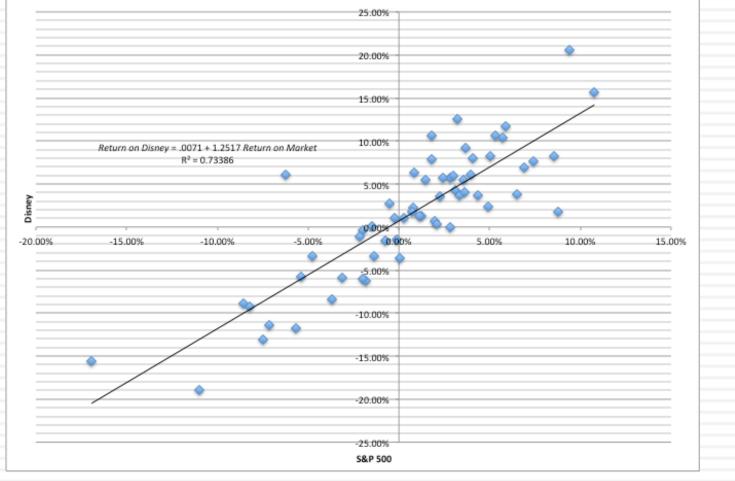
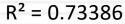
Choosing the Parameters: Disney

- Period used: 5 years
- Return Interval = Monthly
- Market Index: S&P 500 Index.
- □ For instance, to calculate returns on Disney in December 2009,
 - Price for Disney at end of November 2009 = \$ 30.22
 - Price for Disney at end of December 2009 = \$ 32.25
 - Dividends during month = \$0.35 (It was an ex-dividend month)
 - Return = (\$32.25 \$30.22 + \$0.35)/\$30.22 = 7.88%
- To estimate returns on the index in the same month
 - Index level at end of November 2009 = 1095.63
 - Index level at end of December 2009 = 1115.10
 - Dividends on index in December 2009 = 1.683
 - Return =(1115.1 1095.63+1.683)/ 1095.63 = 1.78%

Disney's Historical Beta



Return on Disney = .0071 + 1.2517 Return on Market



(0.10)

Analyzing Disney's Performance

Intercept = 0.712%

- This is an intercept based on monthly returns. Thus, it has to be compared to a monthly riskfree rate.
- Between 2008 and 2013
 - Average Annualized T.Bill rate = 0.50%
 - Monthly Riskfree Rate = 0.5%/12 = 0.042%
 - Riskfree Rate (1-Beta) = 0.042% (1-1.252) = -.0105%
- □ The Comparison is then between
 - Intercept versus Riskfree Rate (1 Beta)
 - **0.712%** versus 0.0105%
 - □ Jensen's Alpha = 0.712% (-0.0105)% = 0.723%
- Disney did 0.723% better than expected, per month, between October 2008 and September 2013
 - Annualized, Disney's annual excess return = $(1.00723)^{12} 1 = 9.02\%$

More on Jensen's Alpha

144

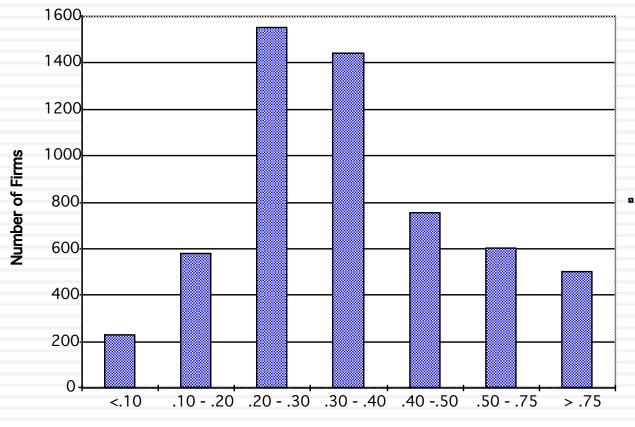
- If you did this analysis on every stock listed on an exchange, what would the average Jensen's alpha be across all stocks?
 - a. Depend upon whether the market went up or down during the period
 - b. Should be zero
 - c. Should be greater than zero, because stocks tend to go up more often than down.
- Disney has a positive Jensen's alpha of 9.02% a year between 2008 and 2013. This can be viewed as a sign that management in the firm did a good job, managing the firm during the period.
 - a. True
 - b. False
- Disney has had a positive Jensen's alpha between 2008 and 2013. If you were an investor in early 2014, looking at the stock, you would view this as a sign that the stock will be a:
 - a. Good investment for the future
 - b. Bad investment for the future
 - c. No information about the future

Estimating Disney's Beta

- □ Slope of the Regression of 1.25 is the beta
- Regression parameters are always estimated with error.
 The error is captured in the standard error of the beta estimate, which in the case of Disney is 0.10.
- Assume that I asked you what Disney's true beta is, after this regression.
 - What is your best point estimate?
 - What range would you give me, with 67% confidence?
 - What range would you give me, with 95% confidence?

The Dirty Secret of "Standard Error"

Distribution of Standard Errors: Beta Estimates for U.S. stocks



Standard Error in Beta Estimate

Breaking down Disney's Risk

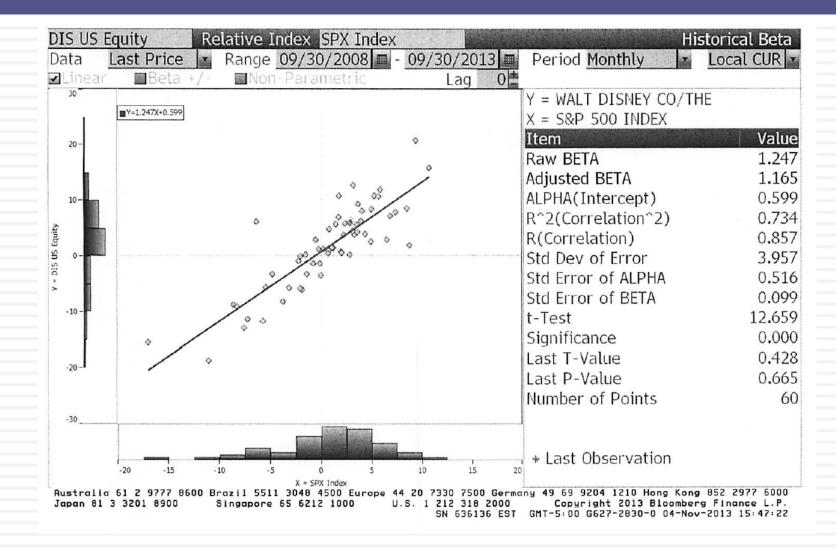
- \square R Squared = 73%
- This implies that
 - 73% of the risk at Disney comes from market sources
 - 27%, therefore, comes from firm-specific sources
- The firm-specific risk is diversifiable and will not be rewarded.
- The R-squared for companies, globally, has increased significantly since 2008. Why might this be happening?
- What are the implications for investors?

The Relevance of R Squared

- You are a diversified investor trying to decide whether you should invest in Disney or Amgen. They both have betas of 1.25, but Disney has an R
 Squared of 73% while Amgen's R squared is only 25%. Which one would you invest in?
 - Amgen, because it has the lower R squared
 - Disney, because it has the higher R squared
 - You would be indifferent
 - Would your answer be different if you were an undiversified investor?

148

Beta Estimation: Using a Service (Bloomberg)



Estimating Expected Returns for Disney in November 2013

Inputs to the expected return calculation

- Disney's Beta = 1.25
- Riskfree Rate = 2.75% (U.S. ten-year T.Bond rate in November 2013)
- Risk Premium = 5.76% (Based on Disney's operating exposure)

Expected Return = Riskfree Rate + Beta (Risk Premium)

= 2.75% + 1.25 (5.76%) = 9.95%

Use to a Potential Investor in Disney

As a potential investor in Disney, what does this expected return of 9.95% tell you?

- This is the return that I can expect to make in the long term on Disney, if the stock is correctly priced and the CAPM is the right model for risk,
- This is the return that I need to make on Disney in the long term to break even on my investment in the stock
- Both
- Assume now that you are an active investor and that your research suggests that an investment in Disney will yield 12.5% a year for the next 5 years. Based upon the expected return of 9.95%, you would
 - Buy the stock
 - Sell the stock

How managers use this expected return

Managers at Disney

- need to make at least 9.95% as a return for their equity investors to break even.
- this is the hurdle rate for projects, when the investment is analyzed from an equity standpoint
- \Box In other words, Disney's cost of equity is 9.95%.
- What is the cost of not delivering this cost of equity?

Application Test: Analyzing the Risk Regression

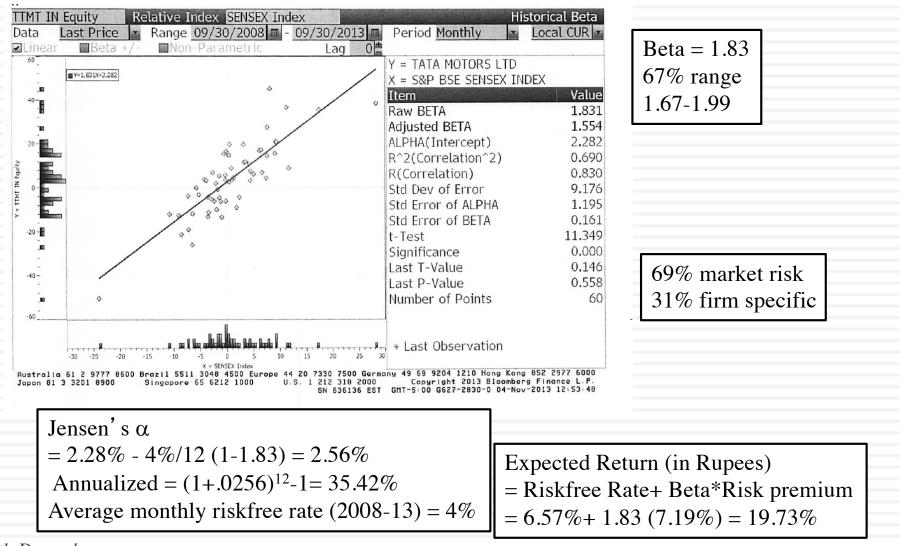
- Using your Bloomberg risk and return print out, answer the following questions:
 - How well or badly did your stock do, relative to the market, during the period of the regression?
 - Intercept (Riskfree Rate/n) (1- Beta) = Jensen' s Alpha
 - where n is the number of return periods in a year (12 if monthly; 52 if weekly)
 - What proportion of the risk in your stock is attributable to the market? What proportion is firm-specific?
 - What is the historical estimate of beta for your stock? What is the range on this estimate with 67% probability? With 95% probability?
 - Based upon this beta, what is your estimate of the required return on this stock?
 - Riskless Rate + Beta * Risk Premium

A Quick Test

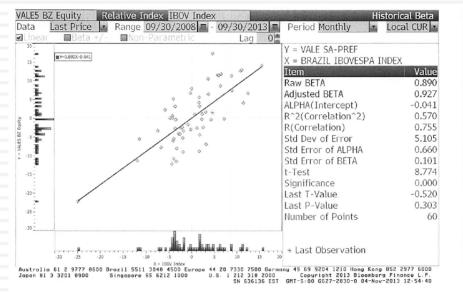
- You are advising a very risky software firm on the right cost of equity to use in project analysis. You estimate a beta of 3.0 for the firm and come up with a cost of equity of 20%. The CFO of the firm is concerned about the high cost of equity and wants to know whether there is anything he can do to lower his beta.
- How do you bring your beta down?

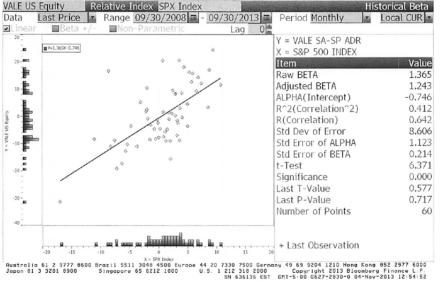
- Should you focus your attention on bringing your beta down?
 Yes
 - No

Regression Diagnostics for Tata Motors



A better beta? For Vale..





Aswath Damodaran

Deutsche Bank and Baidu: Index Effects on Risk Parameters

 For Deutsche Bank, a widely held European stock, we tried both the DAX (German index) and the FTSE European index.

	DAX	FTSE Euro 100
Intercept	-0.90%	-0.15%
Beta	1.58	1.98
Std Error of beta	0.21	0.29
R^2	51%	29%

For Baidu, a NASDAQ listed stock, we ran regressions

against both the S&P 500 and the NASDAQ.

	S&P 500	NASDAQ
Intercept	2.84%	2.15%
Beta	1.63	1.65
Std Error of beta	0.28	0.23
R^2	37%	47%

Beta: Exploring Fundamentals

158

Beta > 2	Bulgari: 2.45
Beta between 1 and 2	Qwest Communications: 1.85 Microsoft: 1.25 GE: 1.15
Beta <1	Exxon Mobil: 0.70 Altria (Philip Morris): 0.60
Beta <0	Harmony Gold Mining: -0.15