



CORPORATE FINANCE  
LECTURE NOTE PACKET 2  
CAPITAL STRUCTURE, DIVIDEND  
POLICY AND VALUATION



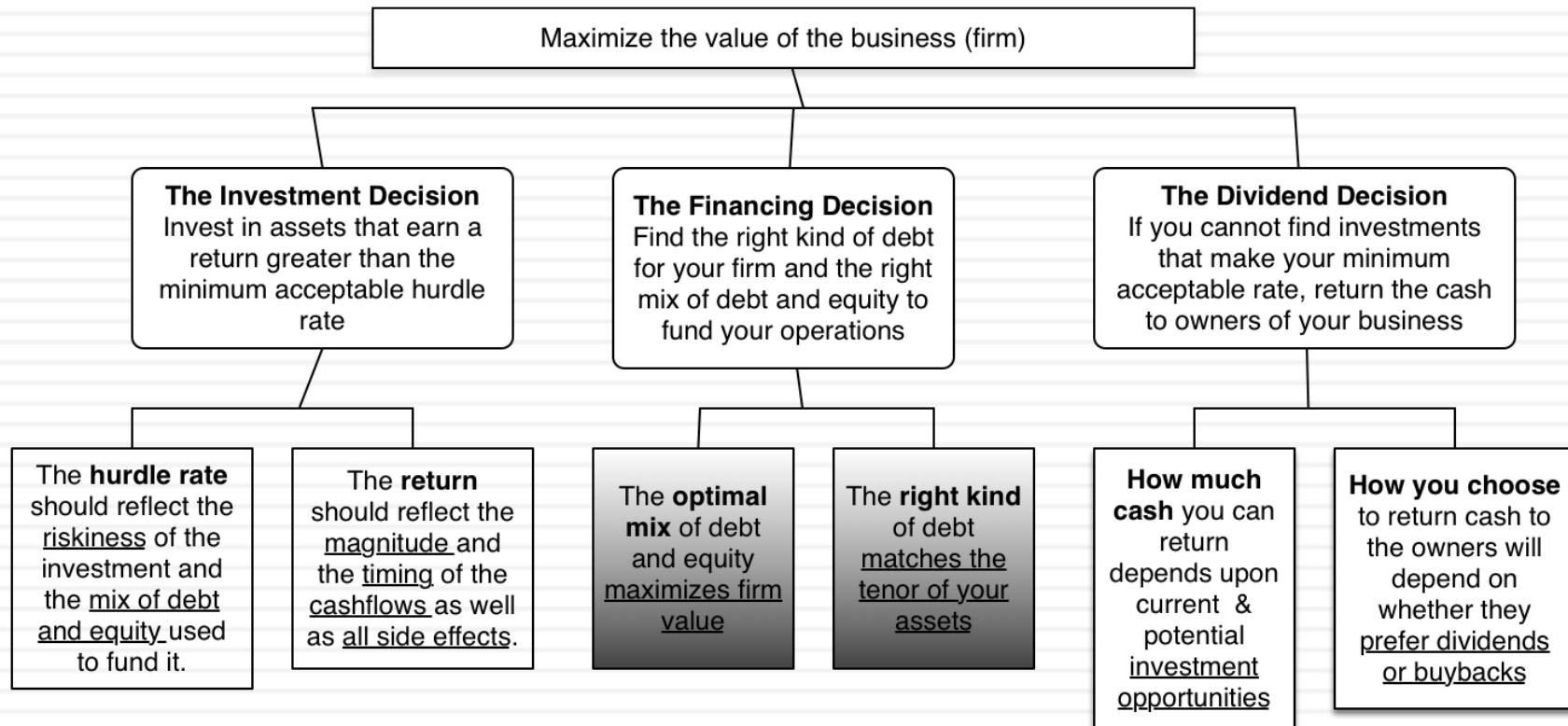
# CAPITAL STRUCTURE: THE CHOICES AND THE TRADE OFF

“Neither a borrower nor a lender be”

Someone who obviously hated this part of corporate finance

# First principles

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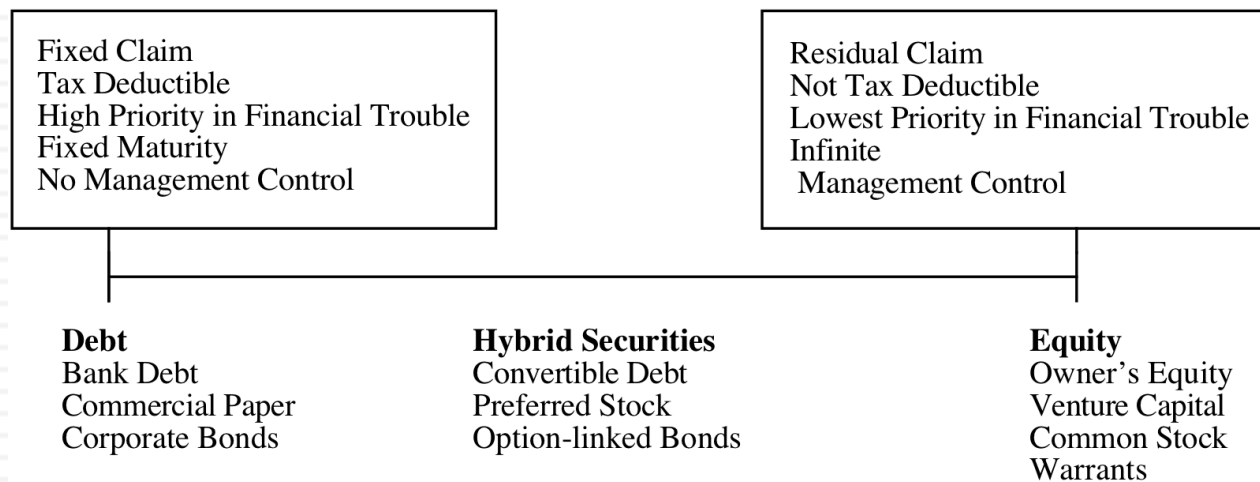


# The Choices in Financing

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- There are only two ways in which a business can raise money.
  - The first is debt. The essence of debt is that you promise to make fixed payments in the future (interest payments and repaying principal). If you fail to make those payments, you lose control of your business.
  - The other is equity. With equity, you do get whatever cash flows are left over after you have made debt payments.

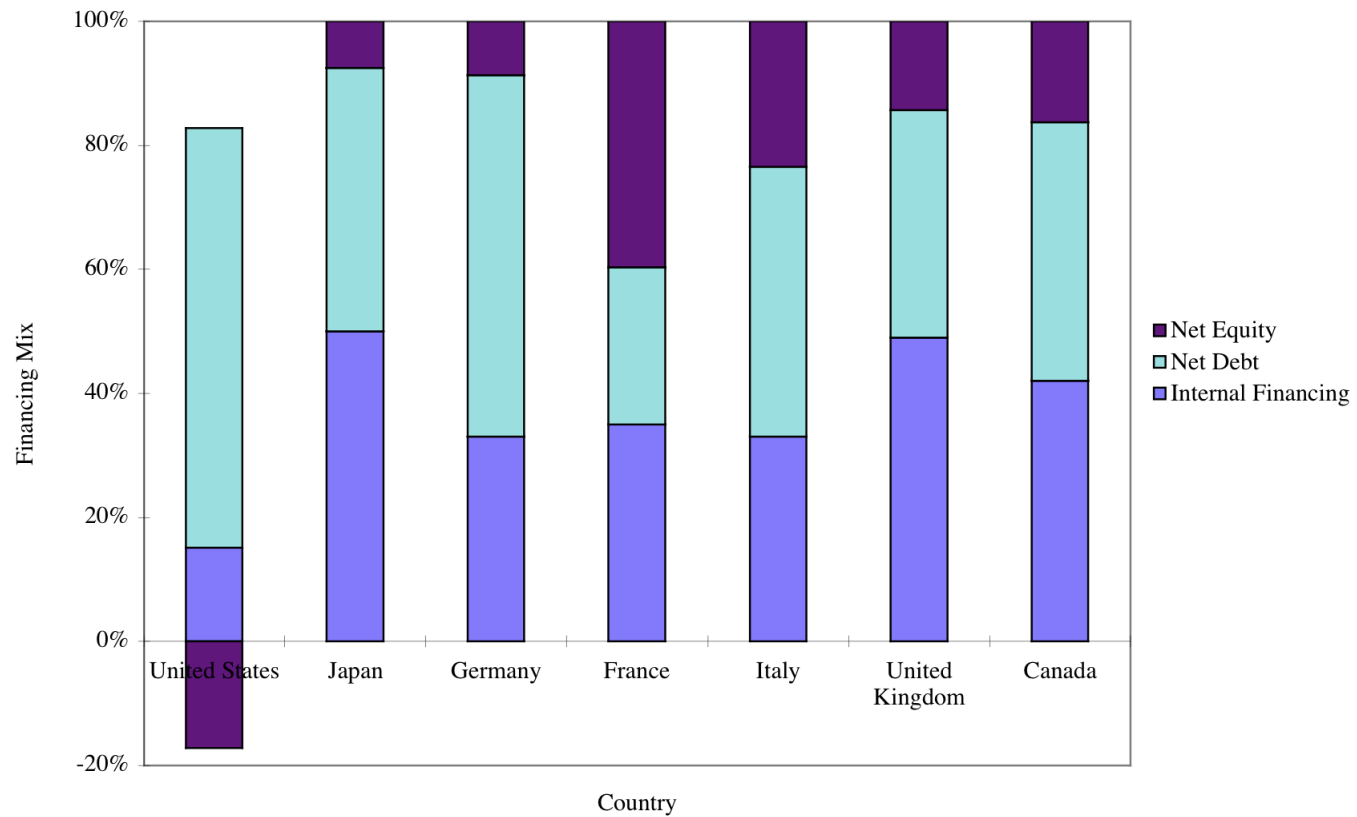
Figure 7.1: Debt versus Equity



# Global Patterns in Financing...

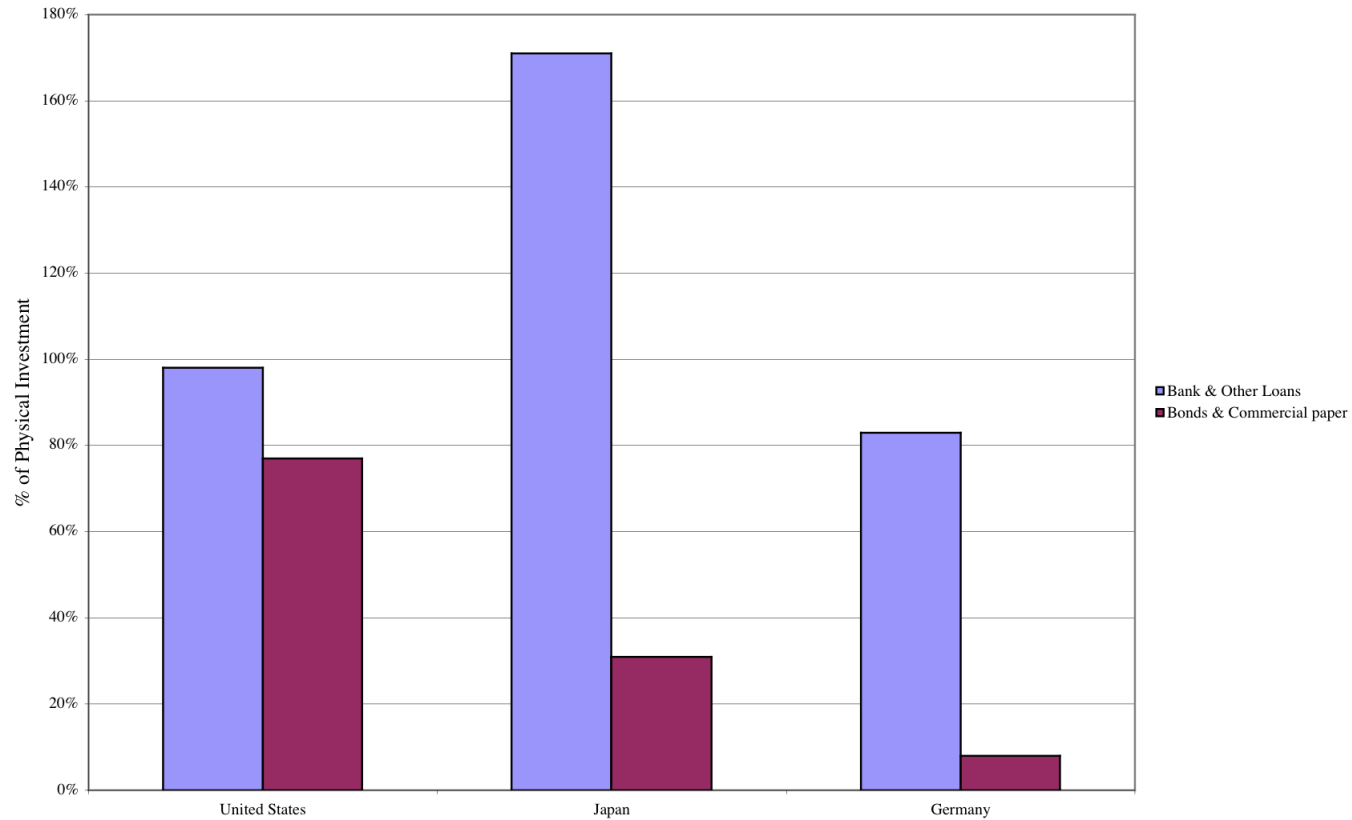
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Figure 7.4: Financing Patterns for G-7 Countries – 1984-91



# And a much greater dependence on bank loans outside the US...

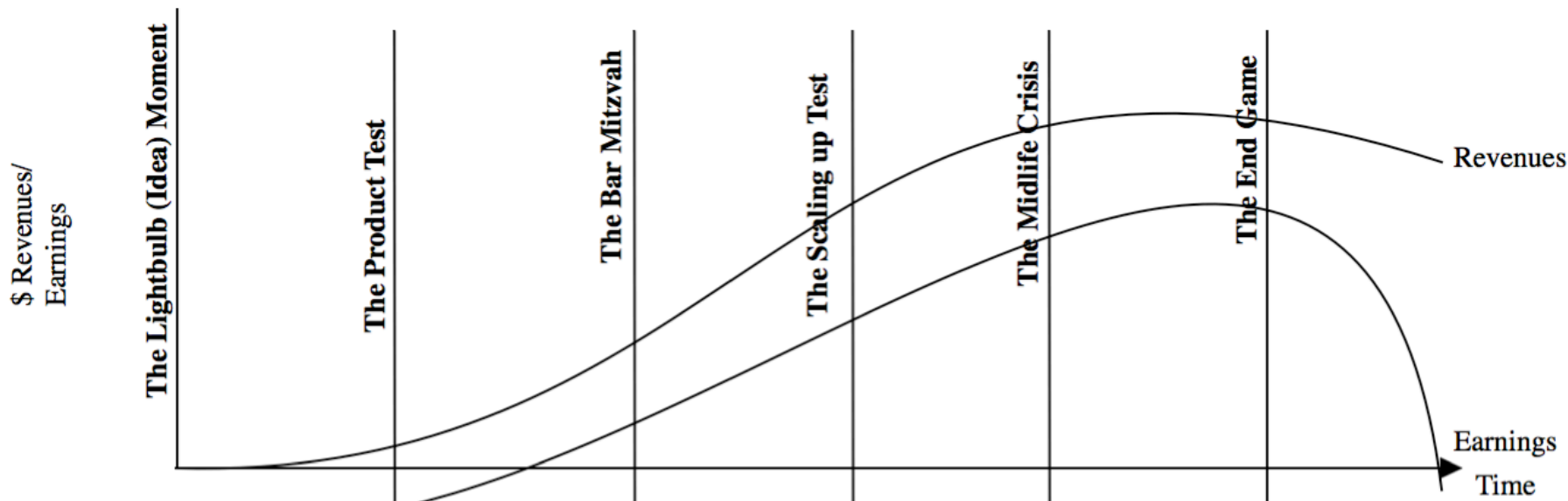
Figure 7.5: Bonds versus Bank Loans - 1990-96



# Assessing the existing financing choices: Disney, Vale, Tata Motors, Baidu & Bookscape

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|                                 | <i>Disney</i> | <i>Vale</i> | <i>Tata Motors</i> | <i>Baidu</i> |
|---------------------------------|---------------|-------------|--------------------|--------------|
| BV of Interest bearing Debt     | \$14,288      | \$48,469    | 535,914₹           | ¥17,844      |
| MV of Interest bearing Debt     | \$13,028      | \$41,143    | 477,268₹           | ¥15,403      |
| Lease Debt                      | \$2,933       | \$1,248     | 0.00₹              | ¥3,051       |
| Type of Debt                    |               |             |                    |              |
| Bank Debt                       | 7.93%         | 59.97%      | 62.26%             | 100.00%      |
| Bonds/Notes                     | 92.07%        | 40.03%      | 37.74%             | 0.00%        |
| Debt Maturity                   |               |             |                    |              |
| <1 year                         | 13.04%        | 6.08%       | 0.78%              | 1.98%        |
| 1- 5 years                      | 48.93%        | 23.12%      | 30.24%             | 68.62%       |
| 5-10 years                      | 20.31%        | 29.44%      | 57.90%             | 29.41%       |
| 10-20 years                     | 4.49%         | 3.00%       | 10.18%             | 0.00%        |
| > 20 years                      | 13.24%        | 38.37%      | 0.90%              | 0.00%        |
| Currency for debt               |               |             |                    |              |
| Debt in domestic currency       | 94.51%        | 34.52%      | 70.56%             | 17.90%       |
| Debt in foreign currency        | 5.49%         | 65.48%      | 29.44%             | 82.10%       |
| Fixed versus Floating rate debt |               |             |                    |              |
| Fixed rate debt                 | 94.33%        | 100.00%     | 100.00%            | 94.63%       |
| Floating rate debt              | 5.67%         | 0.00%       | 0.00%              | 5.37%        |



|                               |  |                                 |  |                                       |                                 |                    |
|-------------------------------|--|---------------------------------|--|---------------------------------------|---------------------------------|--------------------|
| <b><i>Growth stage</i></b>    | Stage 1<br>Start-up                      | Stage 2<br>Young Growth         | Stage 3:<br>High Growth                  | Stage 4<br>Mature Growth              | Stage 5<br>Mature Stable        | Stage 6<br>Decline |
| <i>External funding needs</i> | High, but constrained by other resources | High, relative to firm value.   | Moderate, relative to firm value.        | Declining, as a percent of firm value | Not needed                      |                    |
| <i>Internal financing</i>     | Negative or low                          | Negative or low                 | Low, relative to funding needs           | High, relative to funding needs       | More than funding needs         |                    |
| <i>External Financing</i>     | Owner's Equity<br>Bank Debt              | Venture Capital<br>Common Stock | Common stock<br>Warrants<br>Convertibles | Debt                                  | Retire debt<br>Repurchase stock |                    |
| <i>Financing Transitions</i>  | Accessing private equity                 |                                 | Initial Public offering                  | Seasoned equity issue                 | Bond issues                     |                    |



# The Transitional Phases..

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- The transitions that we see at firms – from fully owned private businesses to venture capital, from private to public and subsequent seasoned offerings are all motivated primarily by the need for capital.
- In each transition, though, there are costs incurred by the existing owners:
  - When venture capitalists enter the firm, they will demand their fair share and more of the ownership of the firm to provide equity.
  - When a firm decides to go public, it has to trade off the greater access to capital markets against the increased disclosure requirements (that emanate from being publicly listed), loss of control and the transactions costs of going public.
  - When making seasoned offerings, firms have to consider issuance costs while managing their relations with equity research analysts and rat

# Measuring a firm's financing mix ...

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- The simplest measure of how much debt and equity a firm is using currently is to look at the proportion of debt in the total financing. This ratio is called the debt to capital ratio:

$$\text{Debt to Capital Ratio} = \text{Debt} / (\text{Debt} + \text{Equity})$$

- Debt includes all interest bearing liabilities, short term as well as long term. It should also include other commitments that meet the criteria for debt: contractually pre-set payments that have to be made, no matter what the firm's financial standing.
- Equity can be defined either in accounting terms (as book value of equity) or in market value terms (based upon the current price). The resulting debt ratios can be very different.