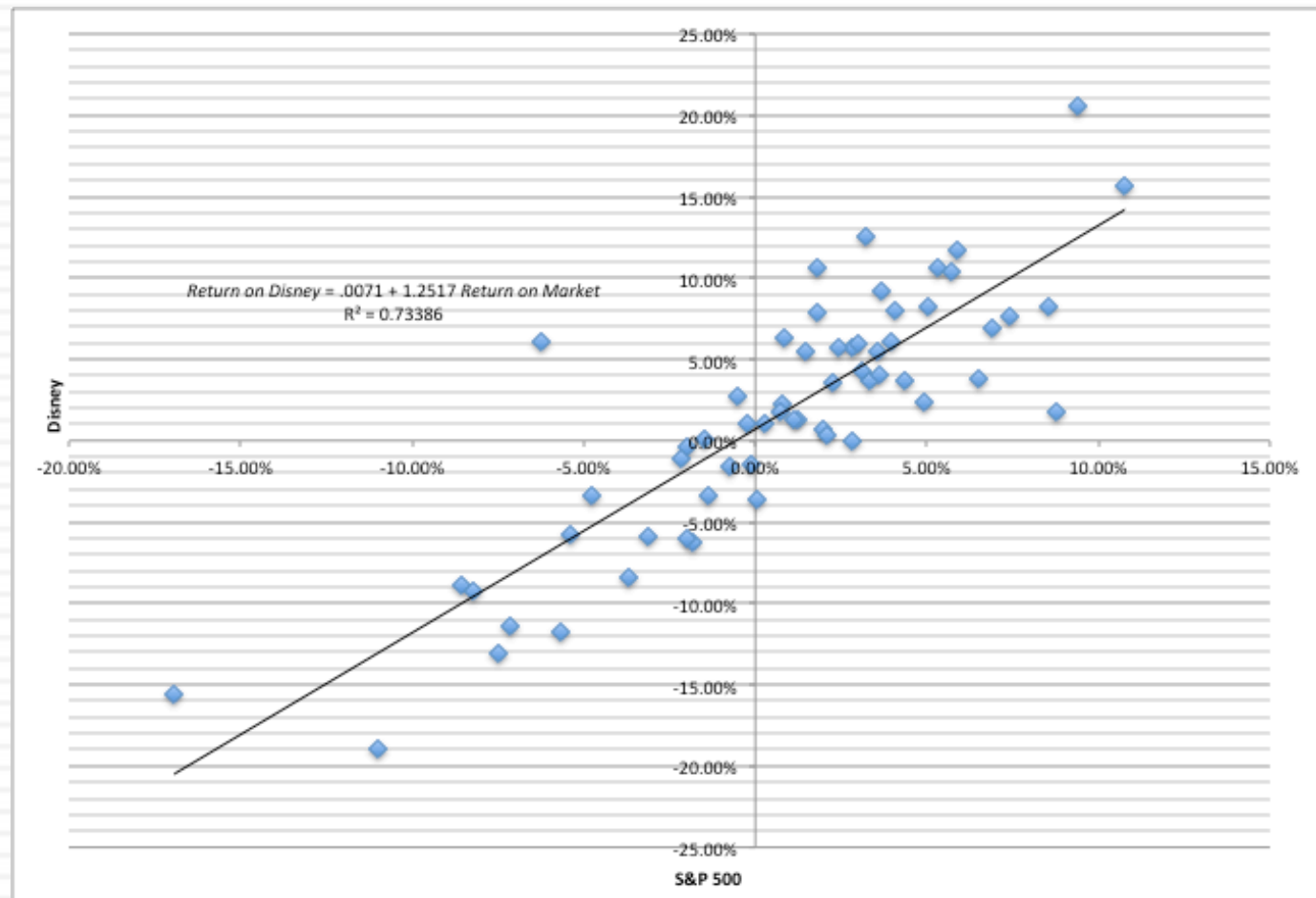


# Choosing the Parameters: Disney

- Period used: 5 years
- Return Interval = Monthly
- Market Index: S&P 500 Index.
- For instance, to calculate returns on Disney in December 2009,
  - ▣ Price for Disney at end of November 2009 = \$ 30.22
  - ▣ Price for Disney at end of December 2009 = \$ 32.25
  - ▣ Dividends during month = \$0.35 (It was an ex-dividend month)
  - ▣  $\text{Return} = (\$32.25 - \$30.22 + \$0.35) / \$30.22 = 7.88\%$
- To estimate returns on the index in the same month
  - ▣ Index level at end of November 2009 = 1095.63
  - ▣ Index level at end of December 2009 = 1115.10
  - ▣ Dividends on index in December 2009 = 1.683
  - ▣  $\text{Return} = (1115.1 - 1095.63 + 1.683) / 1095.63 = 1.78\%$

# Disney's Historical Beta



$\text{Return on Disney} = .0071 + 1.2517 \text{ Return on Market}$   
(.0053) (0.10)

$R^2 = 0.73386$

# Analyzing Disney's Performance

- Intercept = 0.712%
  - ▣ This is an intercept based on monthly returns. Thus, it has to be compared to a monthly riskfree rate.
  - ▣ Between 2008 and 2013
    - Average Annualized T.Bill rate = 0.50%
    - Monthly Riskfree Rate =  $0.5\%/12 = 0.042\%$
    - Riskfree Rate (1-Beta) =  $0.042\% (1-1.252) = -0.0105\%$
- The Comparison is then between
  - ▣ Intercept versus Riskfree Rate (1 - Beta)
  - ▣ 0.712% versus 0.0105%
  - ▣ Jensen's Alpha =  $0.712\% - (-0.0105)\% = 0.723\%$
- Disney did 0.723% better than expected, per month, between October 2008 and September 2013
  - ▣ Annualized, Disney's annual excess return =  $(1.00723)^{12} - 1 = 9.02\%$

# More on Jensen's Alpha

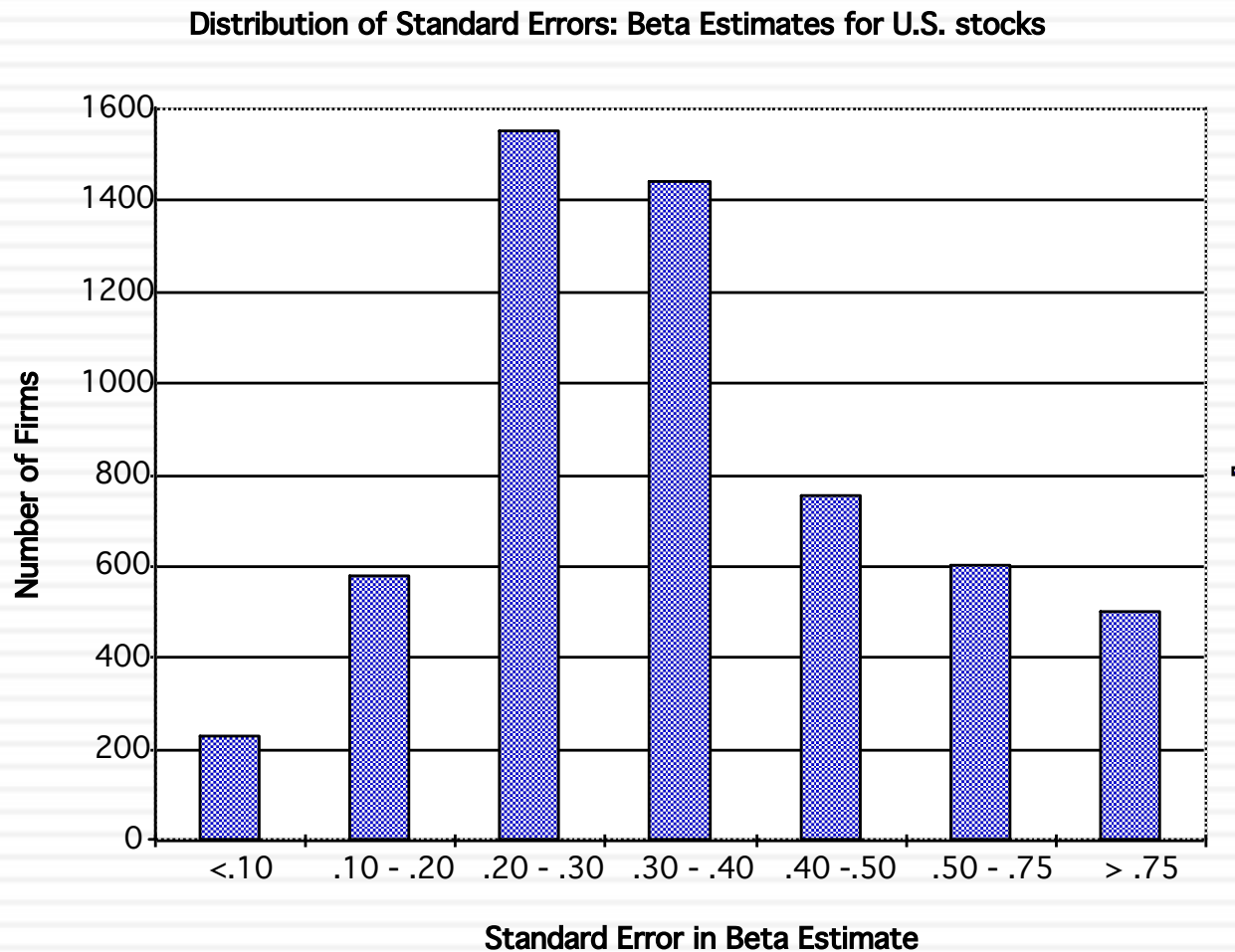
144

- If you did this analysis on every stock listed on an exchange, what would the average Jensen's alpha be across all stocks?
  - a. Depend upon whether the market went up or down during the period
  - b. Should be zero
  - c. Should be greater than zero, because stocks tend to go up more often than down.
- Disney has a positive Jensen's alpha of 9.02% a year between 2008 and 2013. This can be viewed as a sign that management in the firm did a good job, managing the firm during the period.
  - a. True
  - b. False
- Disney has had a positive Jensen's alpha between 2008 and 2013. If you were an investor in early 2014, looking at the stock, you would view this as a sign that the stock will be a:
  - a. Good investment for the future
  - b. Bad investment for the future
  - c. No information about the future

# Estimating Disney's Beta

- Slope of the Regression of 1.25 is the beta
- Regression parameters are always estimated with error. The error is captured in the standard error of the beta estimate, which in the case of Disney is 0.10.
- Assume that I asked you what Disney's true beta is, after this regression.
  - ▣ What is your best point estimate?
  - ▣ What range would you give me, with 67% confidence?
  - ▣ What range would you give me, with 95% confidence?

# The Dirty Secret of “Standard Error”



# Breaking down Disney's Risk

- R Squared = 73%
- This implies that
  - ▣ 73% of the risk at Disney comes from market sources
  - ▣ 27%, therefore, comes from firm-specific sources
- The firm-specific risk is diversifiable and will not be rewarded.
- The R-squared for companies, globally, has increased significantly since 2008. Why might this be happening?
- What are the implications for investors?

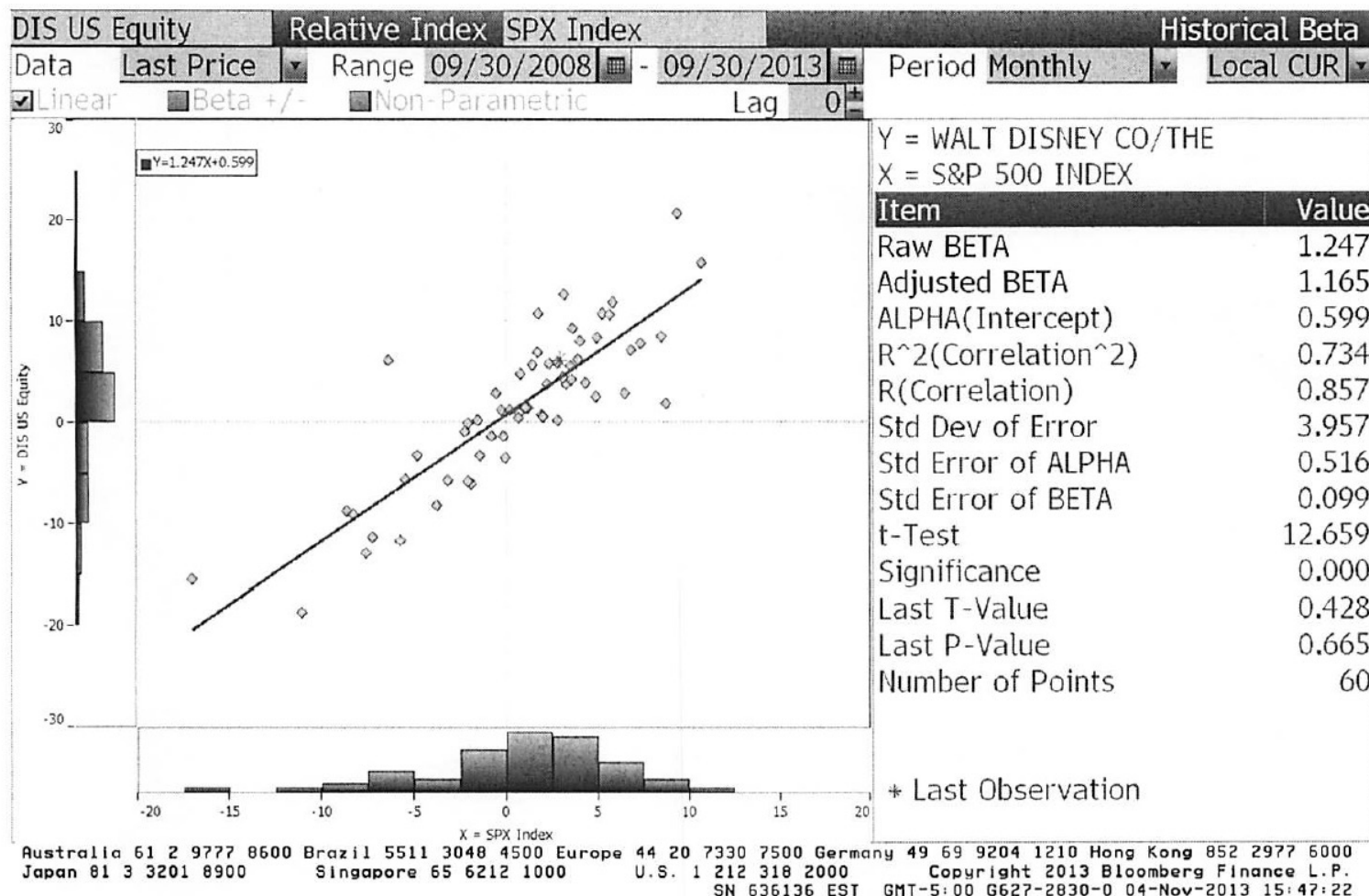
# The Relevance of R Squared

148

- You are a diversified investor trying to decide whether you should invest in Disney or Amgen. They both have betas of 1.25, but Disney has an R Squared of 73% while Amgen's R squared is only 25%. Which one would you invest in?
  - ▣ Amgen, because it has the lower R squared
  - ▣ Disney, because it has the higher R squared
  - ▣ You would be indifferent
- Would your answer be different if you were an undiversified investor?



# Beta Estimation: Using a Service (Bloomberg)



# Estimating Expected Returns for Disney in November 2013

- Inputs to the expected return calculation
  - ▣ Disney's Beta = 1.25
  - ▣ Riskfree Rate = 2.75% (U.S. ten-year T.Bond rate in November 2013)
  - ▣ Risk Premium = 5.76% (Based on Disney's operating exposure)

$$\begin{aligned}\text{Expected Return} &= \text{Riskfree Rate} + \text{Beta} (\text{Risk Premium}) \\ &= 2.75\% + 1.25 (5.76\%) = 9.95\%\end{aligned}$$

# Use to a Potential Investor in Disney

- As a potential investor in Disney, what does this expected return of 9.95% tell you?
  - ▣ This is the return that I can expect to make in the long term on Disney, if the stock is correctly priced and the CAPM is the right model for risk,
  - ▣ This is the return that I need to make on Disney in the long term to break even on my investment in the stock
  - ▣ Both
- Assume now that you are an active investor and that your research suggests that an investment in Disney will yield 12.5% a year for the next 5 years. Based upon the expected return of 9.95%, you would
  - ▣ Buy the stock
  - ▣ Sell the stock

# How managers use this expected return

- Managers at Disney
  - need to make at least 9.95% as a return for their equity investors to break even.
  - this is the hurdle rate for projects, when the investment is analyzed from an equity standpoint
- In other words, Disney's cost of equity is 9.95%.
- What is the cost of not delivering this cost of equity?

# Application Test: Analyzing the Risk Regression

153

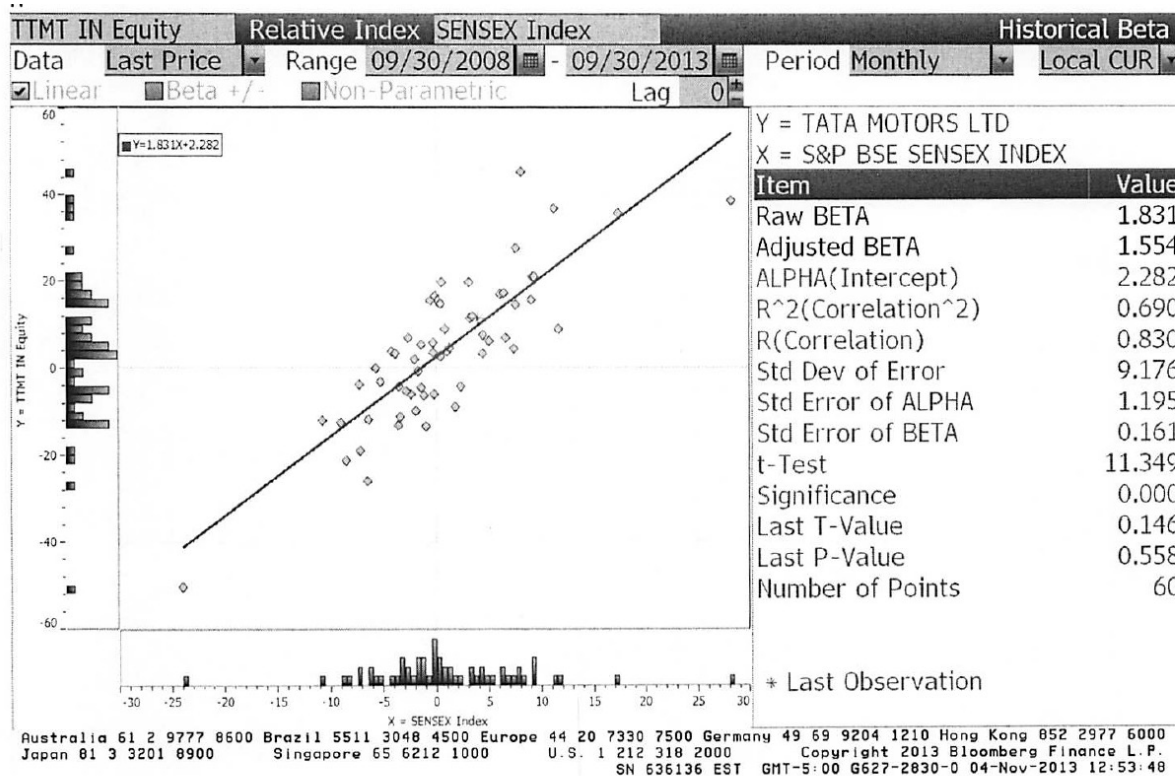
- Using your Bloomberg risk and return print out, answer the following questions:
  - ▣ How well or badly did your stock do, relative to the market, during the period of the regression?
  - ▣  $\text{Intercept} - (\text{Riskfree Rate}/n) (1 - \text{Beta}) = \text{Jensen's Alpha}$ 
    - where  $n$  is the number of return periods in a year (12 if monthly; 52 if weekly)
  - ▣ What proportion of the risk in your stock is attributable to the market? What proportion is firm-specific?
  - ▣ What is the historical estimate of beta for your stock? What is the range on this estimate with 67% probability? With 95% probability?
  - ▣ Based upon this beta, what is your estimate of the required return on this stock?
  - ▣  $\text{Riskless Rate} + \text{Beta} * \text{Risk Premium}$

# A Quick Test

154

- You are advising a very risky software firm on the right cost of equity to use in project analysis. You estimate a beta of 3.0 for the firm and come up with a cost of equity of 20%. The CFO of the firm is concerned about the high cost of equity and wants to know whether there is anything he can do to lower his beta.
- How do you bring your beta down?
- Should you focus your attention on bringing your beta down?
  - ▣ Yes
  - ▣ No

# Regression Diagnostics for Tata Motors



Beta = 1.83  
67% range  
1.67-1.99

69% market risk  
31% firm specific

Jensen's  $\alpha$

$$= 2.28\% - 4\%/12 (1-1.83) = 2.56\%$$

$$\text{Annualized} = (1+0.0256)^{12}-1 = 35.42\%$$

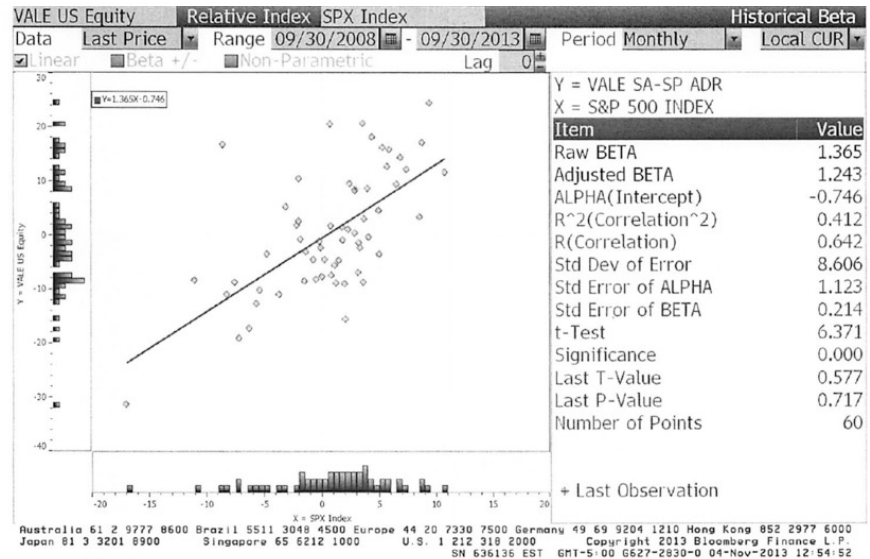
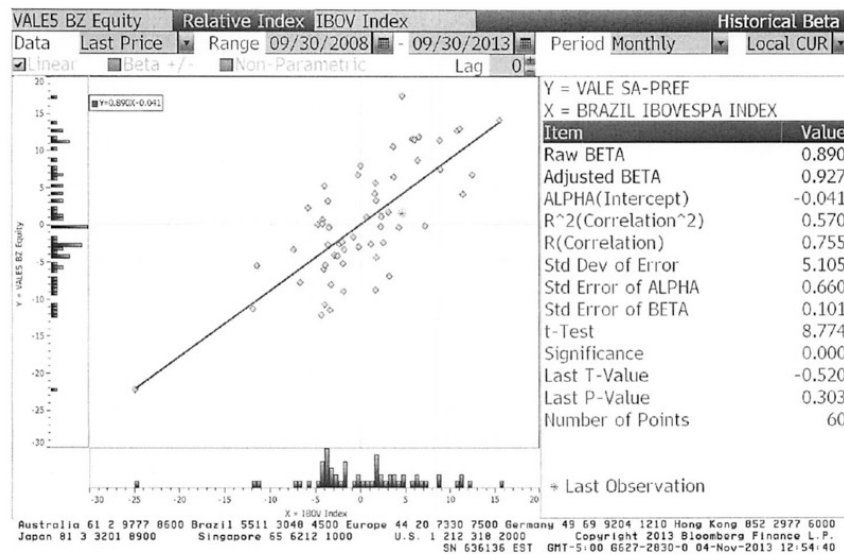
$$\text{Average monthly riskfree rate (2008-13)} = 4\%$$

Expected Return (in Rupees)

$$= \text{Riskfree Rate} + \text{Beta} * \text{Risk premium}$$

$$= 6.57\% + 1.83 (7.19\%) = 19.73\%$$

# A better beta? For Vale..





# Deutsche Bank and Baidu: Index Effects on Risk Parameters

- For Deutsche Bank, a widely held European stock, we tried both the DAX (German index) and the FTSE European index.

	<i>DAX</i>	<i>FTSE Euro 100</i>
Intercept	-0.90%	-0.15%
Beta	1.58	1.98
Std Error of beta	0.21	0.29
$R^2$	51%	29%

- For Baidu, a NASDAQ listed stock, we ran regressions against both the S&P 500 and the NASDAQ.

	<i>S&amp;P 500</i>	<i>NASDAQ</i>
Intercept	2.84%	2.15%
Beta	1.63	1.65
Std Error of beta	0.28	0.23
$R^2$	37%	47%