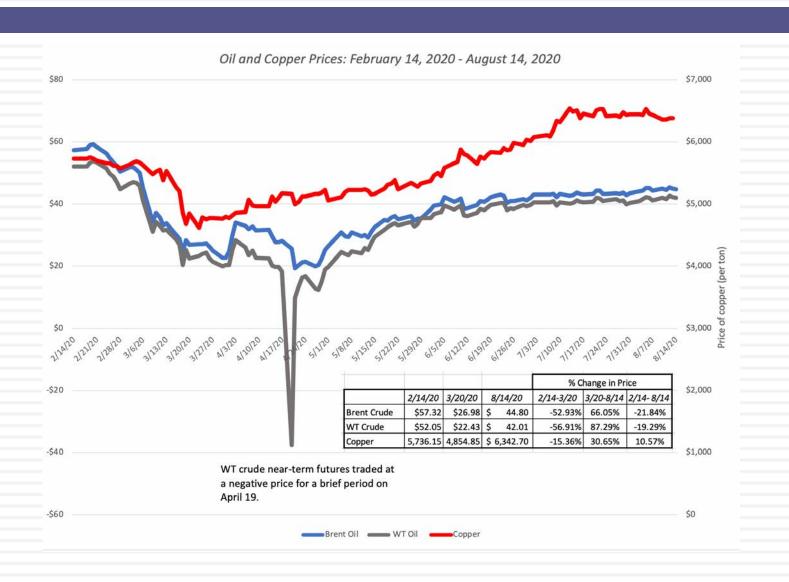


The Price of Bond Market Risk: The COVID effect

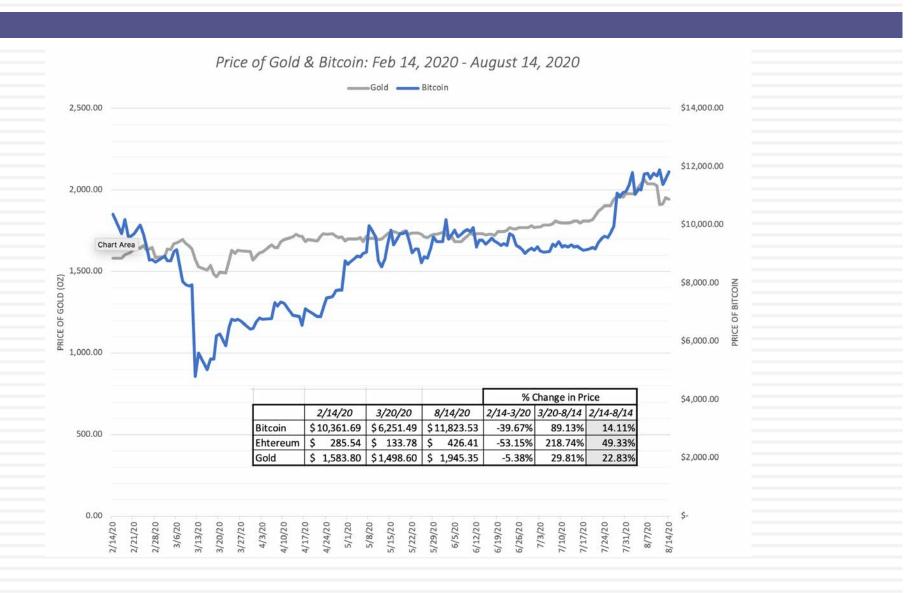


		Yields	and Sprea	ds on Corp	orates		Char	ge in defaul	t spread
	Spread	over 10-yr T	reasury	Yiel	d on Corpor	ate	2/14/2/20	2/20 0/24	2/14 0/14
S&P Bond Rating	2/14/20	3/20/20	8/14/20	2/14/20	3/20/20	8/14/20	2/14-3/20	3/20-8/14	2/14 -8/14
AAA	0.69%	1.43%	0.74%	2.28%	2.35%	1.45%	0.74%	-0.69%	0.05%
AA	0.72%	2.64%	0.76%	2.31%	3.56%	1.47%	1.92%	-1.88%	0.04%
A	0.80%	3.15%	0.91%	2.39%	4.07%	1.62%	2.35%	-2.24%	0.11%
ВВВ	1.33%	3.73%	1.68%	2.92%	4.65%	2.39%	2.40%	-2.05%	0.35%
ВВ	1.93%	7.45%	3.42%	3.52%	8.37%	4.13%	5.52%	-4.03%	1.49%
В	3.40%	10.74%	5.11%	4.99%	11.66%	5.82%	7.34%	-5.63%	1.71%
CCC or lower	9.65%	17.81%	11.89%	11.24%	18.73%	12.60%	8.16%	-5.92%	2.24%

Macro Review: Oil & Copper



Macro Review: Gold & Bitcoin



Global Equities: By Region

			Market Cap (\$ Millions) 2/14/20 3/20/20 5/22/20 8/14/20				\$ Change in	Market Cap			% Change in	Market Cap	
Sub Region	Number of firms	2/14/20	3/20/20	5/22/20	8/14/20	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14
Africa	844	\$ 580,467	\$ 363,856	\$ 416,477	\$ 455,329	\$ (216,611)	\$ 52,621	\$ 38,851	\$ (125,139)	-37.32%	14.46%	9.33%	-21.56%
Australia & NZ	1,665	\$ 1,613,977	\$ 948,950	\$ 1,258,699	\$ 1,540,230	\$ (665,027)	\$ 309,749	\$ 281,531	\$ (73,747)	-41.20%	32.64%	22.37%	-4.57%
Canada	2,496	\$ 2,229,440	\$ 1,353,166	\$ 1,763,631	\$ 2,097,775	\$ (876,274)	\$ 410,465	\$ 334,144	\$ (131,664)	-39.30%	30.33%	18.95%	-5.91%
China	6,348	\$13,996,094	\$12,396,026	\$13,033,689	\$16,162,756	\$ (1,600,069)	\$ 637,663	\$ 3,129,067	\$2,166,661	-11.43%	5.14%	24.01%	15.48%
EU & Environs	5,563	\$13,611,699	\$ 9,226,315	\$10,992,480	\$13,077,435	\$ (4,385,384)	\$ 1,766,165	\$ 2,084,956	\$ (534,264)	-32.22%	19.14%	18.97%	-3.93%
Eastern Europe & Russia	517	\$ 824,836	\$ 498,861	\$ 639,042	\$ 686,946	\$ (325,975)	\$ 140,181	\$ 47,904	\$ (137,890)	-39.52%	28.10%	7.50%	-16.72%
India	3,333	\$ 2,205,941	\$ 1,520,879	\$ 1,584,046	\$ 2,007,518	\$ (685,062)	\$ 63,167	\$ 423,472	\$ (198,423)	-31.06%	4.15%	26.73%	-8.99%
Japan	3,807	\$ 6,031,796	\$ 4,458,917	\$ 5,369,361	\$ 5,945,226	\$ (1,572,879)	\$ 910,445	\$ 575,865	\$ (86,570)	-26.08%	20.42%	10.73%	-1.44%
Latin America & Caribbear	1,215	\$ 2,424,762	\$ 1,414,848	\$ 1,577,197	\$ 1,877,563	\$ (1,009,915)	\$ 162,349	\$ 300,366	\$ (547,200)	-41.65%	11.47%	19.04%	-22.57%
Middle East	1,504	\$ 3,102,408	\$ 2,578,565	\$ 2,906,678	\$ 3,041,760	\$ (523,843)	\$ 328,112	\$ 135,082	\$ (60,648)	-16.89%	12.72%	4.65%	-1.95%
Small Asia	8,793	\$ 5,146,057	\$ 3,607,804	\$ 4,329,250	\$ 5,173,937	\$ (1,538,254)	\$ 721,446	\$ 844,687	\$ 27,879	-29.89%	20.00%	19.51%	0.54%
UK	1,261	\$ 3,067,659	\$ 1,922,892	\$ 2,332,401	\$ 2,631,288	\$ (1,144,767)	\$ 409,509	\$ 298,887	\$ (436,371)	-37.32%	21.30%	12.81%	-14.22%
United States	6,623	\$35,563,273	\$23,829,663	\$31,007,415	\$35,651,806	\$ (11,733,611)	\$ 7,177,752	\$ 4,644,391	\$ 88,533	-32.99%	30.12%	14.98%	0.25%
Global	43,970	\$90,398,411	\$64,120,740	\$77,210,365	\$90,349,568	\$ (26,277,671)	\$13,089,625	\$13,139,203	\$ (48,843)	-29.07%	20.41%	17.02%	-0.05%

Global Equities: By Sector

			Market Cap (\$ Millions) 2/14/20 3/20/20 5/22/20 8/14/20 2				\$ Change in	Market Cap		% Change in Market Cap			
Primary Sector	Number of firms	2/14/20	3/20/20	5/22/20	8/14/20	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14
Communication Services	2,094	\$ 7,318,018	\$ 5,480,236	\$ 6,692,664	\$ 7,600,357	\$ (1,837,783)	\$ 1,212,428	\$ 907,693	\$ 282,338	-25.11%	22.12%	13.56%	3.86%
Consumer Discretionary	5,961	\$10,161,829	\$ 7,074,627	\$ 8,957,811	\$11,227,438	\$ (3,087,202)	\$ 1,883,184	\$ 2,269,627	\$ 1,065,609	-30.38%	26.62%	25.34%	10.49%
Consumer Staples	2,853	\$ 7,165,378	\$ 5,727,389	\$ 6,488,812	\$ 7,453,394	\$ (1,437,989)	\$ 761,424	\$ 964,582	\$ 288,016	-20.07%	13.29%	14.87%	4.02%
Energy	1,673	\$ 5,935,002	\$ 3,851,638	\$ 4,740,250	\$ 5,008,071	\$ (2,083,364)	\$ 888,612	\$ 267,821	\$ (926,931)	-35.10%	23.07%	5.65%	-15.62%
Financials	4,887	\$14,952,738	\$ 9,946,720	\$10,750,668	\$12,561,583	\$ (5,006,018)	\$ 803,948	\$ 1,810,915	\$ (2,391,154)	-33.48%	8.08%	16.84%	-15.99%
Health Care	3,978	\$ 8,914,843	\$ 6,859,450	\$ 8,831,226	\$ 9,861,810	\$ (2,055,394)	\$ 1,971,777	\$ 1,030,584	\$ 946,967	-23.06%	28.75%	11.67%	10.62%
Industrials	7,589	\$10,111,374	\$ 6,886,933	\$ 8,106,858	\$ 9,780,741	\$ (3,224,441)	\$ 1,219,924	\$ 1,673,884	\$ (330,632)	-31.89%	17.71%	20.65%	-3.27%
Information Technology	5,589	\$13,593,741	\$ 9,731,172	\$12,616,961	\$15,171,759	\$ (3,862,569)	\$ 2,885,790	\$ 2,554,798	\$ 1,578,019	-28.41%	29.66%	20.25%	11.61%
Materials	5,738	\$ 4,987,456	\$ 3,522,367	\$ 4,327,783	\$ 5,297,134	\$ (1,465,089)	\$ 805,416	\$ 969,351	\$ 309,679	-29.38%	22.87%	22.40%	6.21%
Real Estate	2,674	\$ 4,051,571	\$ 2,707,513	\$ 3,069,197	\$ 3,472,740	\$ (1,344,058)	\$ 361,684	\$ 403,543	\$ (578,831)	-33.17%	13.36%	13.15%	-14.29%
Utilities	922	\$ 3,205,899	\$ 2,332,261	\$ 2,627,550	\$ 2,913,938	\$ (873,638)	\$ 295,289	\$ 286,388	\$ (291,961)	-27.25%	12.66%	10.90%	-9.11%
All	43,970	\$90,398,411	\$64,120,740	\$77,210,365	\$90,349,568	\$(26,277,671)	\$13,089,625	\$13,139,203	\$ (48,843)	-29.07%	20.41%	17.02%	-0.05%

A Reallocation of Value: The Micro Stories

Value versus Growth: A pre-crisis lead in..

Value vs Growth: US Stocks, by decade

	Lowest PBV	Highest PBV	Difference	Lowest PE	Highest PE	Difference
1930-39	6.04%	4.27%	1.77%	NA	NA	NA
1940-49	22.96%	7.43%	15.53%	NA	NA	NA
1950-59	25.06%	20.92%	4.14%	34.33%	19.16%	15.17%
1960-69	13.23%	9.57%	3.66%	15.27%	9.79%	5.48%
1970-79	17.05%	3.89%	13.16%	14.83%	2.28%	12.54%
1980-89	24.48%	12.94%	11.54%	18.38%	14.46%	3.92%
1990-99	20.17%	21.88%	-1.71%	21.61%	22.03%	-0.41%
2000-09	8.59%	-0.49%	9.08%	13.84%	0.61%	13.23%
2010-19	11.27%	16.67%	-5.39%	11.35%	17.09%	-5.75%

The under performance of value has played out not only in the mutual fund business, but it has also brought many legendary value investors down to earth. We were told that this was temporary, and that a crisis would put value back on top again...

PE and Market Returns – During Crisis

			Market Cap (\$ Millions)				\$ Change in	Market Cap		% Change in Market Cap			
decile(Trailing PE)	Number of firms	2/14/20	3/20/20	5/22/20	8/14/20	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14
Bottom decile	2,519	\$ 2,339,988	\$ 1,920,120	\$ 2,053,995	\$ 2,261,128	\$ (419,868)	\$ 133,876	\$ 207,132	\$ (78,861)	-17.94%	6.97%	10.08%	-3.37%
2nd decile	2,519	\$ 2,764,493	\$ 1,978,590	\$ 2,213,875	\$ 2,528,795	\$ (785,903)	\$ 235,285	\$ 314,920	\$ (235,698)	-28.43%	11.89%	14.22%	-8.53%
3rd decile	2,519	\$ 4,210,236	\$ 2,977,746	\$ 3,384,512	\$ 3,889,018	\$ (1,232,490)	\$ 406,766	\$ 504,506	\$ (321,219)	-29.27%	13.66%	14.91%	-7.63%
4th decile	2,519	\$ 6,648,488	\$ 4,609,691	\$ 5,350,296	\$ 6,095,863	\$ (2,038,797)	\$ 740,605	\$ 745,567	\$ (552,625)	-30.67%	16.07%	13.94%	-8.31%
5th decile	2,519	\$ 7,225,991	\$ 5,049,156	\$ 5,850,496	\$ 6,826,111	\$ (2,176,835)	\$ 801,340	\$ 975,615	\$ (399,880)	-30.13%	15.87%	16.68%	-5.53%
6th decile	2,519	\$ 9,744,830	\$ 7,060,096	\$ 8,273,265	\$ 9,747,756	\$ (2,684,734)	\$ 1,213,169	\$ 1,474,491	\$ 2,926	-27.55%	17.18%	17.82%	0.03%
7th decile	2,519	\$15,360,691	\$11,303,437	\$13,702,515	\$16,039,798	\$ (4,057,254)	\$ 2,399,078	\$ 2,337,283	\$ 679,107	-26.41%	21.22%	17.06%	4.42%
8th decile	2,519	\$13,937,234	\$10,042,152	\$12,303,311	\$14,253,933	\$ (3,895,082)	\$ 2,261,159	\$ 1,950,622	\$ 316,699	-27.95%	22.52%	15.85%	2.27%
9th decile	2,519	\$10,059,418	\$ 7,328,993	\$ 9,062,315	\$10,665,146	\$ (2,730,425)	\$ 1,733,322	\$ 1,602,831	\$ 605,729	-27.14%	23.65%	17.69%	6.02%
Top decile	2,519	\$ 6,696,475	\$ 4,842,007	\$ 6,026,711	\$ 7,506,881	\$ (1,854,468)	\$ 1,184,704	\$ 1,480,170	\$ 810,406	-27.69%	24.47%	24.56%	12.10%
Negative Earnings	18,780	\$11,410,565	\$ 7,008,752	\$ 8,989,074	\$10,535,139	\$ (4,401,814)	\$ 1,980,323	\$ 1,546,065	\$ (875,426)	-38.58%	28.25%	17.20%	-7.67%

Dividends and Market Returns

			Market Cap (\$ Millions)				\$ Change in	Market Cap		% Change in Market Cap			
quintile(Dividend Yield)	Number of firms	2/14/20	2/14/20 3/20/20 5/22/20 8/14/20				3/20-5/22	5/22 - 8/14	2/14 - 8/14	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14
Non-dividend paying	26,088	\$24,416,274	\$17,683,438	\$22,096,476	\$26,078,982	\$(6,732,837)	\$4,413,038	\$3,982,506	\$ 1,662,708	-27.58%	24.96%	18.02%	6.81%
Bottom quintile	3,576	\$12,298,324	\$ 8,992,480	\$10,976,052	\$13,261,223	\$ (3,305,844)	\$1,983,572	\$2,285,171	\$ 962,899	-26.88%	22.06%	20.82%	7.83%
2nd quintile	3,576	\$17,146,283	\$12,023,053	\$14,984,816	\$17,827,271	\$(5,123,230)	\$2,961,763	\$2,842,455	\$ 680,988	-29.88%	24.63%	18.97%	3.97%
3rd quintile	3,577	\$16,104,332	\$11,183,049	\$13,128,188	\$14,992,988	\$(4,921,283)	\$1,945,139	\$1,864,800	\$(1,111,344)	-30.56%	17.39%	14.20%	-6.90%
4th quintile	3,576	\$13,396,923	\$ 9,275,069	\$10,471,358	\$11,969,783	\$ (4,121,854)	\$1,196,289	\$1,498,425	\$(1,427,140)	-30.77%	12.90%	14.31%	-10.65%
Top quintile	3,577	\$ 7,036,275	\$ 4,963,652	\$ 5,553,475	\$ 6,219,322	\$(2,072,623)	\$ 589,823	\$ 665,847	\$ (816,954)	-29.46%	11.88%	11.99%	-11.61%

Momentum and Damage

			Market Cap (\$ Millions)				\$ Change in	Market Cap		% Change in Market Cap			
% Price Change (2/14/19-2	Number of firms	2/14/20	3/20/20	5/22/20	8/14/20	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14
Bottom decile	4,011	\$ 497,094	\$ 314,732	\$ 409,947	\$ 526,855	\$ (182,362)	\$ 95,215	\$ 116,908	\$ 29,762	-36.69%	30.25%	28.52%	5.99%
2nd decile	4,011	\$ 1,864,686	\$ 1,298,176	\$ 1,478,171	\$ 1,738,519	\$ (566,510)	\$ 179,996	\$ 260,348	\$ (126,167)	-30.38%	13.87%	17.61%	-6.77%
3rd decile	4,011	\$ 4,510,236	\$ 3,022,633	\$ 3,433,086	\$ 3,913,461	\$ (1,487,603)	\$ 410,453	\$ 480,375	\$ (596,775)	-32.98%	13.58%	13.99%	-13.23%
4th decile	4,011	\$ 5,271,090	\$ 3,569,938	\$ 4,100,573	\$ 4,738,696	\$ (1,701,151)	\$ 530,634	\$ 638,124	\$ (532,394)	-32.27%	14.86%	15.56%	-10.10%
5th decile	4,011	\$ 7,499,436	\$ 5,427,905	\$ 6,076,979	\$ 6,770,817	\$ (2,071,531)	\$ 649,074	\$ 693,838	\$ (728,618)	-27.62%	11.96%	11.42%	-9.72%
6th decile	4,011	\$ 7,894,593	\$ 5,500,007	\$ 6,318,254	\$ 7,390,057	\$ (2,394,586)	\$ 818,247	\$ 1,071,803	\$ (504,536)	-30.33%	14.88%	16.96%	-6.39%
7th decile	4,011	\$13,136,266	\$ 9,294,768	\$10,853,879	\$12,459,699	\$ (3,841,498)	\$ 1,559,112	\$ 1,605,820	\$ (676,567)	-29.24%	16.77%	14.79%	-5.15%
8th decile	4,011	\$20,543,948	\$14,320,642	\$17,310,244	\$19,967,731	\$ (6,223,306)	\$ 2,989,602	\$ 2,657,487	\$ (576,218)	-30.29%	20.88%	15.35%	-2.80%
9th decile	4,011	\$16,672,949	\$11,980,331	\$15,106,977	\$17,969,326	\$ (4,692,618)	\$ 3,126,645	\$ 2,862,349	\$ 1,296,377	-28.15%	26.10%	18.95%	7.78%
Top decile	4,012	\$ 8,946,736	\$ 6,463,096	\$ 8,673,039	\$11,041,075	\$ (2,483,640)	\$ 2,209,943	\$ 2,368,036	\$ 2,094,339	-27.76%	34.19%	27.30%	23.41%

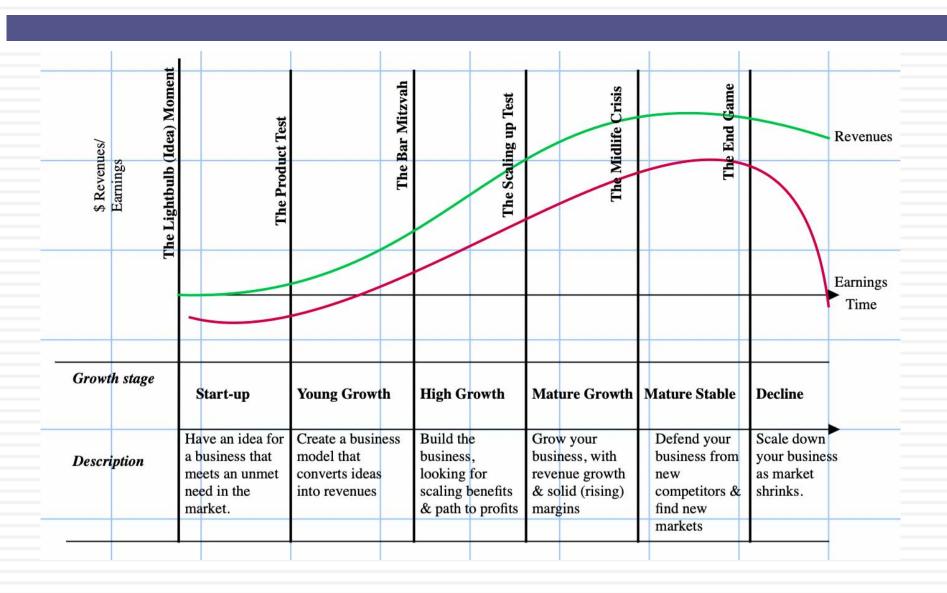
Debt and Value

- The question of whether to borrow money is always a trade off between its tax benefits on the good side and the distress risk it exposes you to on the bad side.
- During this crisis, not surprisingly, companies that have borrowed more money, on a relative basis, have been more damaged than companies that are less indebted.

The Debt Load..

			Market Cap (\$ Millions)				\$ Change in	Market Cap		% Change in Market Cap			
Net Debt/EBITDA	Number of firms	2/14/20	3/20/20	5/22/20	8/14/20	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14
Bottom decile	2,685	\$ 2,618,921	\$ 2,035,474	\$ 2,389,694	\$ 2,948,824	\$ (583,447)	\$ 354,220	\$ 559,130	\$ 329,903	-22.28%	17.40%	23.40%	12.60%
2nd decile	2,685	\$ 5,243,727	\$ 4,012,622	\$ 5,054,528	\$ 6,007,582	\$ (1,231,105)	\$ 1,041,907	\$ 953,054	\$ 763,856	-23.48%	25.97%	18.86%	14.57%
3rd decile	2,685	\$ 8,718,018	\$ 6,641,688	\$ 8,186,586	\$ 9,696,229	\$ (2,076,329)	\$ 1,544,898	\$ 1,509,643	\$ 978,212	-23.82%	23.26%	18.44%	11.22%
4th decile	2,685	\$ 5,504,333	\$ 4,151,031	\$ 4,977,012	\$ 6,007,251	\$ (1,353,302)	\$ 825,981	\$ 1,030,238	\$ 502,918	-24.59%	19.90%	20.70%	9.14%
5th decile	2,685	\$15,072,419	\$11,366,442	\$13,963,127	\$16,313,340	\$ (3,705,977)	\$ 2,596,684	\$ 2,350,213	\$ 1,240,920	-24.59%	22.85%	16.83%	8.23%
6th decile	2,685	\$10,635,547	\$ 7,528,142	\$ 9,125,286	\$10,597,013	\$ (3,107,406)	\$ 1,597,145	\$ 1,471,727	\$ (38,535)	-29.22%	21.22%	16.13%	-0.36%
7th decile	2,685	\$11,153,680	\$ 7,692,609	\$ 9,274,882	\$10,647,627	\$ (3,461,070)	\$ 1,582,273	\$ 1,372,744	\$ (506,053)	-31.03%	20.57%	14.80%	-4.54%
8th decile	2,685	\$ 8,516,406	\$ 5,610,538	\$ 6,840,333	\$ 7,889,322	\$ (2,905,869)	\$ 1,229,796	\$ 1,048,989	\$ (627,084)	-34.12%	21.92%	15.34%	-7.36%
9th decile	2,685	\$ 6,261,111	\$ 3,974,639	\$ 4,716,189	\$ 5,365,426	\$ (2,286,472)	\$ 741,550	\$ 649,237	\$ (895,685)	-36.52%	18.66%	13.77%	-14.31%
Top decile	2,686	\$ 2,642,392	\$ 1,640,513	\$ 1,930,955	\$ 2,250,713	\$ (1,001,879)	\$ 290,443	\$ 319,758	\$ (391,678)	-37.92%	17.70%	16.56%	-14.82%
Negative EBITDA	17,119	\$14,031,856	\$ 9,467,041	\$10,751,771	\$12,626,241	\$ (4,564,815)	\$ 1,284,730	\$ 1,874,471	\$ (1,405,615)	-32.53%	13.57%	17.43%	-10.02%

The Corporate Life Cycle



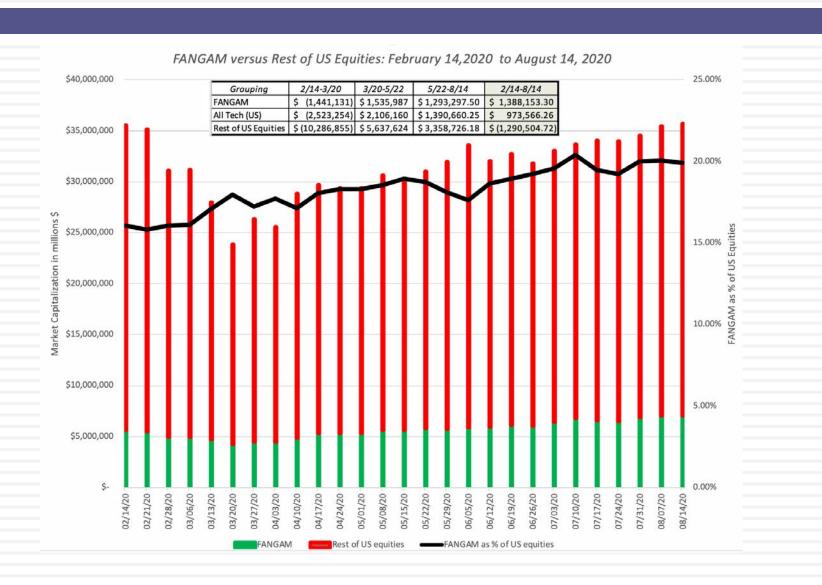
COVID: Young versus Old

			Market Cap (\$ Millions)				\$ Change in	Market Cap		% Change in Market Cap			
Age of company	Number of firms	2/14/20	3/20/20	5/22/20	8/14/20	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14
Bottom decile	3,712	\$ 2,698,650	\$ 1,869,458	\$ 2,472,348	\$ 2,961,005	\$ (829,192)	\$ 602,890	\$ 488,657	\$ 262,355	-30.73%	32.25%	19.76%	9.72%
2nd decile	3,836	\$ 3,350,085	\$ 2,389,512	\$ 2,971,885	\$ 3,595,908	\$ (960,573)	\$ 582,373	\$ 624,023	\$ 245,823	-28.67%	24.37%	21.00%	7.34%
3rd decile	3,185	\$ 4,046,398	\$ 3,006,664	\$ 3,834,212	\$ 4,789,015	\$ (1,039,733)	\$ 827,548	\$ 954,803	\$ 742,618	-25.70%	27.52%	24.90%	18.35%
4th decile	3,949	\$ 8,658,784	\$ 6,597,980	\$ 7,863,953	\$ 9,256,879	\$ (2,060,804)	\$ 1,265,974	\$ 1,392,925	\$ 598,095	-23.80%	19.19%	17.71%	6.91%
5th decile	4,403	\$ 6,732,948	\$ 5,198,361	\$ 6,320,021	\$ 7,610,835	\$ (1,534,587)	\$ 1,121,660	\$ 1,290,814	\$ 877,887	-22.79%	21.58%	20.42%	13.04%
6th decile	3,856	\$ 4,924,936	\$ 3,644,831	\$ 4,230,347	\$ 5,020,670	\$ (1,280,105)	\$ 585,516	\$ 790,322	\$ 95,734	-25.99%	16.06%	18.68%	1.94%
7th decile	4,087	\$ 9,070,705	\$ 6,429,646	\$ 7,979,016	\$ 9,447,799	\$ (2,641,058)	\$ 1,549,370	\$ 1,468,783	\$ 377,095	-29.12%	24.10%	18.41%	4.16%
8th decile	3,822	\$ 8,935,720	\$ 6,088,135	\$ 7,577,142	\$ 8,738,365	\$ (2,847,585)	\$ 1,489,008	\$ 1,161,223	\$ (197,355)	-31.87%	24.46%	15.33%	-2.21%
9th decile	3,960	\$10,417,079	\$ 7,208,036	\$ 8,526,124	\$ 9,887,293	\$ (3,209,042)	\$ 1,318,087	\$ 1,361,170	\$ (529,785)	-30.81%	18.29%	15.96%	-5.09%
Top decile	3,945	\$27,706,077	\$18,916,104	\$22,188,000	\$25,094,122	\$ (8,789,973)	\$ 3,271,896	\$ 2,906,122	\$ (2,611,955)	-31.73%	17.30%	13.10%	-9.43%

COVID: High Growth versus Low Growth

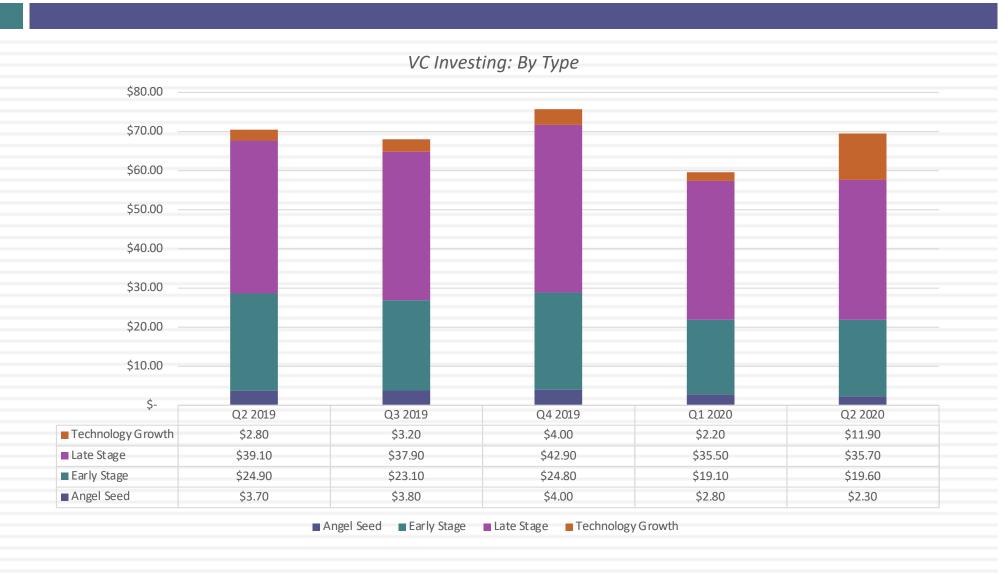
			Market Cap (\$ Millions)				\$ Change in	Market Cap		% Change in Market Cap			
decile(Est. Annual Revenue	Number of firms	2/14/20	3/20/20	5/22/20	8/14/20	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14	2/14 - 3/20	3/20-5/22	5/22 - 8/14	2/14 - 8/14
Bottom decile	1,422	\$ 6,269,298	\$ 3,307,541	\$ 4,084,068	\$ 4,567,027	\$ (2,961,758)	\$ 776,528	\$ 482,959	\$ (1,702,271)	-47.24%	23.48%	11.83%	-27.15%
2nd decile	1,420	\$ 9,852,982	\$ 6,726,627	\$ 7,679,547	\$ 8,544,768	\$ (3,126,355)	\$ 952,920	\$ 865,221	\$ (1,308,214)	-31.73%	14.17%	11.27%	-13.28%
3rd decile	1,425	\$ 8,535,682	\$ 5,505,306	\$ 6,378,173	\$ 7,311,712	\$ (3,030,375)	\$ 872,867	\$ 933,539	\$ (1,223,970)	-35.50%	15.86%	14.64%	-14.34%
4th decile	1,417	\$11,647,079	\$ 8,113,032	\$ 9,562,531	\$10,703,109	\$ (3,534,047)	\$ 1,449,499	\$ 1,140,579	\$ (943,970)	-30.34%	17.87%	11.93%	-8.10%
5th decile	1,430	\$11,053,101	\$ 7,976,953	\$ 9,389,850	\$10,660,656	\$ (3,076,148)	\$ 1,412,897	\$ 1,270,806	\$ (392,445)	-27.83%	17.71%	13.53%	-3.55%
6th decile	1,419	\$10,162,251	\$ 7,281,962	\$ 8,731,904	\$ 9,999,634	\$ (2,880,289)	\$ 1,449,942	\$ 1,267,730	\$ (162,617)	-28.34%	19.91%	14.52%	-1.60%
7th decile	1,414	\$ 9,163,122	\$ 6,749,448	\$ 8,373,046	\$10,125,381	\$ (2,413,674)	\$ 1,623,598	\$ 1,752,334	\$ 962,259	-26.34%	24.06%	20.93%	10.50%
8th decile	1,430	\$ 6,692,737	\$ 5,011,051	\$ 6,307,952	\$ 7,588,977	\$ (1,681,686)	\$ 1,296,901	\$ 1,281,026	\$ 896,241	-25.13%	25.88%	20.31%	13.39%
9th decile	1,425	\$ 8,105,604	\$ 6,452,557	\$ 8,298,728	\$10,334,221	\$ (1,653,048)	\$ 1,846,172	\$ 2,035,493	\$ 2,228,617	-20.39%	28.61%	24.53%	27.49%
Top decile	1,427	\$ 3,164,340	\$ 2,374,336	\$ 3,408,682	\$ 4,580,311	\$ (790,004)	\$ 1,034,346	\$ 1,171,630	\$ 1,415,971	-24.97%	43.56%	34.37%	44.75%

The Strong get stronger... The FANGAM stocks...

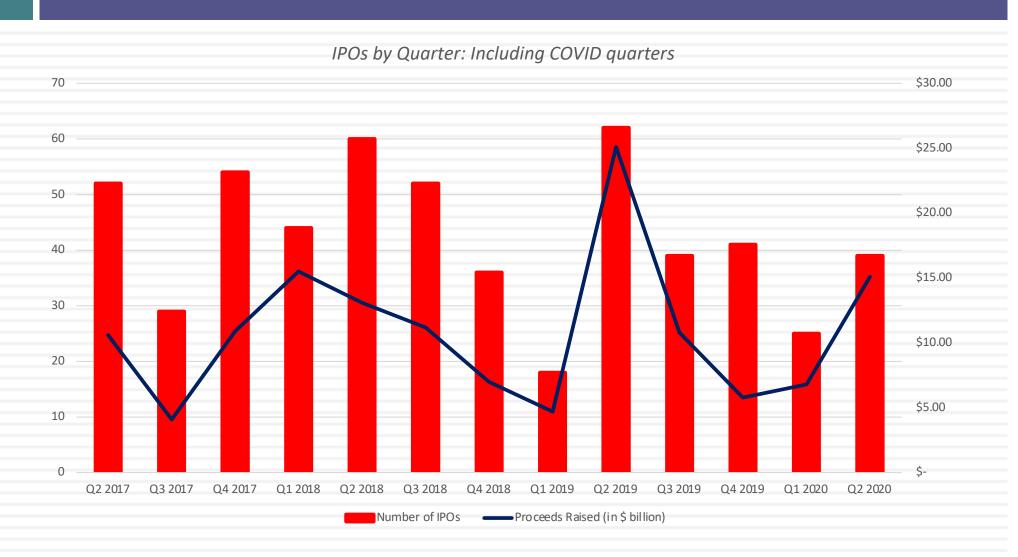


A Unifying Theory: The Resilience of Risk Capital

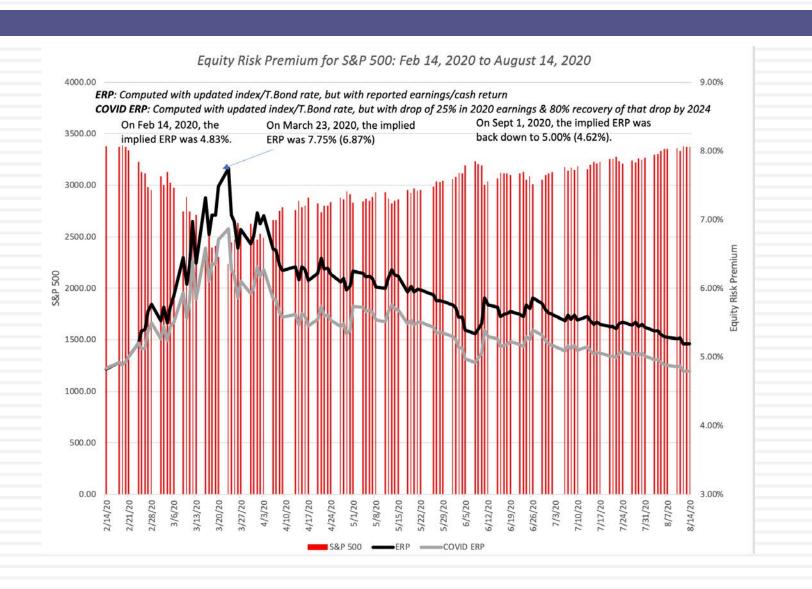
Venture Capital: The COVID effect



IPOs: The COVID effect



The Price of Equity Risk: COVID



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Andorra	7.08%	9.49%	8.03%	Italy	7.37%	10.04%	8.46%
Austria	5.59%	6.74%	5.81%	Jersey	5.89%	7.30%	6.12%
Belgium	5.80%	7.12%	6.12%	Liechtenstein	5.20%	6.01%	5.23%
Cyprus	8.16%	11.51%	9.64%	Luxembourg	5.20%	6.01%	5.23%
Denmark	5.20%	6.01%	5.23%	Malta	6.04%	7.56%	6.48%
Finland	5.59%	6.74%	5.81%	Netherlands	5.20%	6.01%	5.23%
France	5.69%	6.92%	5.96%	Norway	5.20%	6.01%	5.23%
Germany	5.20%	6.01%	5.23%	Portugal	7.37%	10.04%	8.46%
Greece	9.64%	14.25%	11.84%	Spain	6.77%	8.93%	7.58%
Guernsey	6.77%	8.93%	6.12%	Sweden	5.20%	6.01%	5.23%
Iceland	6.04%	7.56%	6.48%	Switzerland	5.20%	6.01%	5.23%
Ireland	6.04%	7.56%	6.48%	Turkey	9.64%	14.25%	11.84%
Isle of Man	5.69%	6.92%	5.96%	United Kingdom	5.69%	6.92%	5.96%
				4			- 1

Canada	5.20%	6.01%	5.23%
United States	5.20%	6.01%	5.23%

			1
Argentina	14.08%	27.97%	22.86%
Belize	11.62%	17.91%	16.25%
Bolivia	8.75%	14.25%	11.84%
Brazil	8.16%	11.51%	9.64%
Chile	5.89%	7.30%	6.26%
Colombia	7.08%	9.49%	8.03%
Costa Rica	9.64%	16.08%	13.32%
Ecuador	11.62%	24.30%	19.92%
El Salvador	11.62%	17.91%	14.79%
Guatemala	7.66%	10.58%	8.90%
Honduras	9.64%	14.25%	11.84%
Mexico	6.38%	8.21%	7.58%
Nicaragua	10.63%	17.91%	14.79%
Panama	6.77%	8.93%	7.58%
Paraguay	7.66%	10.58%	8.90%
Peru	6.38%	8.21%	6.99%
Suriname	10.63%	16.08%	14.79%
Uruguay	7.08%	9.49%	8.03%
Venezuela	22.89%	29.46%	27.14%

	7			(3)
	Country	1/20	4/20	7/20
	Angola	11.62%	17.91%	14.79%
	Benin	10.63%	16.08%	13.32%
	Botswana	6.04%	7.56%	6.48%
	Burkina Faso	10.63%	16.08%	13.32%
	Cameroon	10.63%	16.08%	13.32%
	Cape Verde	10.63%	16.08%	13.32%
	Congo (DR)	12.59%	19.73%	16.25%
	Congo (Rep)	14.08%	22.49%	18.46%
ĺ	Côte d'Ivoire	8.75%	12.60%	10.52%
١	Egypt	10.63%	16.08%	13.32%
	Ethiopia	9.64%	14.25%	13.32%
	Gabon	12.59%	19.73%	16.25%
	Ghana	11.62%	17.91%	14.79%
	Kenya	10.63%	16.08%	13.32%
	Mali	11.62%	17.91%	14.79%
	Morocco	7.66%	10.58%	8.90%
	Mozambique	14.08%	22.49%	18.46%
	Namibia	8.16%	11.51%	9.64%
	Niger	11.62%	17.91%	14.79%
	Nigeria	10.63%	16.08%	13.32%
	Rwanda	10.63%	16.08%	13.32%
	Senegal	8.75%	12.60%	10.52%
	South Africa	7.37%	10.58%	8.90%
	Swaziland	10.63%	16.08%	13.32%
	Tanzania	9.64%	14.25%	11.84%
	Togo	11.62%	17.91%	14.79%
	Tunisia	10.63%	16.08%	13.32%
	Uganda	10.63%	16.08%	13.32%
	Zambia	14.08%	27.97%	22.86%

		_		_		_			(
	Albania	_	.64%	-	.25%	_	.84%		1
	Armenia	8.	.75%	12	.60%	-	.52%		E
	Azerbaijan		.16%		.51%		.64%		0
	Belarus	11	.62%	_	.91%	14	.79%		0
	Bosnia and Herzegovina	11	.62%	17	.91%	14	.79%		(
	Bulgaria	7.	.08%	9	.49%	8	.03%		ŀ
	Croatia	8.	.16%	11	.51%	9	.64%		ŀ
	Czech Republic	5.	.80%	7	.12%	6	.12%		
	Estonia	5.	89%	7	.30%	6	.26%		L
	Georgia	8.	.16%	11	.51%	9	.64%		١
	Hungary	7.	37%	10	.04%	8	.46%		٢
	Kazakhstan	7.	37%	10	.04%		.46%		1
	Kyrgyzstan	-	.63%	16	.08%	13	.32%		S
,	Latvia	6.	38%	8	21%	6	.99%		5
	Lithuania	6.	38%	8	21%	6	.99%		S
	Macedonia	8.	75%		.60%	10	.52%		5 5
	Moldova	_	.62%	_	.91%	-	.79%		
	Montenegro	9	64%	14	.25%	_	.84%		
	Poland	6.	04%	7	56%	-	.48%		•
	Romania	7.	37%	10	.04%	8	.46%		
	Russia	7.	37%	10	.04%	8	.46%		
	Serbia	8.	.75%	12	.60%	10	.52%		
	Slovakia	6.	04%	7	56%	6	.48%		0
	Slovenia	6.	.77%	8	.93%	7	.58%	4	1
	Tajikistan	11	.62%	17	.91%	14	.79%	h	ارا
	Ukraine	12	.59%	19	.73%	14	.79%	7	
1	Uzbekistan	9.	.64%	14	.25%	11	.84%	7	1
								1	Ç.
-	Abu Dhabi		5.69		6.929	_	5.969		×
_	Bahrain		10.63		16.08	_	13.32	_	
_	raq		12.59		19.73		16.25	_	
	srael		5.89	_	7.309	_	6.269	_	
	ordan		9.64		14.25		11.84	_	
	Cuwait		5.69		6.929	_	5.969	_	
	ebanon		14.08		27.97	_	22.86	_	
-	Oman		7.66		11.51	_	10.52		
	Qatar		5.80		7.129		6.129	_	
-	Ras Al Khaimah (Emirate o	f)	12.59		19.73		6.489	-	
_	Saudi Arabia		5.89		7.309	_	6.26	_	
5	Sharjah		6.38	%	9.499	%	8.039	%	

United Arab Emirates	5.69%	6.92%	5.96%			
Region	Weigl	Weighted Average: ERP				
Africa		12.42%	5			
Asia		6.78%				
Australia & New Zealand		5.23%				
Caribbean		13.37%				
Central and South America		10.70%				
Eastern Europe & Russia		8.42%				
Middle East		7.70%				
North America		5.23%				
Western Europe		6.44%				

6.76%

	Country	PRS	1-Jan	1-Apr	1-Jul
	Algeria	55	11.62%	17.91%	22.86%
	Brunei	80	5.59%	6.74%	6.48%
	Gambia	63.5	11.62%	17.91%	14.79%
	Guinea	54	15.06%	24.30%	22.86%
	Guinea-Bissau	62	11.62%	17.91%	16.25%
	Guyana	65	11.62%	17.91%	13.32%
	Haiti	54.5	14.08%	22.49%	22.86%
	Iran	58.5	11.62%	17.91%	18.46%
	Korea, D.P.R.	50.3	17.03%	27.97%	22.86%
,	Liberia	53.5	21.71%	31.93%	22.86%
	Libya	58.3	8.16%	11.51%	18.46%
	Madagascar	63	10.63%	16.08%	14.79%
	Malawi	57.8	11.62%	17.91%	18.46%
	Myanmar	62.8	11.62%	17.91%	14.79%
	Sierra Leone	59	15.06%	24.30%	18.46%
	Somalia	50.5	17.03%	27.97%	22.86%
	Sudan	36.3	21.71%	31.93%	27.14%
	Syria	53.8	17.03%	27.97%	22.86%
	Yemen, Republic	50	17.03%	27.97%	27.14%
	Zimbabwe	51.3	17.03%	27.97%	22.86%
	A STATE OF THE PARTY OF THE PAR	-			

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Bangladesh	8.75%	12.60%	10.52%
Cambodia	10.63%	16.08%	13.32%
China	5.89%	7.30%	6.26%
Fiji	8.75%	12.60%	10.52%
Hong Kong	5.69%	7.12%	6.12%
India	7.08%	9.49%	8.46%
Indonesia	7.08%	9.49%	8.03%
Japan	5.89%	7.30%	6.26%
Korea	5.69%	6.92%	5.96%
Laos	NA	8.21%	6.99%
Macao	5.80%	7.12%	6.12%
Malaysia	6.38%	8.21%	6.99%
Maldives	10.63%	16.08%	14.79%
Mauritius	6.77%	8.93%	7.58%
Mongolia	11.62%	17.91%	14.79%
Pakistan	11.62%	17.91%	14.79%
Papua New Guinea	10.63%	16.08%	13.32%
Philippines	7.08%	9.49%	8.03%
Singapore	5.20%	6.01%	5.23%
Solomon Islands	11.62%	17.91%	14.79%
Sri Lanka	10.63%	16.08%	13.32%
Taiwan	5.80%	7.12%	6.12%
Thailand	6.77%	8.93%	7.58%
Vietnam	8.75%	12.60%	10.52%

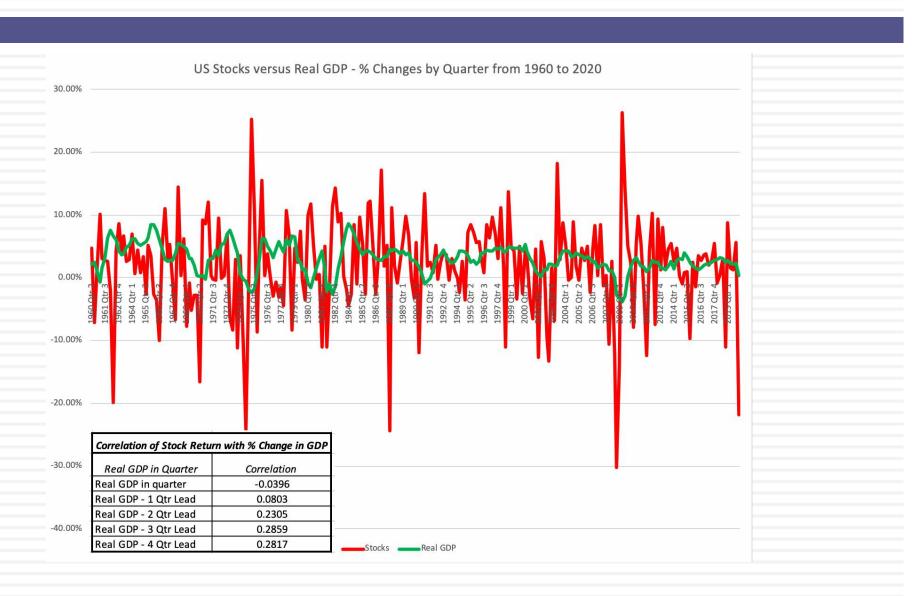
Australia	5.20%	6.01%	5.23%
Cook Islands	9.64%	14.25%	11.84%
New Zealand	5.20%	6.01%	5.23%

Blue: ERP on 7/1/20 Red: ERP on 4/1/20 Green: ERP on 1/1/20

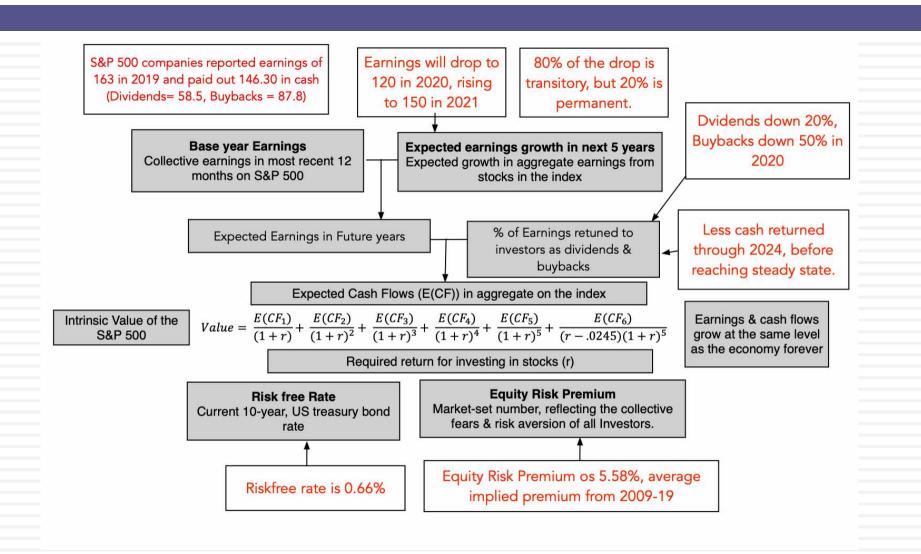
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Crazy like a fox? Market Assessments

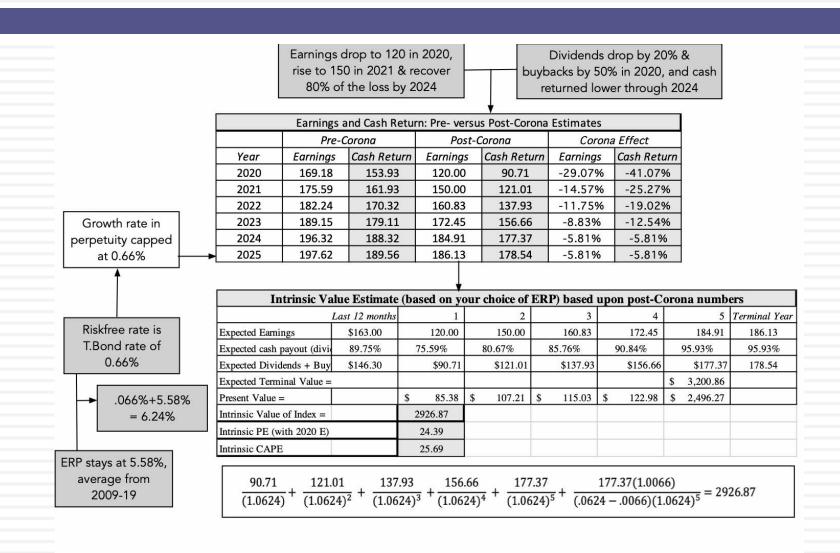
Markets vs the Economy: Explaining the disconnect...



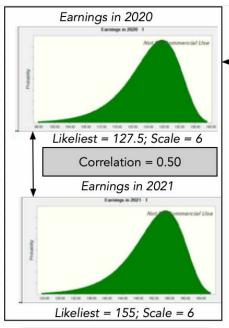
My Story for the Market



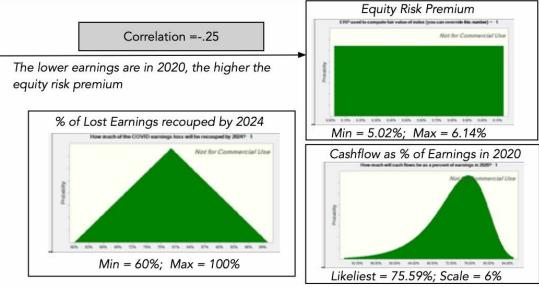
My Valuation of the Index

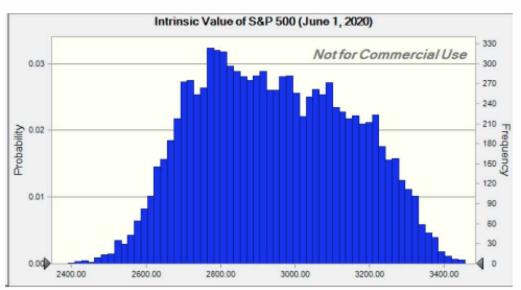


Facing up to uncertainty



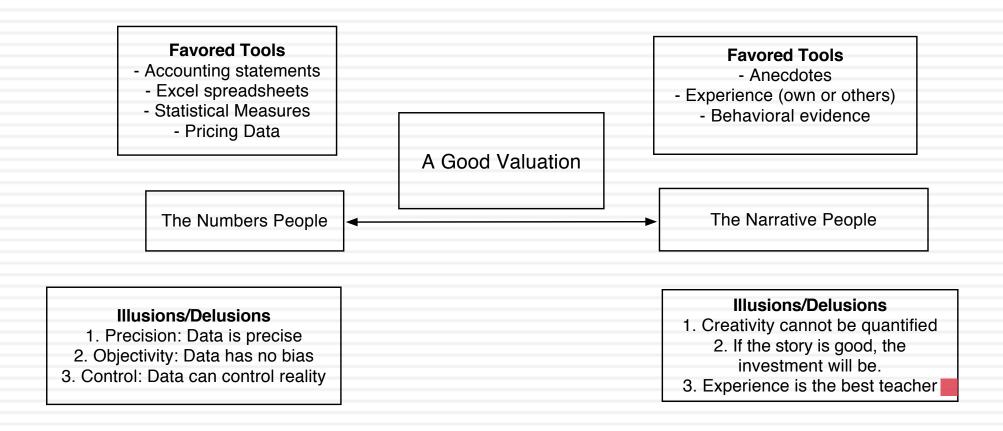
Percentile	Forecast values
0%	2277.04
10%	2685.17
20%	2752.07
30%	2809.79
40%	2870.31
50%	2932.91
60%	2999.98
70%	3072.14
80%	3144.45
90%	3226.31
100%	3455.33



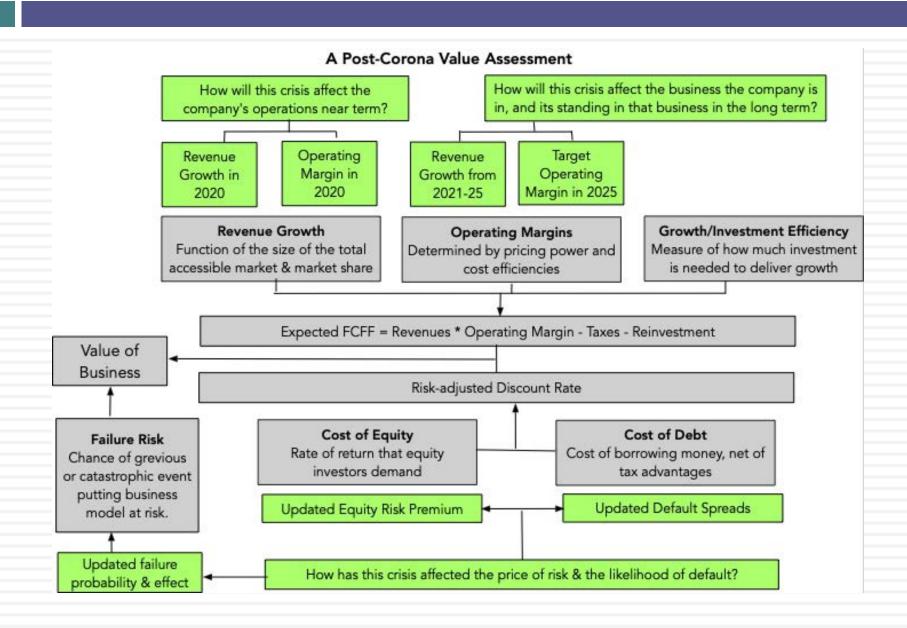


Company Valuation: Tell your story

Lesson 5: Stories + Numbers



A Post-Corona Version



Company	Base Year Numbers	Valuation Story	Valuation Inputs	Value per .	Share	(Simulation)	Pricing per share	
	Revenues = \$75 B	User Base pays off:	Rev Growth = 10%	10th:	\$	267.77		
	EBIT = \$27.9 B		Target Margin = 40%	25th:	\$	293.89	Price =	\$262.59
Facebook	Oper. margin =44.3%	base allows for continued	Sales to capital = 2.64	Median:	\$	327.68	Under/Over =	Under valued
	Rev Growth (LTM) = 13.02%	ad growth & new business	Cost of capital = 6.08%	75th:	\$	364.79	% under/over	-19.86%
		potential.		90th:	\$	398.85	IRR	7.16%
	Revenues = \$ 322 B	Disruption Platform rolls	Rev Growth = 20%	10th:		\$1,479.65		
	EBIT = \$16.7 B	on: Continue to expand	Target Margin = 12%	25th:	\$	1,969.46	Price =	\$3,260.48
Amazon	Oper. margin = 7.99%	into new businesses,	Sales to capital = 1.94	Median:	\$	2,778.22	Under/Over =	Over valued
	Rev Growth (LTM) = 31.58%	delaying profitability to	Cost of capital = 6.11%	75th:	\$	3,617.74	% under/over	17.36%
		deliver higher growth.		90th:	\$	4,295.58	IRR	5.77%
	Revenues = \$ 22.6 B	Streaming Player: Wiith new competitors, will continue to add subscribers, but struggle to control content costs.	Value/Existing Subscriber = \$446.	10th:	\$	312.79		
	# Subscribers = 192.3 mil		Growth in Subscribers = 12%	25th:	\$	372.49	Price =	\$484.53
Netflix	Growth in LTM = 27.3%		Growth in Content Costs = 5%	Median:	\$	445.53	Under/Over =	Over valued
	Cost/New Subscriber = \$103		Cost of capital (Existing)= 6.5%	75th:	\$	519.34	% under/over	8.75%
	Content Cost = \$9.95 B		Cost of capital (New) = 7.5%	90th:	\$	585.58	IRR	6.16%
	Revenues = \$166 B	More than a Search	Rev Growth = 8%	10th:	\$	1,165.57		
	EBIT = \$33.4 B	Engine: While the search	Target Margin = 24%	25th:	\$	1,267.31	Price =	\$1,544.61
Google/	Oper. margin = 23.8%	box will continue to be the money-maker, other bets will start to pay off in growth.	Sales to capital = 2.64	Median:	\$	1,406.96	Under/Over =	Over valued
Alphabet	Rev Growth (LTM) = 5.22%		Cost of capital = 6.25%	75th:	\$	1,551.26	% under/over	9.78%
				90th:	\$	1,676.02	IRR	5.87%
	Revenues = \$274 B	Cash Machine revs up:	Rev Growth = 8%	10th:	\$	285.67		
	EBIT = \$52.6 B	The iPhone will keep the	Target Margin = 26%	25th:	\$	312.28	Price =	\$462.83
Apple	Oper. margin = 25.9%	cash machine going up,	Sales to capital =4.00	Median:	\$	350.22	Under/Over =	Over valued
	Rev Growth (LTM) = 7.07%	but services business will	Cost of capital = 6.58%	75th:	\$	390.66	% under/over	32.15%
		be growth driver.		90th:	\$	425.04	IRR	5.30%
	Revenues = \$143 B	Old company Reborn:	Rev Growth = 12%	10th:	\$	143.98		
	EBIT = \$52.6 B	Cloud/software business	Target Margin = 40%	25th:	\$	157.81	Price =	\$209.70
Microsoft	Oper. margin =40.1%	mix will continue to	Sales to capital = 1.44	Median:	\$	176.66	Under/Over =	Over valued
	Rev Growth (LTM) = 13.65%	deliver growth with high	Cost of capital = 7.11%	75th:	\$	196.77	% under/over	18.70%
		margins.		90th:	\$	214.83	IRR	6.32%