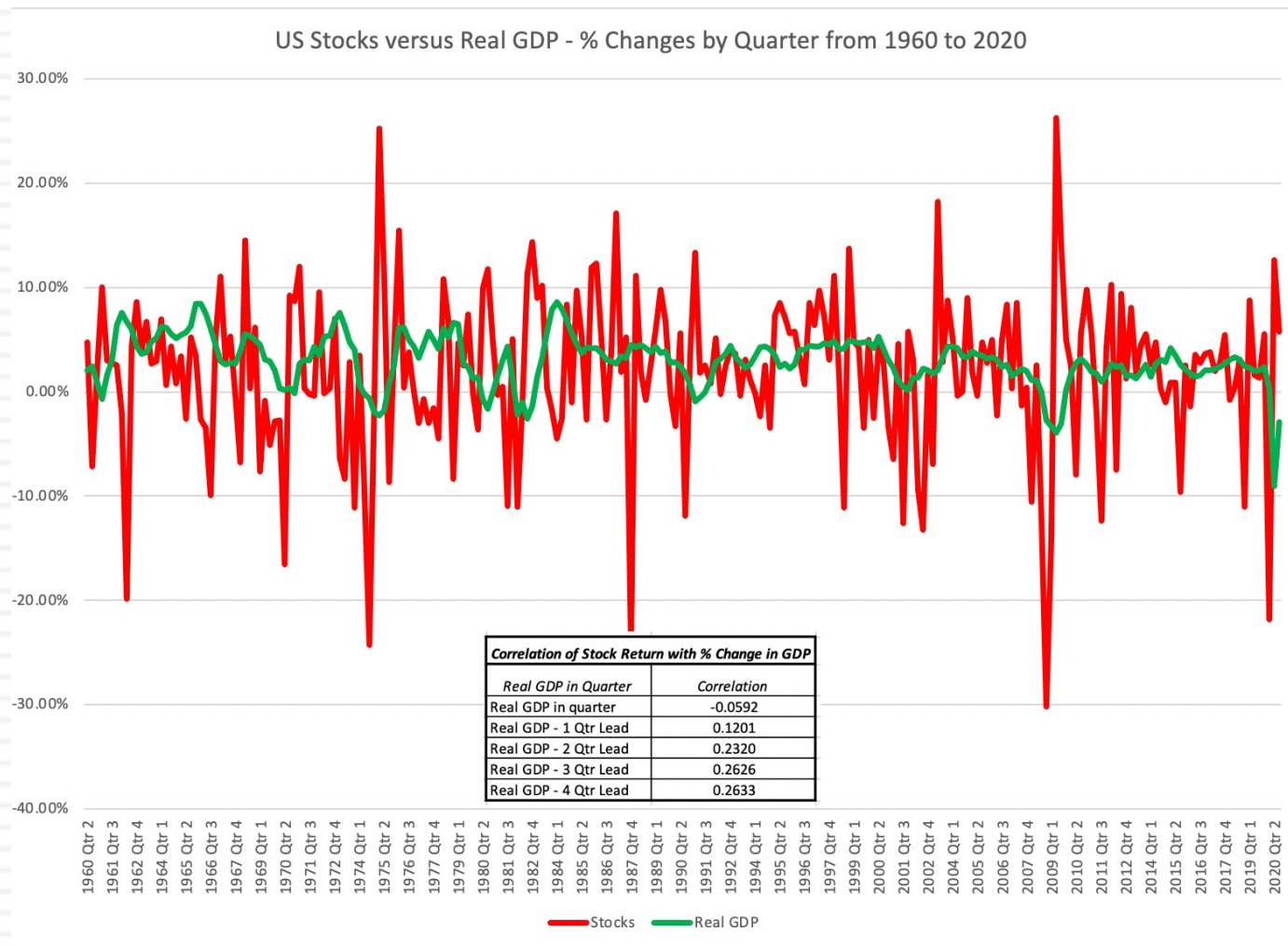


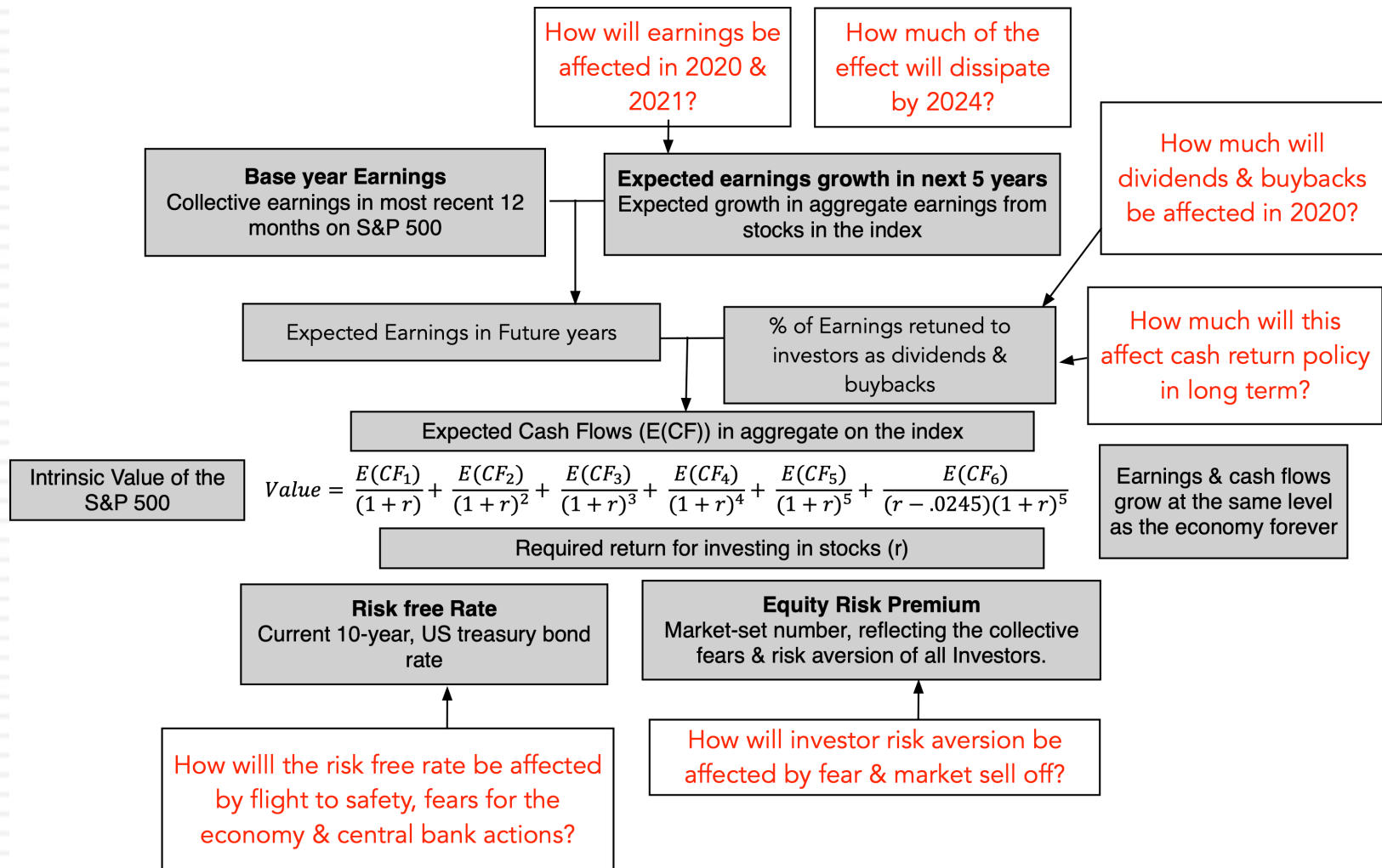
Valuing the Index in November 2020: Crisis effects?

- Disconnect from economic news: For some, the skepticism comes from the disconnect with macroeconomic numbers that are abysmal, as unemployment claims climb into the tens of millions and consumer confidence hovers around historic lows. I will spend the first part of this section arguing that this reflects a fundamental misunderstanding of what markets try to do, and a misreading of history.
- In denial? For others, the question is whether markets are adequately reflecting the potential for long term damage to earnings and cash flows, as well as the cost of defaults, from this crisis. Since that answer to that question lies in the eyes of the beholder, I will provide a framework for converting your fears and hopes into numbers and a value for the market.

Explaining the disconnect...



Value Drivers for the Index



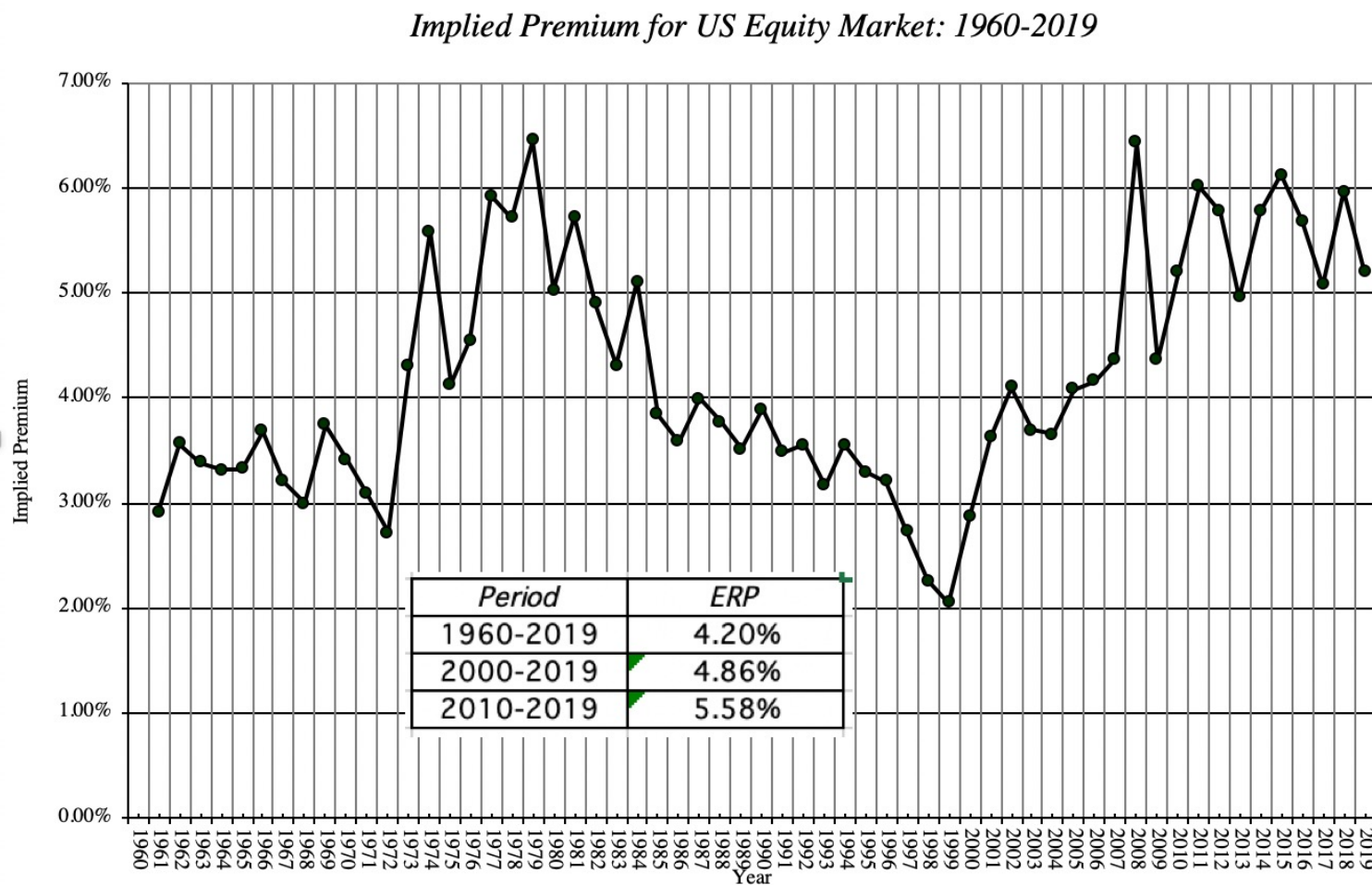
1. Earnings

Estimated S&P 500 Earnings (Ed Yardeni)			Bottom-up Estimates (Analyst Consensus on 10/5/20)		
Year	Earnings on Index		Year	Earnings on Index	
2019		163	2019		162.97
2020	-23.31%	125	2020	-20.10%	130.21
2021	24.00%	155	2021	27.65%	166.21
2022	16.13%	180	2022	14.76%	190.75
			2020 S&P Target		
	Firm	Strategist			
	Bank of America Merrill Lynch	Savita Subramanian	\$125.00		
	Barclays	Maneesh Deshpande	\$137.00		
	BMO	Brian Belski	\$130.00		
	BTIG	Julian Emanuel	\$127.00		
	Canaccord Genuity	Tony Dwyer	\$125.00		
	CFRA	Sam Stovall	\$129.84		
	Citigroup	Tobias Levkovich	\$131.50		
	Credit Suisse	Jonathan Golub	\$125.00		
	Deutsche Bank	Binky Chadha	\$133.00		
	Goldman Sachs	David Kostin	\$130.00		
	JPMorgan Chase	Dubravko Lakos-Bujas	\$136.00		
	Morgan Stanley	Mike Wilson	\$130.00		
	Oppenheimer	John Stoltzfus	Suspended		
	RBC	Lori Calvasina	Suspended		
	UBS	Keith Parker	\$126.00		
	Wells Fargo Investment Institute	Darrell Cronk	\$130.00		
		High Value	\$137.00		
		Low Value	\$125.00		
		Median	\$130.00		

2. Cash Flows

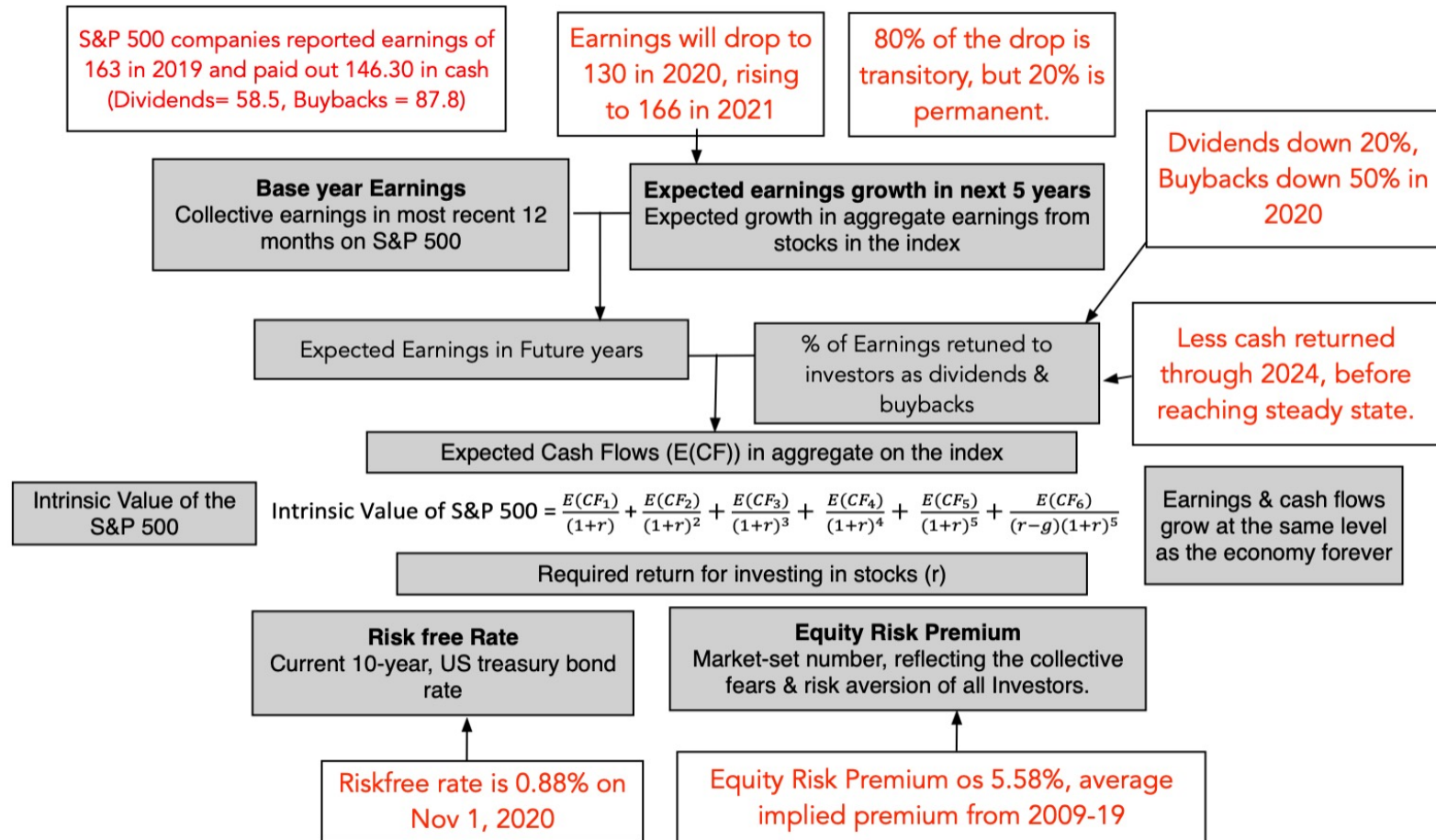
	S&P 500					
Year	Market value	Earnings	Dividends	Buybacks	Cash Returned as % of Earnings	Cash Returned as % of Market Cap
2001	1148.09	38.85	15.74	14.34	77.43%	2.62%
2002	879.82	46.04	15.96	13.87	64.78%	3.39%
2003	1111.91	54.69	17.88	13.70	57.74%	2.84%
2004	1211.92	67.68	19.01	21.59	59.99%	3.35%
2005	1248.29	76.45	22.34	38.82	80.01%	4.90%
2006	1418.30	87.72	25.04	48.12	83.40%	5.16%
2007	1468.36	82.54	28.14	67.22	115.53%	6.49%
2008	903.25	49.51	28.45	39.07	136.37%	7.47%
2009	1115.00	56.86	21.97	15.46	65.82%	3.36%
2010	1257.64	83.77	22.65	32.88	66.28%	4.42%
2011	1257.60	96.44	26.53	44.75	73.91%	5.67%
2012	1426.19	96.82	31.25	44.65	78.39%	5.32%
2013	1848.36	104.92	34.90	53.23	84.00%	4.77%
2014	2058.90	116.16	39.55	62.44	87.79%	4.95%
2015	2043.94	100.48	43.41	64.94	107.83%	5.30%
2016	2238.82	106.26	45.70	62.32	101.66%	4.82%
2017	2673.61	124.51	48.93	60.85	88.17%	4.11%
2018	2506.85	152.78	54.39	96.11	98.51%	6.00%
2019	3230.78	163.00	58.50	87.81	89.76%	4.53%
				Median	83.40%	4.82%
				High	136.37%	7.47%
				Low	57.74%	2.84%

3. Equity Risk Pricing

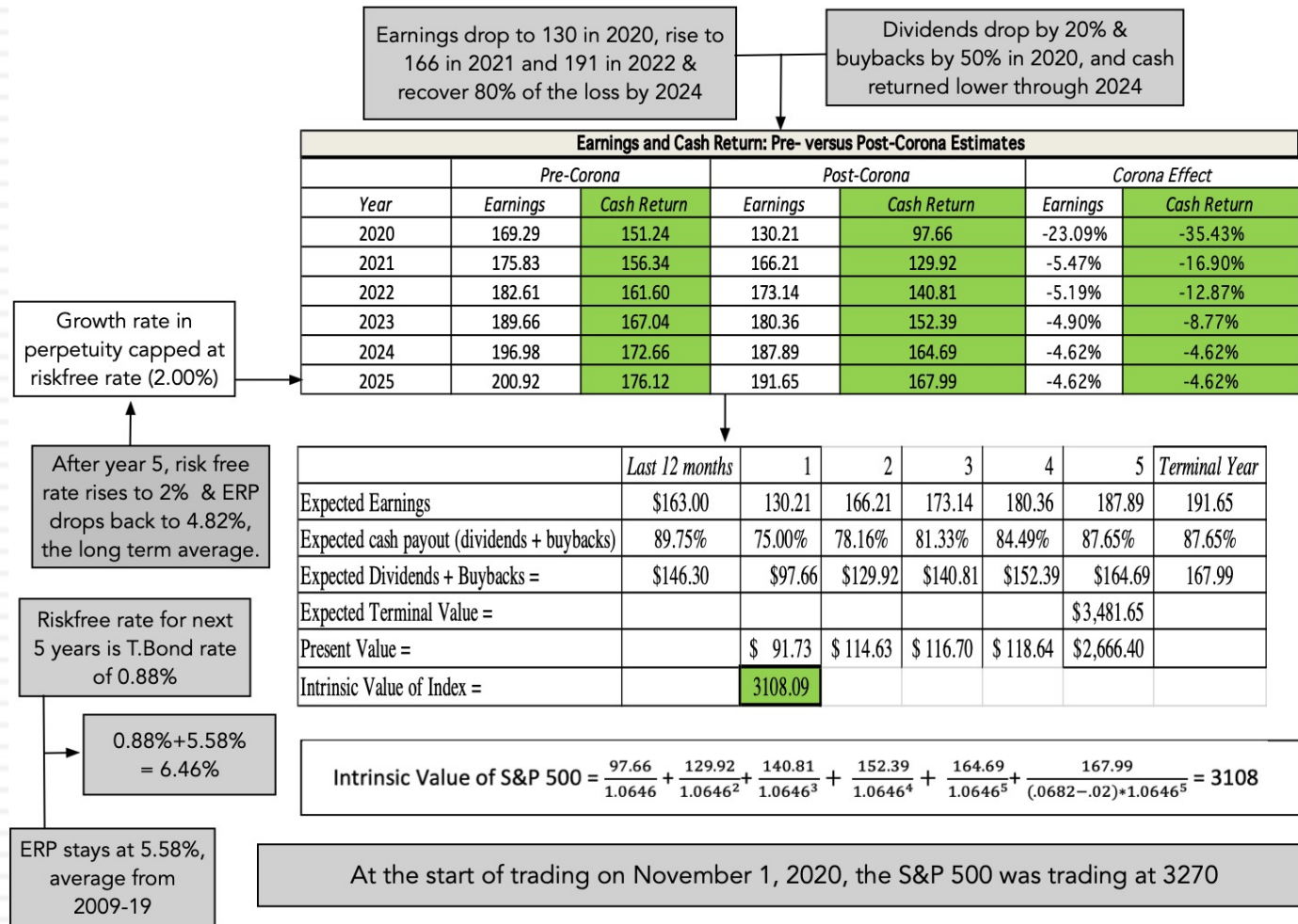


My Story for the Market

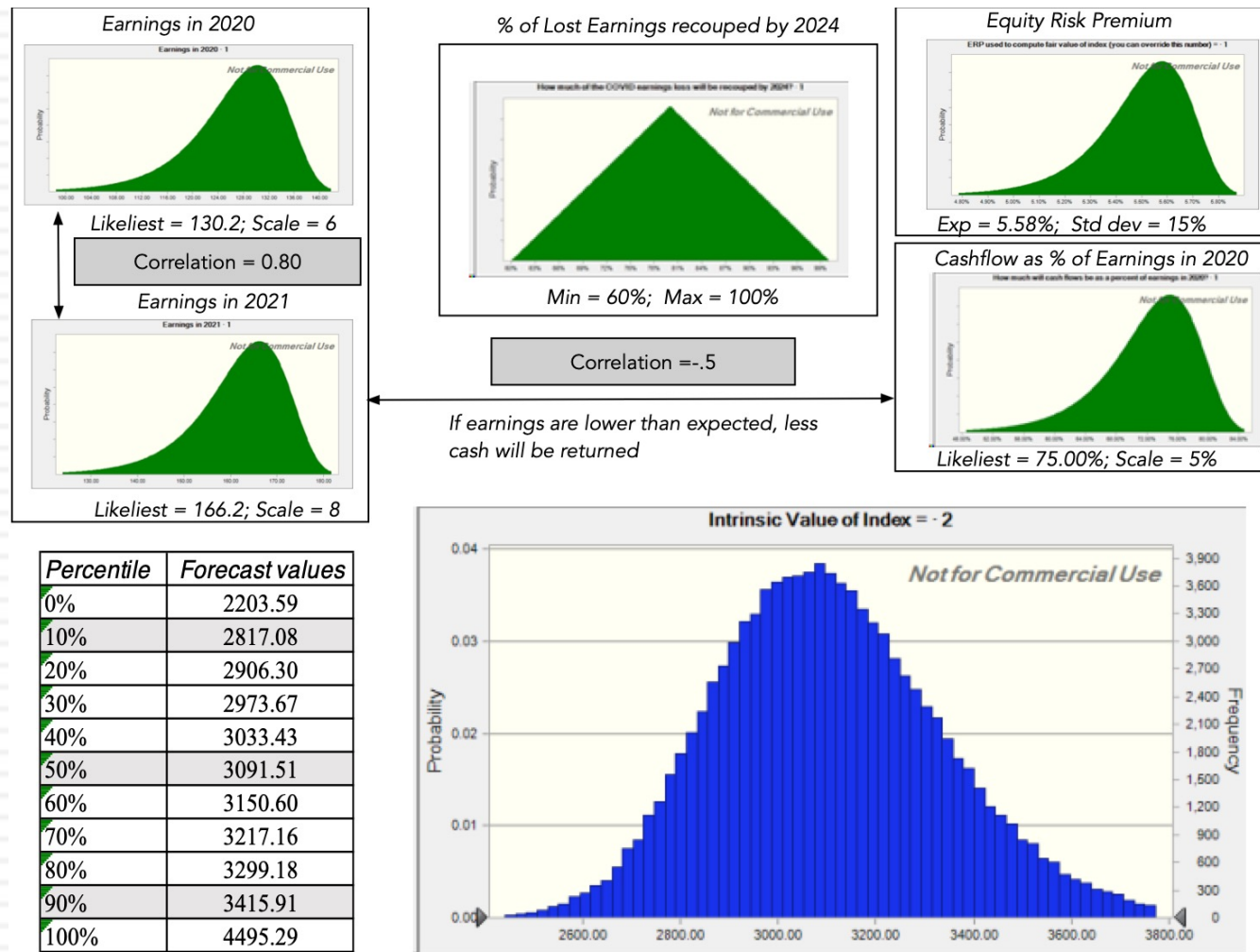
Valuing the S&P 500 on November 1, 2020



My Valuation of the Index



Facing up to Uncertainty



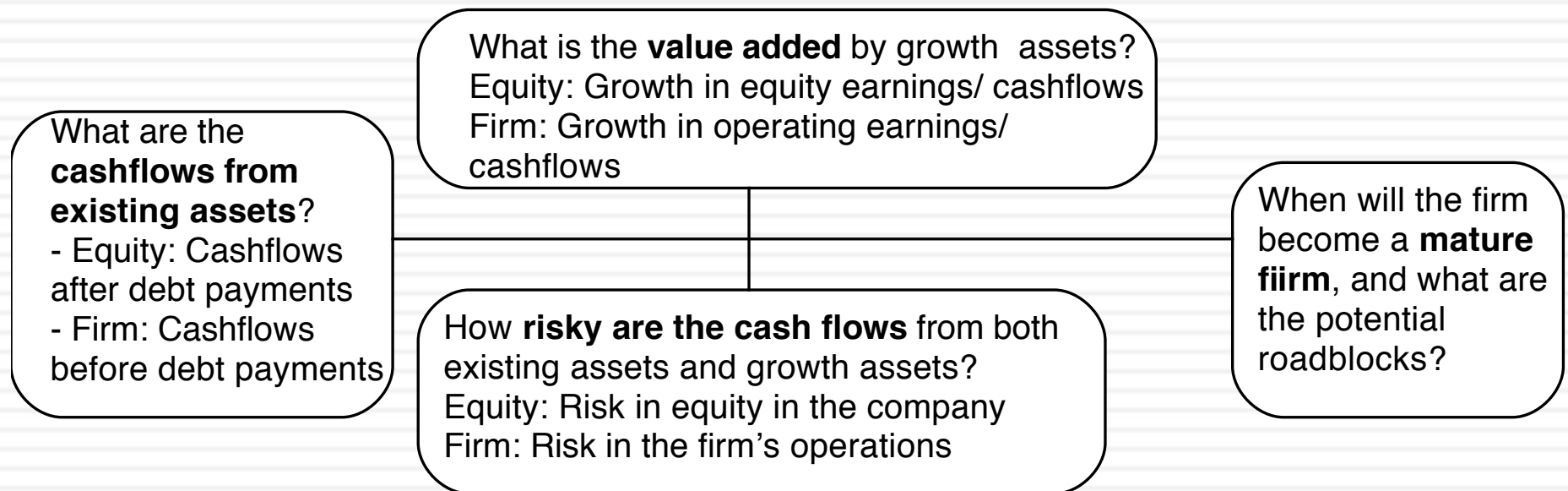
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The Dark Side of Valuation

Anyone can value a company that is stable,
makes money and has an established
business model!

The fundamental determinants of value...

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The Dark Side of Valuation...

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- Valuing stable, money making companies with consistent and clear accounting statements, a long and stable history and lots of comparable firms is easy to do.
- The true test of your valuation skills is when you have to value “difficult” companies. In particular, the challenges are greatest when valuing:
 - ▣ Young companies, early in the life cycle, in young businesses
 - ▣ Companies that don’t fit the accounting mold
 - ▣ Companies that face substantial truncation risk (default or nationalization risk)

Difficult to value companies...

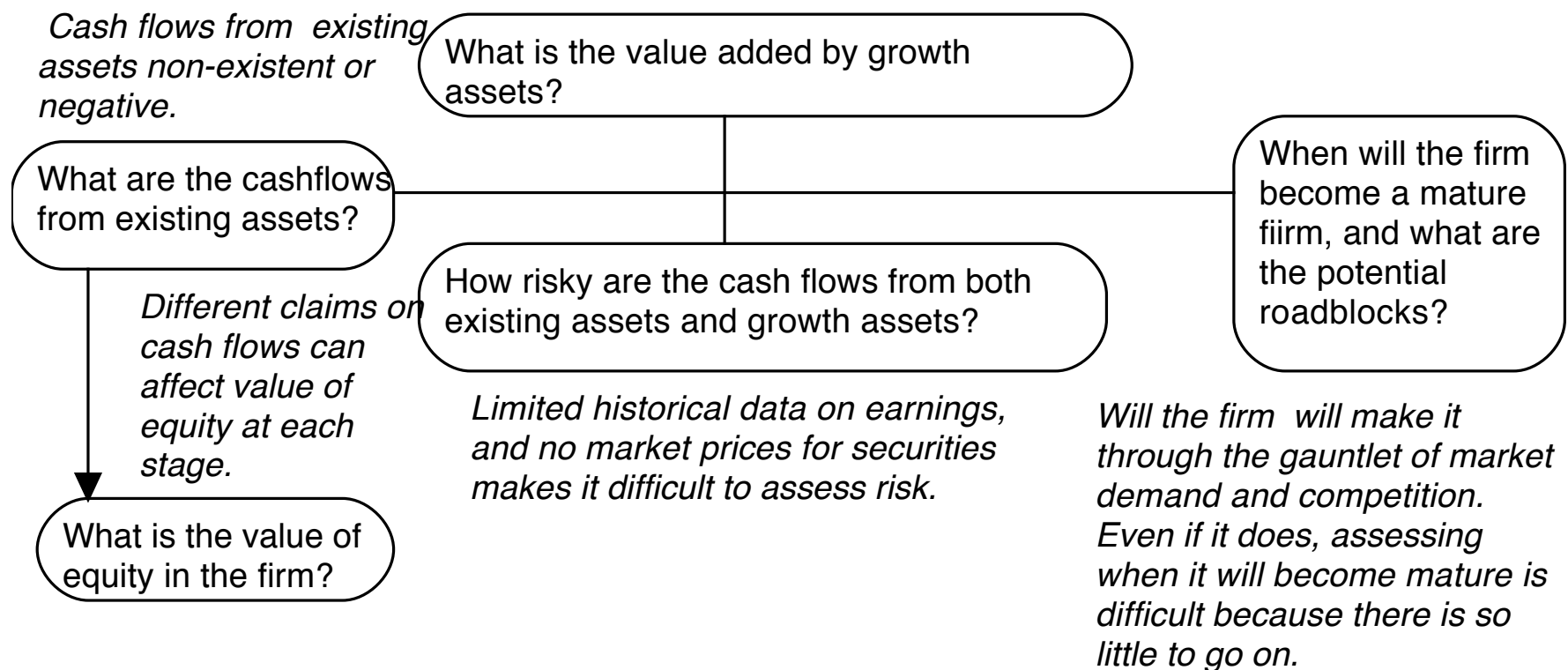
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- Across the life cycle:
 - ▣ Young, growth firms: Limited history, small revenues in conjunction with big operating losses and a propensity for failure make these companies tough to value.
 - ▣ Mature companies in transition: When mature companies change or are forced to change, history may have to be abandoned and parameters have to be reestimated.
 - ▣ Declining and Distressed firms: A long but irrelevant history, declining markets, high debt loads and the likelihood of distress make them troublesome.
- Across markets
 - ▣ Emerging market companies are often difficult to value because of the way they are structured, their exposure to country risk and poor corporate governance.
- Across sectors
 - ▣ Financial service firms: Opacity of financial statements and difficulties in estimating basic inputs leave us trusting managers to tell us what's going on.
 - ▣ Commodity and cyclical firms: Dependence of the underlying commodity prices or overall economic growth make these valuations susceptible to macro factors.
 - ▣ Firms with intangible assets: Accounting principles are left to the wayside on these firms.

I. The challenge with young companies...

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Making judgments on revenues/ profits difficult because you cannot draw on history. If you have no product/ service, it is difficult to gauge market potential or profitability. The company's entire value lies in future growth but you have little to base your estimate on.



Upping the ante.. Young companies in young businesses...

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- When valuing a business, we generally draw on three sources of information
 - ▣ The firm's current financial statement
 - How much did the firm sell?
 - How much did it earn?
 - ▣ The firm's financial history, usually summarized in its financial statements.
 - How fast have the firm's revenues and earnings grown over time?
 - What can we learn about cost structure and profitability from these trends?
 - Susceptibility to macro-economic factors (recessions and cyclical firms)
 - ▣ The industry and comparable firm data
 - What happens to firms as they mature? (Margins.. Revenue growth... Reinvestment needs... Risk)
- It is when valuing these companies that you find yourself tempted by the dark side, where
 - ▣ "Paradigm shifts" happen...
 - ▣ New metrics are invented ...
 - ▣ The story dominates and the numbers lag...

Amazon in January 2000

Current Revenue
\$ 1,117

Current Margin:
-36.71%

From previous years

NOL:
500 m

EBIT
-410m

Sales Turnover
Ratio: 3.00

Revenue
Growth:
42%

Competitive
Advantages

Expected
Margin:
-> 10.00%

Sales to capital ratio and
expected margin are retail
industry average numbers

Stable Growth

Stable
Revenue
Growth: 6%

Stable
Operating
Margin:
10.00%

Stable
ROC=20%
Reinvest 30%
of EBIT(1-t)

Terminal Value= $1881 / (.0961 - .06)$
=52,148

Value of Op Assets \$ 15,170
+ Cash \$ 26
= Value of Firm \$15,196
- Value of Debt \$ 34
= Value of Equity \$14,847
- Equity Options \$ 2,892
Value per share \$ 35.08

All existing options valued
as options, using current
stock price of \$84.

Revenue Growth	150.00%	100.00%	75.00%	50.00%	30.00%	25.20%	20.40%	15.60%	10.80%	6.00%
Revenues	\$ 2,793	\$ 5,585	\$ 9,774	\$ 14,661	\$ 19,059	\$ 23,862	\$ 28,729	\$ 33,211	\$ 36,798	\$ 39,006
Operating Margin	-13.35%	-1.68%	4.16%	7.08%	8.54%	9.27%	9.64%	9.82%	9.91%	9.95%
EBIT	-\$373	-\$94	\$407	\$1,038	\$1,628	\$2,212	\$2,768	\$3,261	\$3,646	\$3,883
EBIT(1-t)	-\$373	-\$94	\$407	\$871	\$1,058	\$1,438	\$1,799	\$2,119	\$2,370	\$2,524
- Reinvestment	\$600	\$967	\$1,420	\$1,663	\$1,543	\$1,688	\$1,721	\$1,619	\$1,363	\$961
FCFF	-\$931	-\$1,024	-\$989	-\$758	-\$408	-\$163	\$177	\$625	\$1,174	\$1,788

Term. Year	6%
\$	\$ 41,346
10.00%	\$4,135
	\$2,688
	\$155
	\$1,881

	1	2	3	4	5	6	7	8	9	10	Forever
Cost of Equity	12.90%	12.90%	12.90%	12.90%	12.90%	12.42%	11.94%	11.46%	10.98%	10.50%	
Cost of Debt	8.00%	8.00%	8.00%	8.00%	8.00%	7.80%	7.75%	7.67%	7.50%	7.00%	
After-tax cost of debt	8.00%	8.00%	8.00%	6.71%	5.20%	5.07%	5.04%	4.98%	4.88%	4.55%	
Cost of Capital	12.84%	12.84%	12.84%	12.83%	12.81%	12.13%	11.62%	11.08%	10.49%	9.61%	

Cost of Equity
12.90%

Used average
interest coverage
ratio over next 5
years to get BBB
rating.

Cost of Debt
6.5%+1.5%=8.0%
Tax rate = 0% -> 35%

Weights
Debt= 1.2% -> 15%

Amazon was
trading at \$84 in
January 2000.

Pushed debt ratio
to retail industry
average of 15%.

Dot.com retailers for first 5 years
Conventional retailers after year 5

Riskfree Rate:
T. Bond rate = 6.5%

Beta
1.60 -> 1.00

Risk Premium
4%

Internet/
Retail

Operating
Leverage

Current D/
E: 1.21%

Base Equity
Premium

Country Risk
Premium