

II. PEG Ratio

35

- PEG Ratio = PE ratio/ Expected Growth Rate in EPS
 - For consistency, you should make sure that your earnings growth reflects the EPS that you use in your PE ratio computation.
 - The growth rates should preferably be over the same time period.
- To understand the fundamentals that determine PEG ratios, let us return again to a 2-stage equity discounted cash flow model:

$$P_0 = \frac{EPS_0 * \text{Payout Ratio} * (1+g) * \left(1 - \frac{(1+g)^n}{(1+r)^n}\right)}{r-g} + \frac{EPS_0 * \text{Payout Ratio}_n * (1+g)^n * (1+g_n)}{(r-g_n)(1+r)^n}$$

- Dividing both sides of the equation by the earnings gives us the equation for the PE ratio. Dividing it again by the expected growth 'g':

$$PEG = \frac{\text{Payout Ratio} * (1+g) * \left(1 - \frac{(1+g)^n}{(1+r)^n}\right)}{g(r-g)} + \frac{\text{Payout Ratio}_n * (1+g)^n * (1+g_n)}{g(r-g_n)(1+r)^n}$$

PEG Ratios and Fundamentals

36

- Risk and payout, which affect PE ratios, continue to affect PEG ratios as well.
 - Implication: When comparing PEG ratios across companies, we are making implicit or explicit assumptions about these variables.
- Dividing PE by expected growth does not neutralize the effects of expected growth, since the relationship between growth and value is not linear and fairly complex (even in a 2-stage model)

A Simple Example

37

- Assume that you have been asked to estimate the PEG ratio for a firm which has the following characteristics:

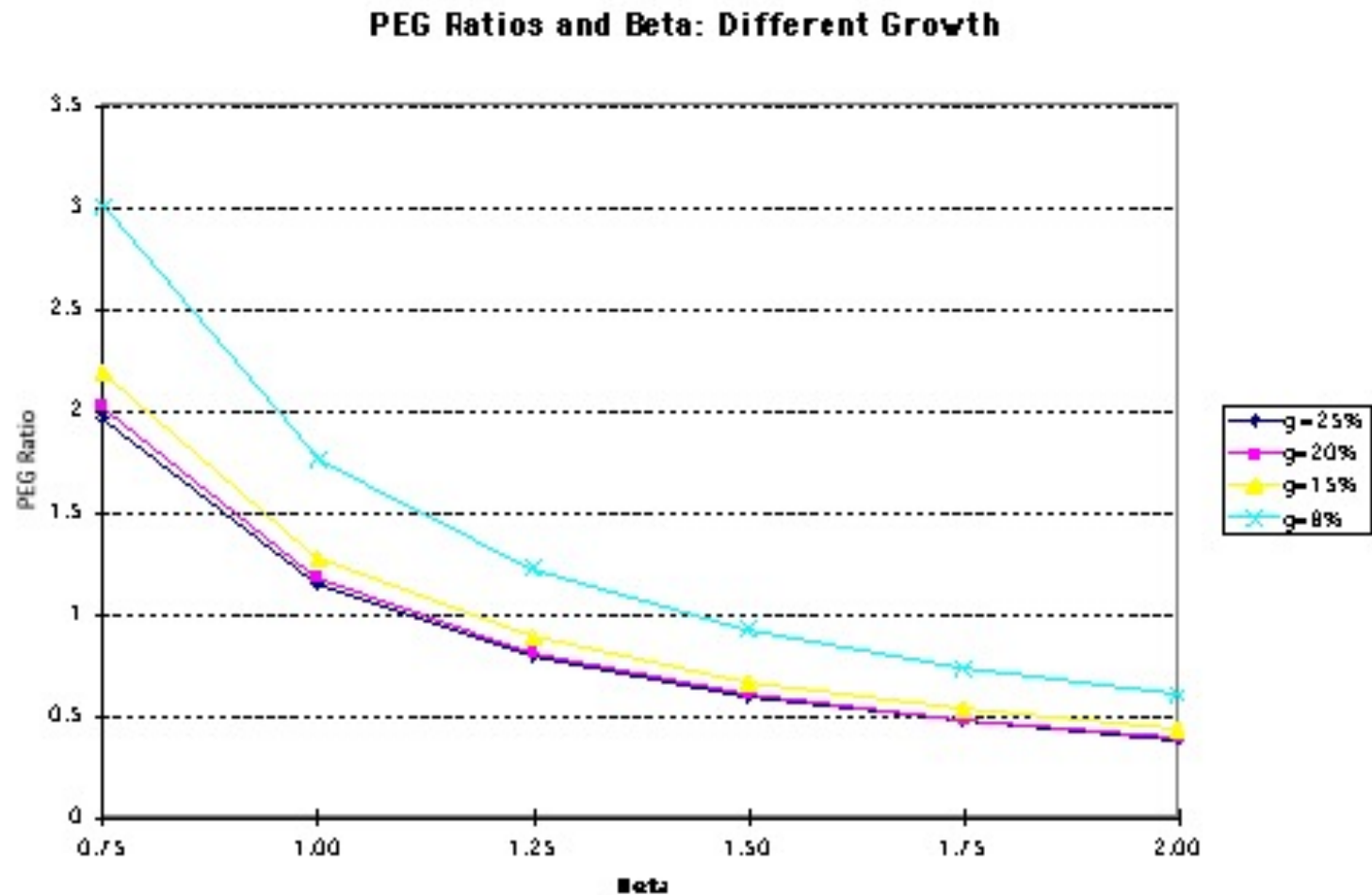
Variable	High Growth Phase	Stable Growth Phase
Expected Growth Rate	25%	8%
Payout Ratio	20%	50%
Beta	1.00	1.00

- Riskfree rate = T.Bond Rate = 6%
- Required rate of return = 6% + 1(5.5%)= 11.5%
- The PEG ratio for this firm can be estimated as follows:

$$\text{PEG} = \frac{0.2 * (1.25) * \left(1 - \frac{(1.25)^5}{(1.115)^5}\right)}{.25(.115 - .25)} + \frac{0.5 * (1.25)^5 * (1.08)}{.25(.115 - .08) (1.115)^5} = 115 \text{ or } 1.15$$

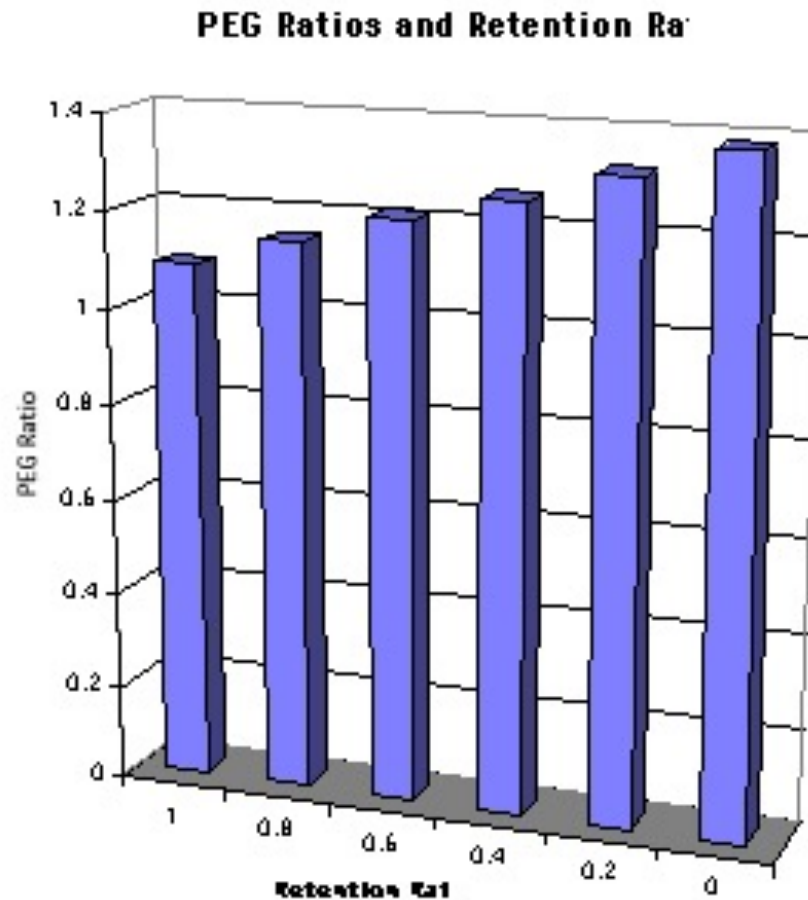
PEG Ratios and Risk

38



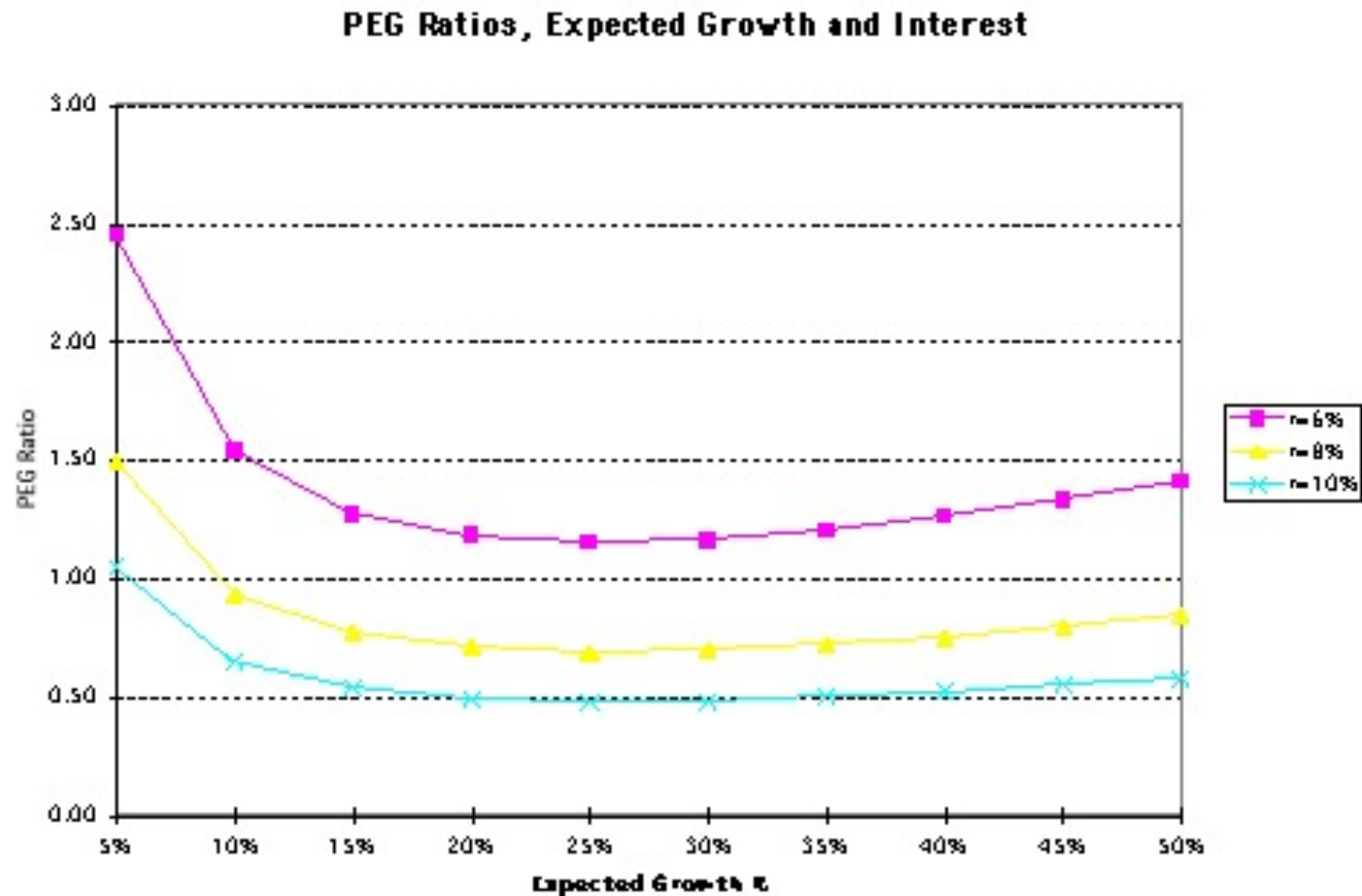
PEG Ratios and Quality of Growth

39



PE Ratios and Expected Growth

40



PEG Ratios and Fundamentals: Propositions

41

- Proposition 1: High risk companies will trade at much lower PEG ratios than low risk companies with the same expected growth rate.
 - Corollary 1: The company that looks most under valued on a PEG ratio basis in a sector may be the riskiest firm in the sector
- Proposition 2: Companies that can attain growth more efficiently by investing less in better return projects will have higher PEG ratios than companies that grow at the same rate less efficiently.
 - Corollary 2: Companies that look cheap on a PEG ratio basis may be companies with high reinvestment rates and poor project returns.
- Proposition 3: Companies with very low or very high growth rates will tend to have higher PEG ratios than firms with average growth rates. This bias is worse for low growth stocks.
 - Corollary 3: PEG ratios do not neutralize the growth effect.

III. Price to Book Ratio

42

- Going back to a simple dividend discount model,

$$P_0 = \frac{DPS_1}{r - g_n}$$

- Defining the return on equity (ROE) = EPS₀ / Book Value of Equity, the value of equity can be written as:

$$P_0 = \frac{BV_0 * ROE * Payout Ratio * (1 + g_n)}{r - g_n}$$
$$\frac{P_0}{BV_0} = PBV = \frac{ROE * Payout Ratio * (1 + g_n)}{r - g_n}$$

- If the return on equity is based upon expected earnings in the next time period, this can be simplified to,

$$\frac{P_0}{BV_0} = PBV = \frac{ROE * Payout Ratio}{r - g_n}$$

Price Book Value Ratio: Stable Growth Firm

Another Presentation

43

- This formulation can be simplified even further by relating growth to the return on equity:

$$g = (1 - \text{Payout ratio}) * \text{ROE}$$

- Substituting back into the P/BV equation,

$$\frac{P_0}{BV_0} = \text{PBV} = \frac{\text{ROE} - g_n}{r - g_n}$$

- The price-book value ratio of a stable firm is determined by the differential between the return on equity and the required rate of return on its projects.
- Building on this equation, a company that is expected to generate a ROE higher (lower than, equal to) its cost of equity should trade at a price to book ratio higher (less than, equal to) one.

Now changing to an Enterprise value multiple EV/ Book Capital

44

- To see the determinants of the value/book ratio, consider the simple free cash flow to the firm model:

$$V_0 = \frac{FCFF_1}{WACC - g}$$

- Dividing both sides by the book value, we get:

$$\frac{V_0}{BV} = \frac{FCFF_1/BV}{WACC - g}$$

- If we replace, $FCFF = EBIT(1-t) - (g/ROC) EBIT(1-t)$, we get:

$$\frac{V_0}{BV} = \frac{ROC - g}{WACC - g}$$

IV. EV to EBITDA - Determinants

45

- The value of the operating assets of a firm can be written as:

$$EV_0 = \frac{FCFF_1}{WACC - g}$$

- Now the value of the firm can be rewritten as

$$EV = \frac{EBITDA (1 - t) + Depr (t) - Cex - \Delta \text{ Working Capital}}{WACC - g}$$

- Dividing both sides of the equation by EBITDA,

$$\frac{EV}{EBITDA} = \frac{(1 - t)}{WACC - g} + \frac{Depr (t)/EBITDA}{WACC - g} - \frac{CEx/EBITDA}{WACC - g} - \frac{\Delta \text{ Working Capital}/EBITDA}{WACC - g}$$

- The determinants of EV/EBITDA are:

- The cost of capital
- Expected growth rate
- Tax rate
- Reinvestment rate (or ROC)

A Simple Example

46

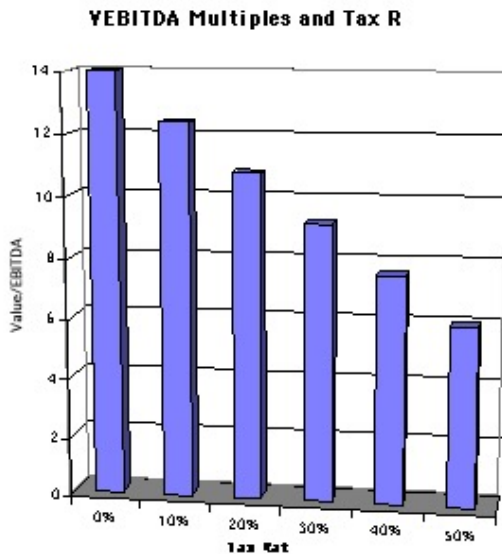
- Consider a firm with the following characteristics:
 - ▣ Tax Rate = 36%
 - ▣ Capital Expenditures/EBITDA = 30%
 - ▣ Depreciation/EBITDA = 20%
 - ▣ Cost of Capital = 10%
 - ▣ The firm has no working capital requirements
 - ▣ The firm is in stable growth and is expected to grow 5% a year forever.
- In this case, the Value/EBITDA multiple for this firm can be estimated as follows:

$$\frac{\text{Value}}{\text{EBITDA}} = \frac{(1 - .36)}{.10 - .05} + \frac{(0.2)(.36)}{.10 - .05} - \frac{0.3}{.10 - .05} - \frac{0}{.10 - .05} = 8.24$$

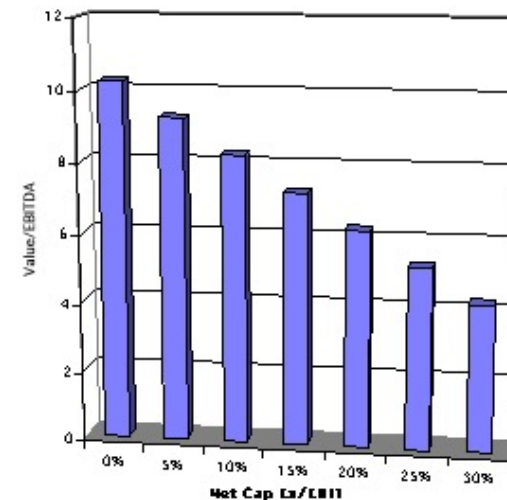
The Determinants of EV/EBITDA

47

Tax
Rates

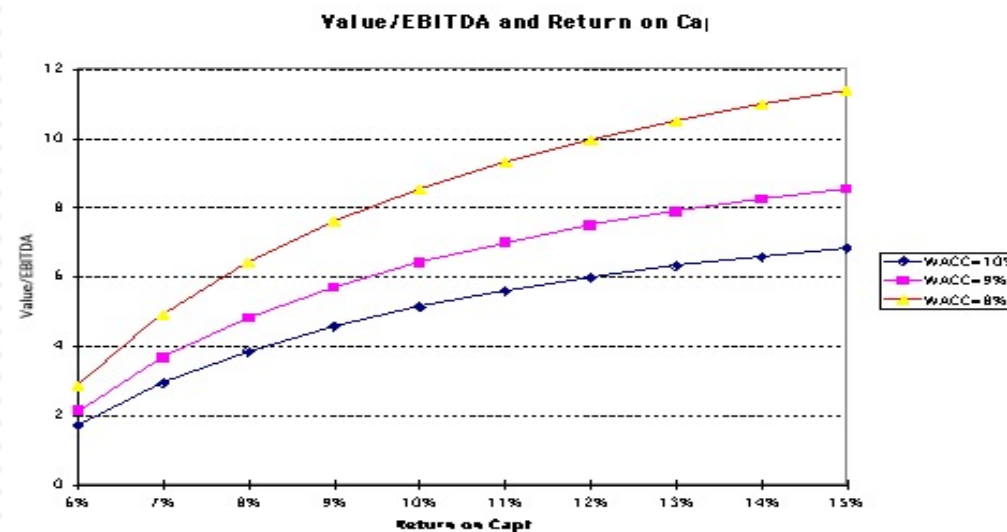


Value/EBITDA and Net Cap Ex Ra



Reinvestment
Needs

Excess
Returns



V. EV/Sales Ratio

48

- If pre-tax operating margins are used, the appropriate value estimate is that of the firm. In particular, if one makes the replaces the FCFF with the expanded version:

- ▣ Free Cash Flow to the Firm = EBIT (1 - tax rate) (1 - Reinvestment Rate)

$$\frac{\text{Value}}{\text{Sales}_0} = \text{After-tax Oper. Margin} * \left[\frac{(1 - \text{RIR}_{\text{growth}})(1+g)^* \left(1 - \frac{(1+g)^n}{(1+WACC)^n} \right)}{WACC - g} + \frac{(1 - \text{RIR}_{\text{stable}})(1+g)^n * (1+g_n)}{(WACC - g_n)(1+WACC)^n} \right]$$

g = Growth rate in after-tax operating income for the first n years

g_n = Growth rate in after-tax operating income after n years forever (Stable growth rate)

$\text{RIR}_{\text{Growth, Stable}}$ = Reinvestment rate in high growth and stable periods

$WACC$ = Weighted average cost of capital

The value of a brand name

49

- One of the critiques of traditional valuation is that it fails to consider the value of brand names and other intangibles.
- The approaches used by analysts to value brand names are often ad-hoc and may significantly overstate or understate their value.
- One of the benefits of having a well-known and respected brand name is that firms can charge higher prices for the same products, leading to higher profit margins and hence to higher price-sales ratios and firm value. The larger the price premium that a firm can charge, the greater is the value of the brand name.
- In general, the value of a brand name can be written as:
 - ▣ Value of brand name = $\{(V/S)_b - (V/S)_g\} * \text{Sales}$
 - ▣ $(V/S)_b$ = Value of Firm/Sales ratio with the benefit of the brand name
 - ▣ $(V/S)_g$ = Value of Firm/Sales ratio of the firm with the generic product

Valuing Brand Name

50

	<i>Coca Cola</i>	<i>With Cott Margins</i>
Current Revenues =	\$21,962.00	\$21,962.00
Length of high-growth period	10	10
Reinvestment Rate =	50%	50%
Operating Margin (after-tax)	15.57%	5.28%
Sales/Capital (Turnover ratio)	1.34	1.34
Return on capital (after-tax)	20.84%	7.06%
Growth rate during period (g) =	10.42%	3.53%
Cost of Capital during period =	7.65%	7.65%
Stable Growth Period		
Growth rate in steady state =	4.00%	4.00%
Return on capital =	7.65%	7.65%
Reinvestment Rate =	52.28%	52.28%
Cost of Capital =	7.65%	7.65%
Value of Firm =	\$79,611.25	\$15,371.24

Value of brand name = \$79,611 - \$15,371 = \$64,240 million

The Determinants of Multiples...

51

Cheat Box

ROE = Net Income₁ / Book Equity₀
 Net Margin = Net Income / Sales
 Payout = Dividends / Net Income

Equity Multiples

Variants of Net Income (E)

1. Net Income₁ = Net Margin (Sales)
2. Net Income₁ = ROE(Book Equity)
3. Net Income₁ = Net Income₀ (1+g)

$$P = \text{Dividends}_1 / (k_e - g) = \text{Net Income}_1 (1 - \text{Payout}) / (k_e - g)$$

$$P / \text{Div}_1 = 1 / (k_e - g) \text{ or } \text{Div}_1 / P = 1 / (k_e - g)$$

$$\text{Div Yield} = f(k_e, g)$$

$$P / E_1 = (1 - \text{Payout}) / (k_e - g)$$

$$PE = f(k_e, g, \text{Payout})$$

$$P / \text{Book Equity} = \text{ROE} (1 - \text{Payout}) / (k_e - g)$$

$$PBV = f(\text{ROE}, k_e, g, \text{Payout})$$

$$P / \text{Sales}_1 = \text{Net Margin} (1 - \text{Payout}) / (k_e - g)$$

$$PS = f(\text{ROE}, k_e, g, \text{Payout}, \text{Net Margin})$$

$$\text{EV} / \text{FCFF}_1 = f(\text{WACC}, g)$$

$$\text{EV} / \text{FCFF}_1 = 1 / (\text{WACC} - g)$$

$$\text{EV} / \text{EBIT}_1 (1-t) = f(\text{RIR}, \text{WACC}, g)$$

$$\text{EV} / \text{EBIT}_1 (1-t) = (1 - \text{RIR}) / (\text{WACC} - g)$$

$$\text{EV} / \text{EBIT}_1 = f(t, \text{RIR}, \text{WACC}, g)$$

$$\text{EV} / \text{EBIT}_1 = (1-t) (1 - \text{RIR}) / (\text{WACC} - g)$$

$$\text{EV} / \text{Sales}_1 = f(\text{ATOM}, \text{RIR}, \text{WACC}, g)$$

$$\text{EV} / \text{Sales}_1 = (\text{ATOM}) (1 - \text{RIR}) / (\text{WACC} - g)$$

$$\text{EV} / \text{IC} = f(\text{ROIC}, \text{RIR}, \text{WACC}, g)$$

$$\text{EV} / \text{IC} = (\text{ROIC}) (1 - \text{RIR}) / (\text{WACC} - g)$$

$$\text{EV} = \text{FCFF}_1 / (\text{WACC} - g) = \text{EBIT}_1 (1-t) (1 - \text{RIR}) / (\text{WACC} - g)$$

Variants of EBIT (*1-t)

1. EBIT₁ (1-t) = ATOM (Sales)
2. EBIT₁ (1-t) = ROIC (IC)
3. EBIT₁ (1-t) = EBITDA₁ (1-t) + t DA

Cheat Box

IC = Book Equity + Debt - Cash
 ATOM = EBIT (1-t) / Sales
 RIR = (Cap Ex - DA + Chg WC) / EBIT (1-t)
 ROIC = EBIT₁ (1-t) / IC

Enterprise Value Multiples

Application Tests

52

- Given the firm that we are valuing, what is a “comparable” firm?
 - ▣ While traditional analysis is built on the premise that firms in the same sector are comparable firms, valuation theory would suggest that a comparable firm is one which is similar to the one being analyzed in terms of fundamentals.
 - ▣ There is no reason why a firm cannot be compared with another firm in a very different business, if the two firms have the same risk, growth and cash flow characteristics.
- Given the comparable firms, how do we adjust for differences across firms on the fundamentals?
 - ▣ It is impossible to find an exactly identical firm to the one you are valuing.
 - ▣ You need to control for differences across firms.

1. The Sampling Choice

53

- Ideally, you would like to find lots of publicly traded firms that look just like your firm, in terms of fundamentals, and compare the pricing of your firm to the pricing of these other publicly traded firms. Since, they are all just like your firm, there will be no need to control for differences.
- In practice, it is very difficult (and perhaps impossible) to find firms that share the same risk, growth and cash flow characteristics of your firm. Even if you are able to find such firms, they will very few in number. The trade off then becomes:

Small sample of firms that are “just like” your firm

Large sample of firms that are similar in some dimensions but different on others

2. The “Control for Differences” Choices

54

1. Direct comparisons: If the comparable firms are “just like” your firm, you can compare multiples directly across the firms and conclude that your firm is expensive (cheap) if it trades at a multiple higher (lower) than the other firms.
2. Story telling: If there is a key dimension on which the firms vary, you can tell a story based upon your understanding of how value varies on that dimension.

An example: This company trades at 12 times earnings, whereas the rest of the sector trades at 10 times earnings, but I think it is cheap because it has a much higher growth rate than the rest of the sector.
3. Modified multiple: You can modify the multiple to incorporate the dimension on which there are differences across firms.
4. Statistical techniques: If your firms vary on more than one dimension, you can try using multiple regressions (or variants thereof) to arrive at a “controlled” estimate for your firm.

1. Just Story Telling

Trailing PE across Beverage Companies

55

<i>Company Name</i>	<i>Trailing PE</i>	<i>Expected Growth</i>	<i>Standard Deviation</i>
Coca-Cola Bottling	29.18	9.50%	20.58%
Molson Inc. Ltd. 'A'	43.65	15.50%	21.88%
Anheuser-Busch	24.31	11.00%	22.92%
Corby Distilleries Ltd.	16.24	7.50%	23.66%
Chalone Wine Group	21.76	14.00%	24.08%
Andres Wines Ltd. 'A'	8.96	3.50%	24.70%
Todhunter Int'l	8.94	3.00%	25.74%
Brown-Forman 'B'	10.07	11.50%	29.43%
Coors (Adolph) 'B'	23.02	10.00%	29.52%
PepsiCo, Inc.	33.00	10.50%	31.35%
Coca-Cola	44.33	19.00%	35.51%
Boston Beer 'A'	10.59	17.13%	39.58%
Whitman Corp.	25.19	11.50%	44.26%
Mondavi (Robert) 'A'	16.47	14.00%	45.84%
Coca-Cola Enterprises	37.14	27.00%	51.34%
Hansen Natural Corp	9.70	17.00%	62.45%

A Question

56

- ☐ You are reading an equity research report on this sector, and the analyst claims that Andres Wine and Hansen Natural are under valued because they have low PE ratios. Would you agree?
 - a. Yes
 - b. No
- ☐ Why or why not?

2: Statistical Controls

Comparing PE ratios across Telecom companies

57

<i>Company Name</i>	<i>PE</i>	<i>Growth</i>
<i>PT Indosat ADR</i>	7.8	0.06
<i>Telebras ADR</i>	8.9	0.075
<i>Telecom Corporation of New Zealand ADR</i>	11.2	0.11
<i>Telecom Argentina Stet - France Telecom SA ADR B</i>	12.5	0.08
<i>Hellenic Telecommunication Organization SA ADR</i>	12.8	0.12
<i>Telecomunicaciones de Chile ADR</i>	16.6	0.08
<i>Swisscom AG ADR</i>	18.3	0.11
<i>Asia Satellite Telecom Holdings ADR</i>	19.6	0.16
<i>Portugal Telecom SA ADR</i>	20.8	0.13
<i>Telefonos de Mexico ADR L</i>	21.1	0.14
<i>Matav RT ADR</i>	21.5	0.22
<i>Telstra ADR</i>	21.7	0.12
<i>Gilat Communications</i>	22.7	0.31
<i>Deutsche Telekom AG ADR</i>	24.6	0.11
<i>British Telecommunications PLC ADR</i>	25.7	0.07
<i>Tele Danmark AS ADR</i>	27	0.09
<i>Telekomunikasi Indonesia ADR</i>	28.4	0.32
<i>Cable & Wireless PLC ADR</i>	29.8	0.14
<i>APT Satellite Holdings ADR</i>	31	0.33
<i>Telefonica SA ADR</i>	32.5	0.18
<i>Royal KPN NV ADR</i>	35.7	0.13
<i>Telecom Italia SPA ADR</i>	42.2	0.14
<i>Nippon Telegraph & Telephone ADR</i>	44.3	0.2
<i>France Telecom SA ADR</i>	45.2	0.19
<i>Korea Telecom ADR</i>	71.3	0.44

PE, Growth and Risk

58

Dependent variable is: PE

R squared = 66.2% R squared (adjusted) = 63.1%

Variable	Coefficient	SE	t-ratio	Probability
Constant	13.1151	3.471	3.78	0.0010
Growth rate	121.223	19.27	6.29	≤ 0.0001
Emerging Market	-13.8531	3.606	-3.84	0.0009

Emerging Market is a dummy: 1 if emerging market
0 if not

Is Telebras under valued?

59

- Predicted PE = $13.12 + 121.22 (.075) - 13.85 (1) = 8.35$
- At an actual price to earnings ratio of 8.9, Telebras is slightly overvalued.
- Bottom line: Just because a company trades at a low PE ratio does not make it cheap.

3: An Eyeballing Exercise

PBV Ratios across European Banks in 2010

60

<i>Name</i>	<i>PBV Ratio</i>	<i>Return on Equity</i>	<i>Standard Deviation</i>
BAYERISCHE HYPO-UND VEREINSB	0.80	-1.66%	49.06%
COMMERZBANK AG	1.09	-6.72%	36.21%
DEUTSCHE BANK AG -REG	1.23	1.32%	35.79%
BANCA INTESA SPA	1.66	1.56%	34.14%
BNP PARIBAS	1.72	12.46%	31.03%
BANCO SANTANDER CENTRAL HISP	1.86	11.06%	28.36%
SANPAOLO IMI SPA	1.96	8.55%	26.64%
BANCO BILBAO VIZCAYA ARGENTA	1.98	11.17%	18.62%
SOCIETE GENERALE	2.04	9.71%	22.55%
ROYAL BANK OF SCOTLAND GROUP	2.09	20.22%	18.35%
HBOS PLC	2.15	22.45%	21.95%
BARCLAYS PLC	2.23	21.16%	20.73%
UNICREDITO ITALIANO SPA	2.30	14.86%	13.79%
KREDIETBANK SA LUXEMBOURGEOI	2.46	17.74%	12.38%
ERSTE BANK DER OESTER SPARK	2.53	10.28%	21.91%
STANDARD CHARTERED PLC	2.59	20.18%	19.93%
HSBC HOLDINGS PLC	2.94	18.50%	19.66%
LLOYDS TSB GROUP PLC	3.33	32.84%	18.66%
Average	2.05	12.54%	24.99%
Median	2.07	11.82%	21.93%

The median test...

61

- We are looking for stocks that trade at low price to book ratios, while generating high returns on equity, with low risk. But what is a low price to book ratio? Or a high return on equity? Or a low risk
- One simple measure of what is par for the sector are the median values for each of the variables. A simplistic decision rule on under and over valued stocks would therefore be:
 - Undervalued stocks: Trade at price to book ratios below the median for the sector, (2.07), generate returns on equity higher than the sector median (11.82%) and have standard deviations lower than the median (21.93%).
 - Overvalued stocks: Trade at price to book ratios above the median for the sector and generate returns on equity lower than the sector median.

The Statistical Alternative

62

- We are looking for stocks that trade at low price to book ratios, while generating high returns on equity. But what is a low price to book ratio? Or a high return on equity?
- Taking the sample of 18 banks, we ran a regression of PBV against ROE and standard deviation in stock prices (as a proxy for risk).

$$\text{PBV} = 2.27 + 3.63 \text{ ROE} - 2.68 \text{ Std dev}$$

(5.56) (3.32) (2.33)

R squared of regression = 79%

And these predictions?

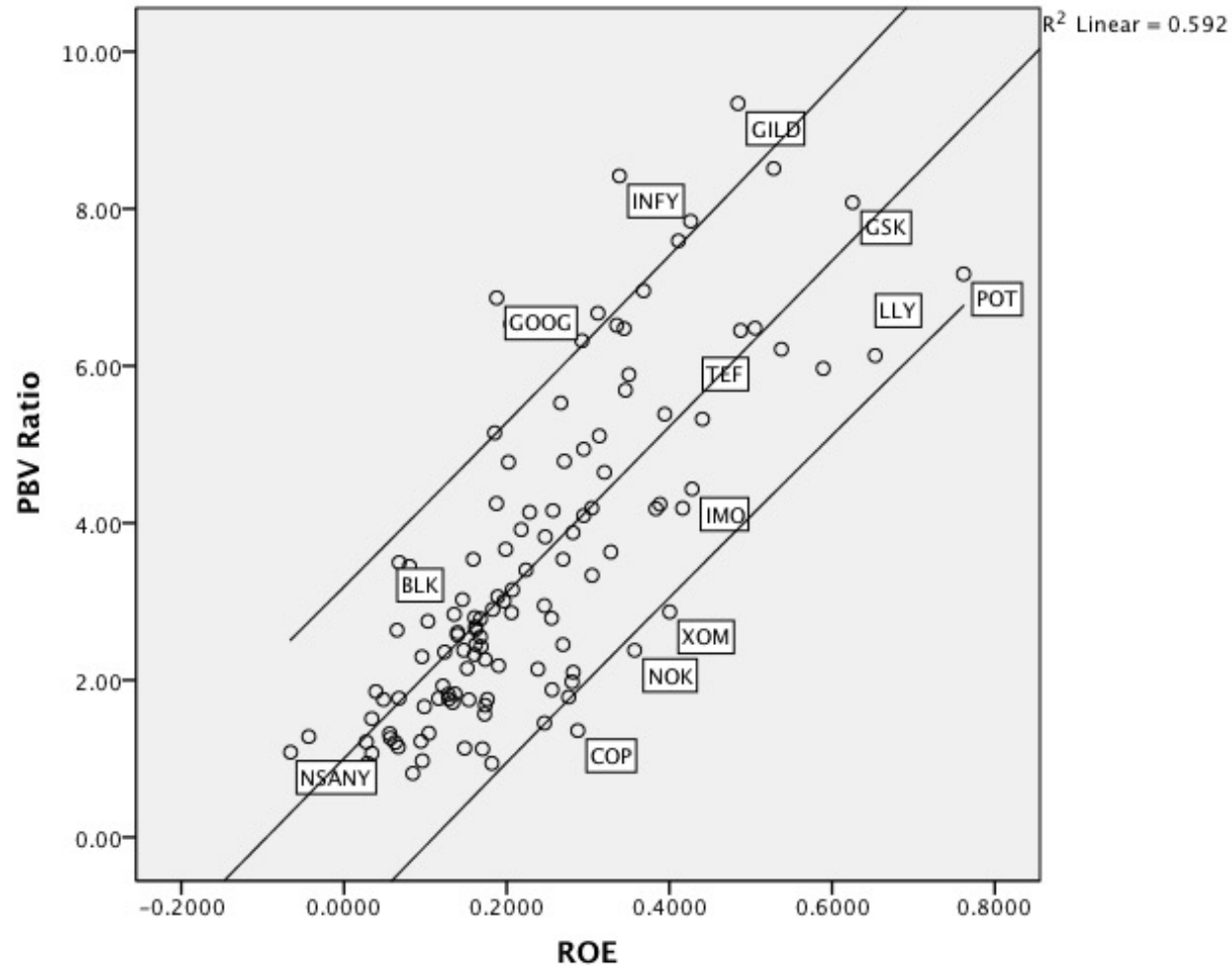
63

Name	PBV Ratio	Return on Equity	Standard Deviation	Predicted PBV	Under/Over (%)
BAYERISCHE HYPO-UND VEREINSB	0.80	-1.66%	49.06%	0.89	-10.60%
COMMERZBANK AG	1.09	-6.72%	36.21%	1.05	3.25%
DEUTSCHE BANK AG -REG	1.23	1.32%	35.79%	1.36	-9.26%
BANCA INTESA SPA	1.66	1.56%	34.14%	1.41	17.83%
BNP PARIBAS	1.72	12.46%	31.03%	1.89	-8.75%
BANCO SANTANDER CENTRAL HISP	1.86	11.06%	28.36%	1.91	-2.66%
SANPAOLO IMI SPA	1.96	8.55%	26.64%	1.86	5.23%
BANCO BILBAO VIZCAYA ARGENTA	1.98	11.17%	18.62%	2.17	-9.12%
SOCIETE GENERALE	2.04	9.71%	22.55%	2.02	1.37%
ROYAL BANK OF SCOTLAND GROUP	2.09	20.22%	18.35%	2.51	-16.65%
HBOS PLC	2.15	22.45%	21.95%	2.49	-13.71%
BARCLAYS PLC	2.23	21.16%	20.73%	2.48	-9.96%
UNICREDITO ITALIANO SPA	2.30	14.86%	13.79%	2.44	-5.72%
KREDIETBANK SA LUXEMBOURGEOI	2.46	17.74%	12.38%	2.58	-4.79%
ERSTE BANK DER OESTER SPARK	2.53	10.28%	21.91%	2.05	23.11%
STANDARD CHARTERED PLC	2.59	20.18%	19.93%	2.47	5.00%
HSBC HOLDINGS PLC	2.94	18.50%	19.66%	2.41	21.91%
LLOYDS TSB GROUP PLC	3.33	32.84%	18.66%	2.96	12.40%

4: More Statistics and a Larger Sample

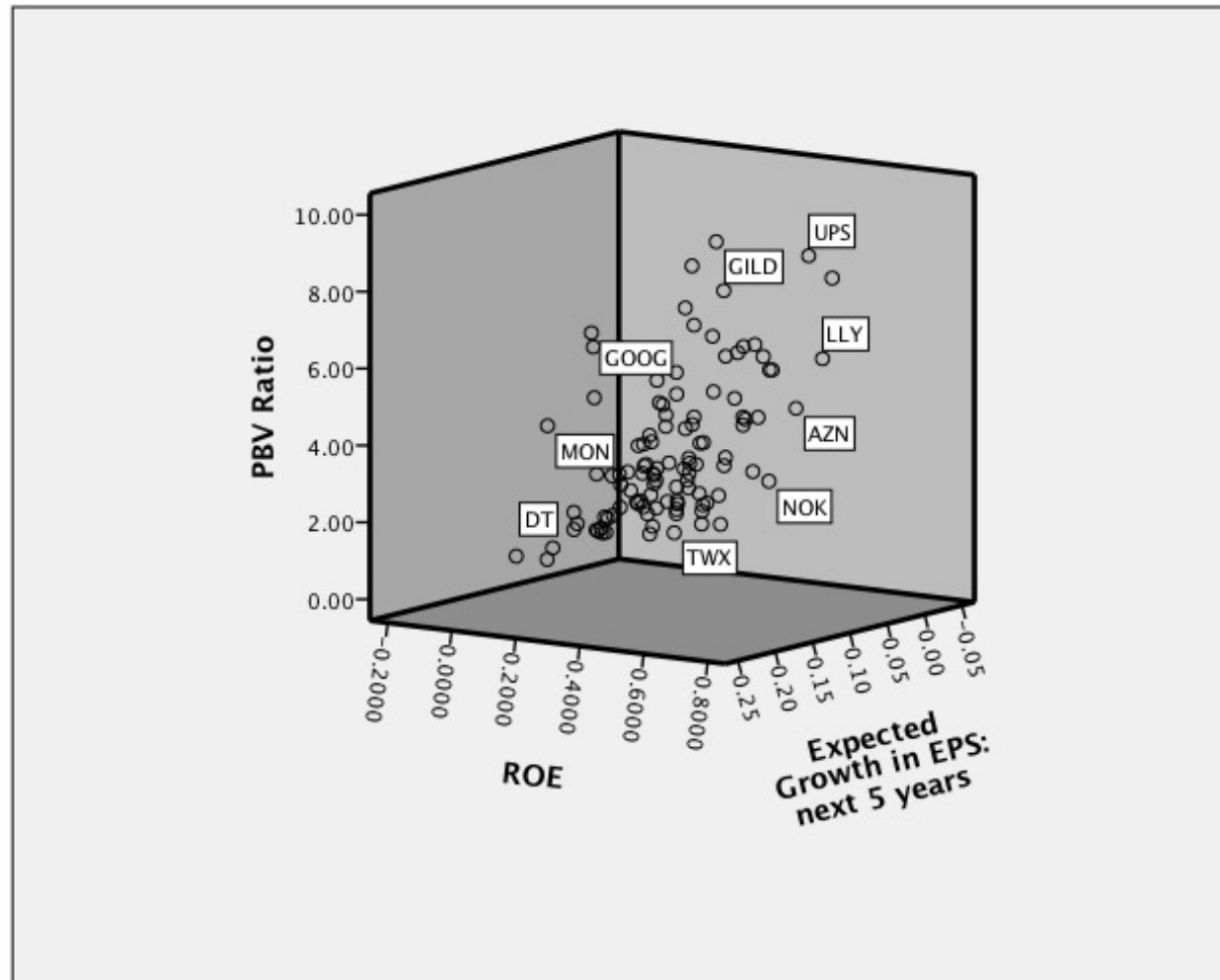
Price to Book versus ROE: Largest firms in the US: January 2010

64



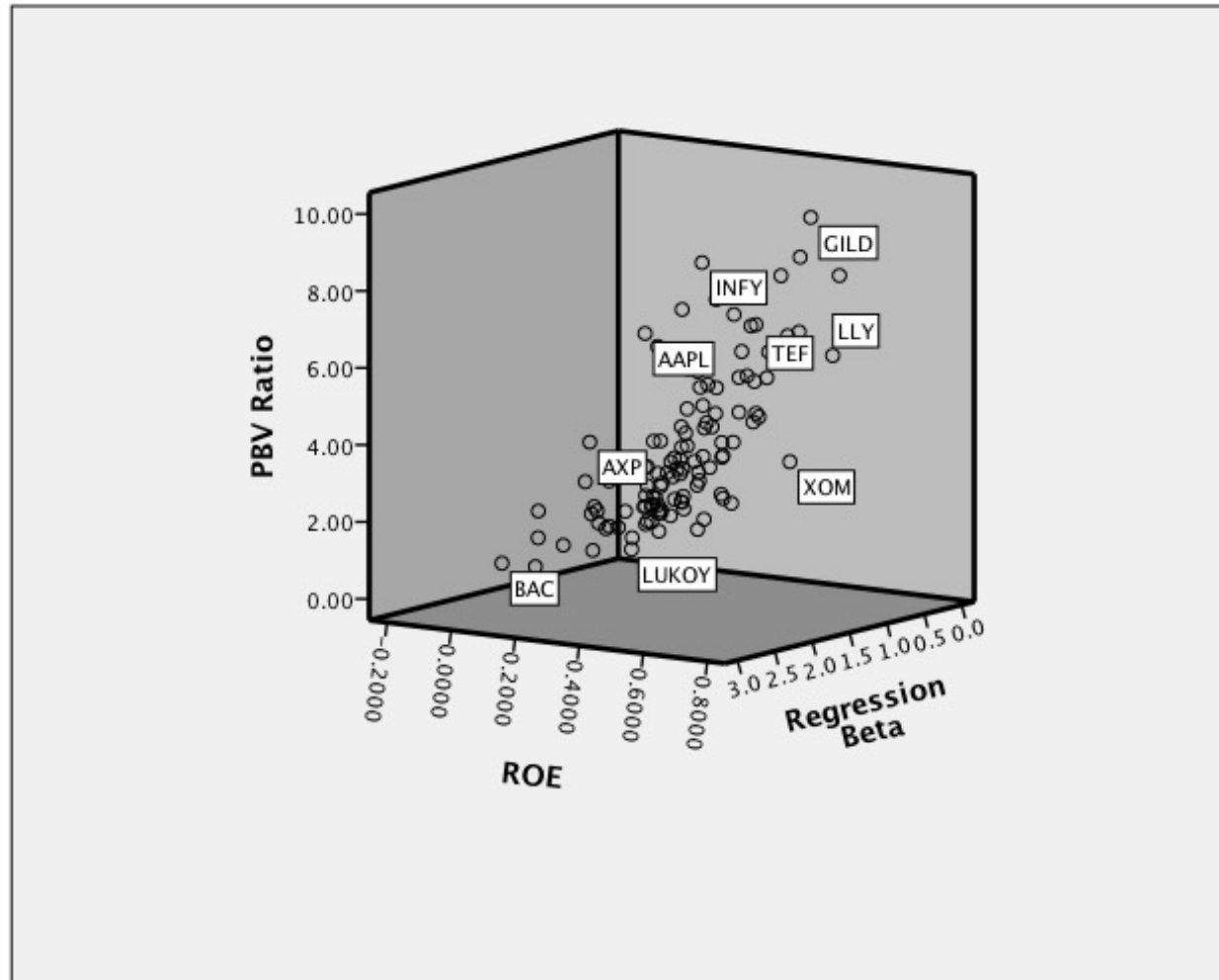
Missing growth?

65



PBV, ROE and Risk: Large Cap US firms

66



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Bringing it all together... Largest US stocks in January 2010

67

Model Summary

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.819 ^a	.670	.661	1.19253

a. Predictors: (Constant), ROE, Expected Growth in EPS: next 5 years, Regression Beta

Coefficients^a

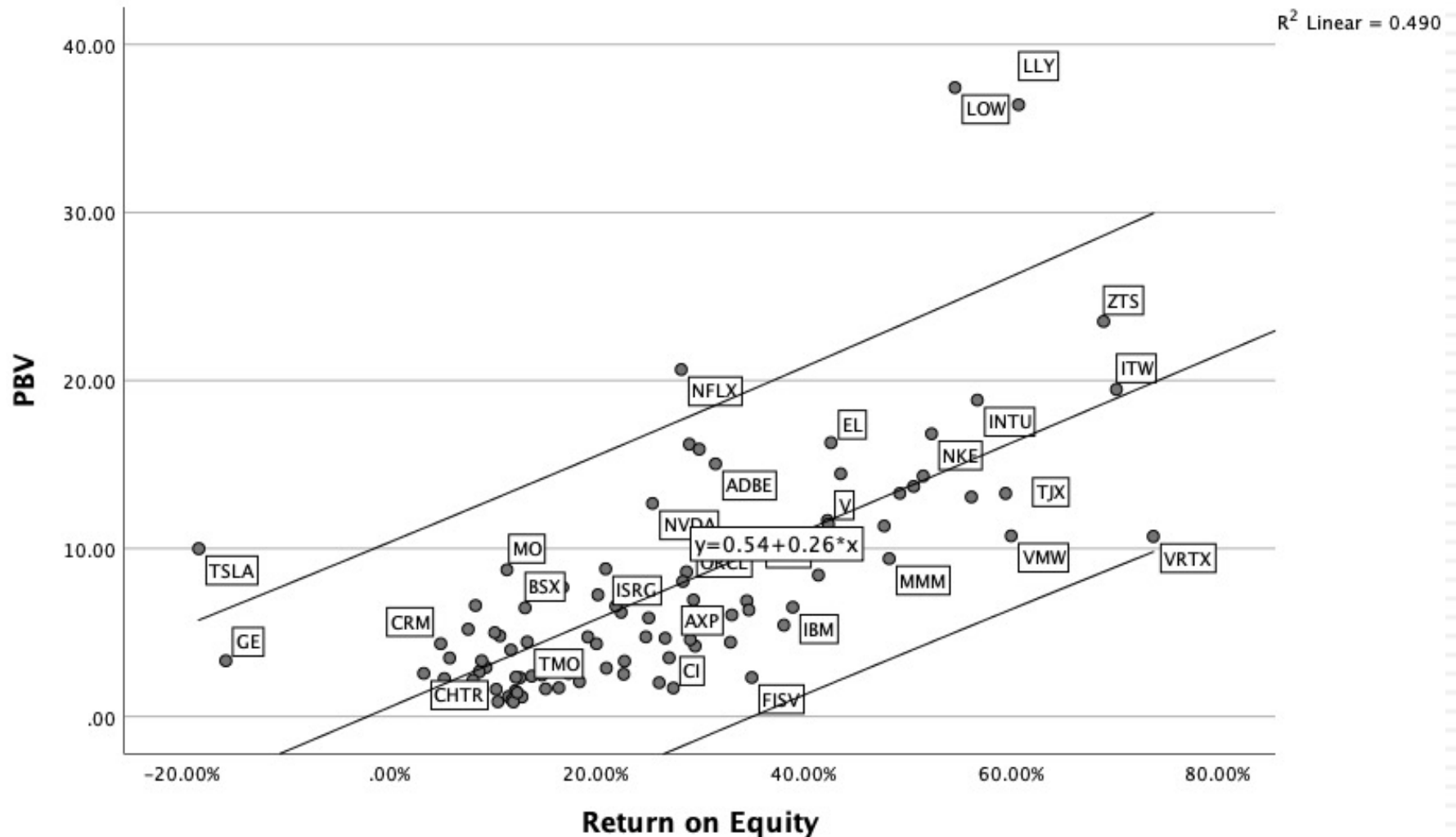
Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	.406	.424		.958	.340
	Regression Beta	-.065	.253	-.015	-.256	.799
	Expected Growth in EPS: next 5 years	9.340	2.366	.228	3.947	.000
	ROE	10.546	.771	.777	13.672	.000

a. Dependent Variable: PBV Ratio

Updated PBV Ratios – Largest Market Cap US companies

Updated to January 2020

68



Example 5: Overlooked fundamentals?

EV/EBITDA Multiple for Trucking Companies

69

Company Name	Value	EBITDA	Value/EBITDA
KLLM Trans. Svcs.	\$ 114.32	\$ 48.81	2.34
Ryder System	\$ 5,158.04	\$ 1,838.26	2.81
Rollins Truck Leasing	\$ 1,368.35	\$ 447.67	3.06
Cannon Express Inc.	\$ 83.57	\$ 27.05	3.09
Hunt (J.B.)	\$ 982.67	\$ 310.22	3.17
Yellow Corp.	\$ 931.47	\$ 292.82	3.18
Roadway Express	\$ 554.96	\$ 169.38	3.28
Marten Transport Ltd.	\$ 116.93	\$ 35.62	3.28
Kenan Transport Co.	\$ 67.66	\$ 19.44	3.48
M.S. Carriers	\$ 344.93	\$ 97.85	3.53
Old Dominion Freight	\$ 170.42	\$ 45.13	3.78
Trimac Ltd	\$ 661.18	\$ 174.28	3.79
Matlack Systems	\$ 112.42	\$ 28.94	3.88
XTRA Corp.	\$ 1,708.57	\$ 427.30	4.00
Covenant Transport Inc	\$ 259.16	\$ 64.35	4.03
Builders Transport	\$ 221.09	\$ 51.44	4.30
Werner Enterprises	\$ 844.39	\$ 196.15	4.30
Landstar Sys.	\$ 422.79	\$ 95.20	4.44
AMERCO	\$ 1,632.30	\$ 345.78	4.72
USA Truck	\$ 141.77	\$ 29.93	4.74
Frozen Food Express	\$ 164.17	\$ 34.10	4.81
Arnold Inds.	\$ 472.27	\$ 96.88	4.87
Greyhound Lines Inc.	\$ 437.71	\$ 89.61	4.88
USFreightways	\$ 983.86	\$ 198.91	4.95
Golden Eagle Group Inc.	\$ 12.50	\$ 2.33	5.37
Arkansas Best	\$ 578.78	\$ 107.15	5.40
Airlease Ltd.	\$ 73.64	\$ 13.48	5.46
Celadon Group	\$ 182.30	\$ 32.72	5.57
Amer. Freightways	\$ 716.15	\$ 120.94	5.92
Transfinancial Holdings	\$ 56.92	\$ 8.79	6.47
Vitrans Corp. 'A'	\$ 140.68	\$ 21.51	6.54
Interpool Inc.	\$ 1,002.20	\$ 151.18	6.63
Intrenet Inc.	\$ 70.23	\$ 10.38	6.77
Swift Transportation	\$ 835.58	\$ 121.34	6.89
Landair Services	\$ 212.95	\$ 30.38	7.01
CNF Transportation	\$ 2,700.69	\$ 366.99	7.36
Budget Group Inc	\$ 1,247.30	\$ 166.71	7.48
Caliber System	\$ 2,514.99	\$ 333.13	7.55
Knight Transportation Inc	\$ 269.01	\$ 28.20	9.54
Heartland Express	\$ 727.50	\$ 64.62	11.26
Greyhound CDA Transn Corp	\$ 83.25	\$ 6.99	11.91
Mark VII	\$ 160.45	\$ 12.96	12.38
Coach USA Inc	\$ 678.38	\$ 51.76	13.11
US 1 Inds Inc.	\$ 5.60	\$ (0.17)	NA
Average			5.61

A Test on EBITDA

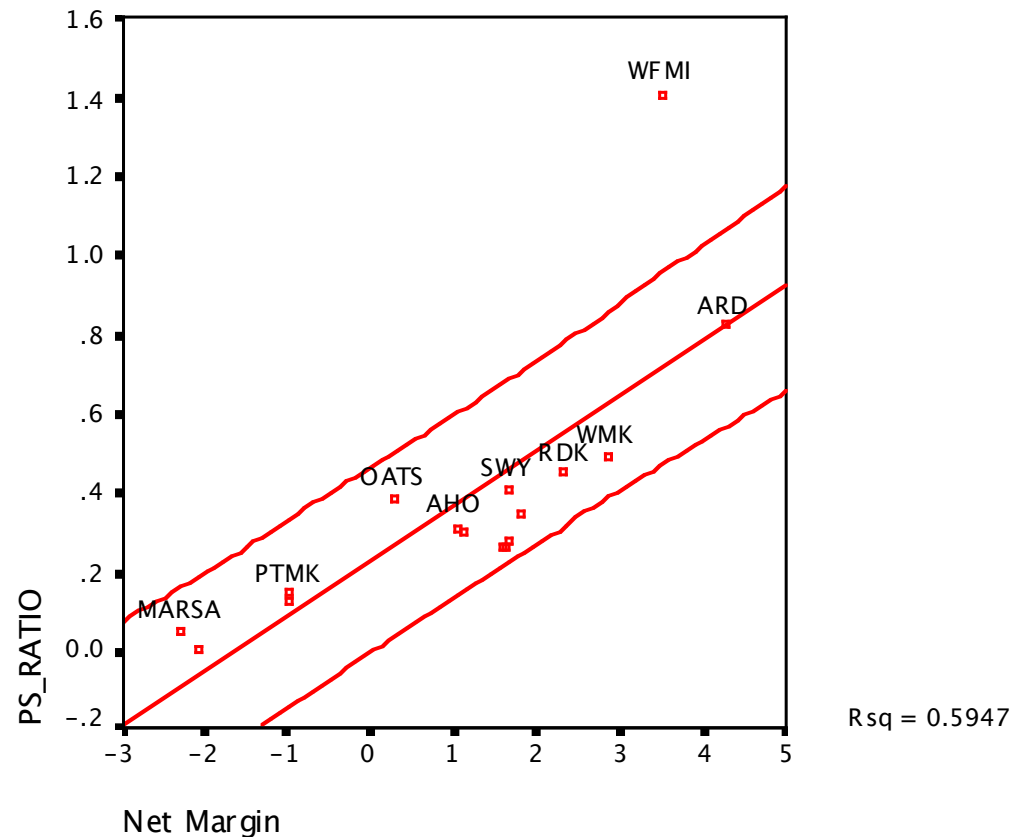
70

- Ryder System looks very cheap on a Value/EBITDA multiple basis, relative to the rest of the sector. What explanation (other than misvaluation) might there be for this difference?
- What general lessons would you draw from this on the EV/EBITDA multiples for infrastructure companies as their infrastructure ages?

Example 6: Pricing across time

Price to Sales Multiples: Grocery Stores - US in January 2007

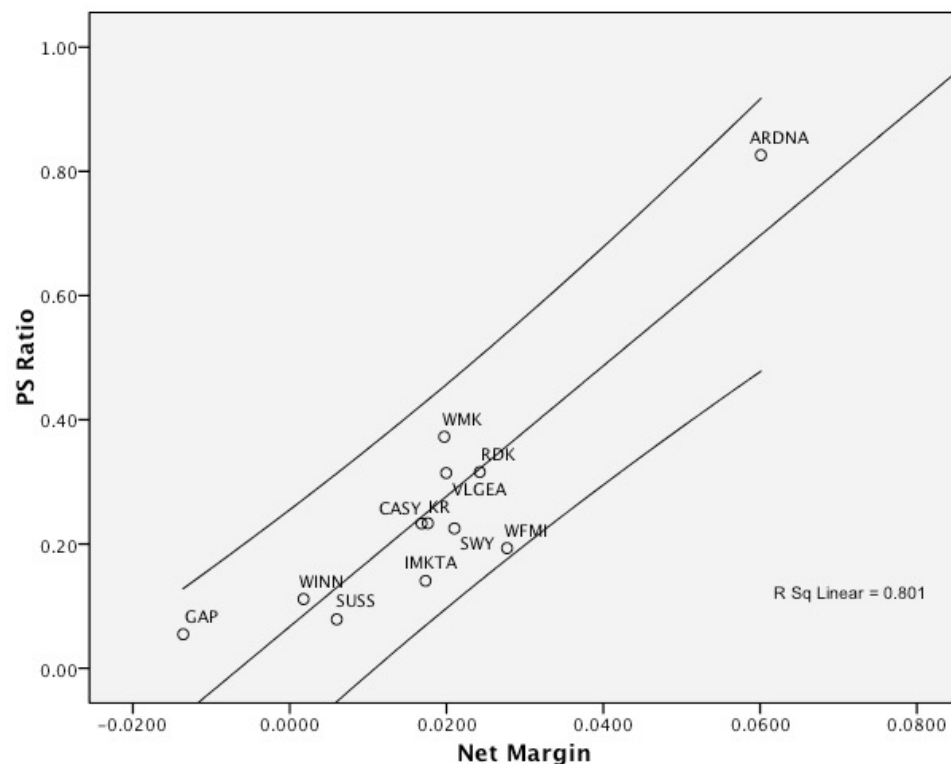
71



Whole Foods: In 2007: Net Margin was 3.41% and Price/ Sales ratio was 1.41
Predicted Price to Sales = $0.07 + 10.49 (0.0341) = 0.43$

What a difference two years can make: Grocery Stores - US in January 2009

72

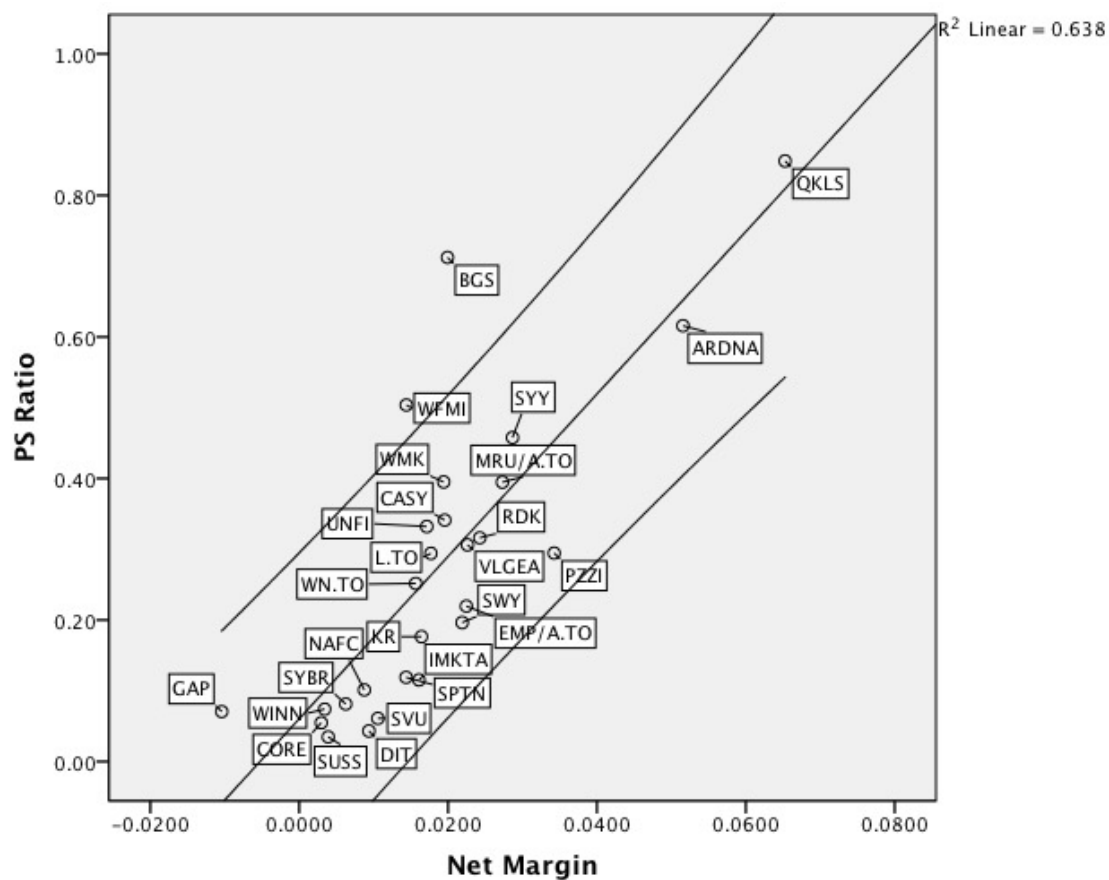


Whole Foods: In 2009, Net Margin had dropped to 2.77% and Price to Sales ratio was down to 0.31.

$$\text{Predicted Price to Sales} = 0.07 + 10.49 (.0277) = 0.36$$

Steady State? In 2010..

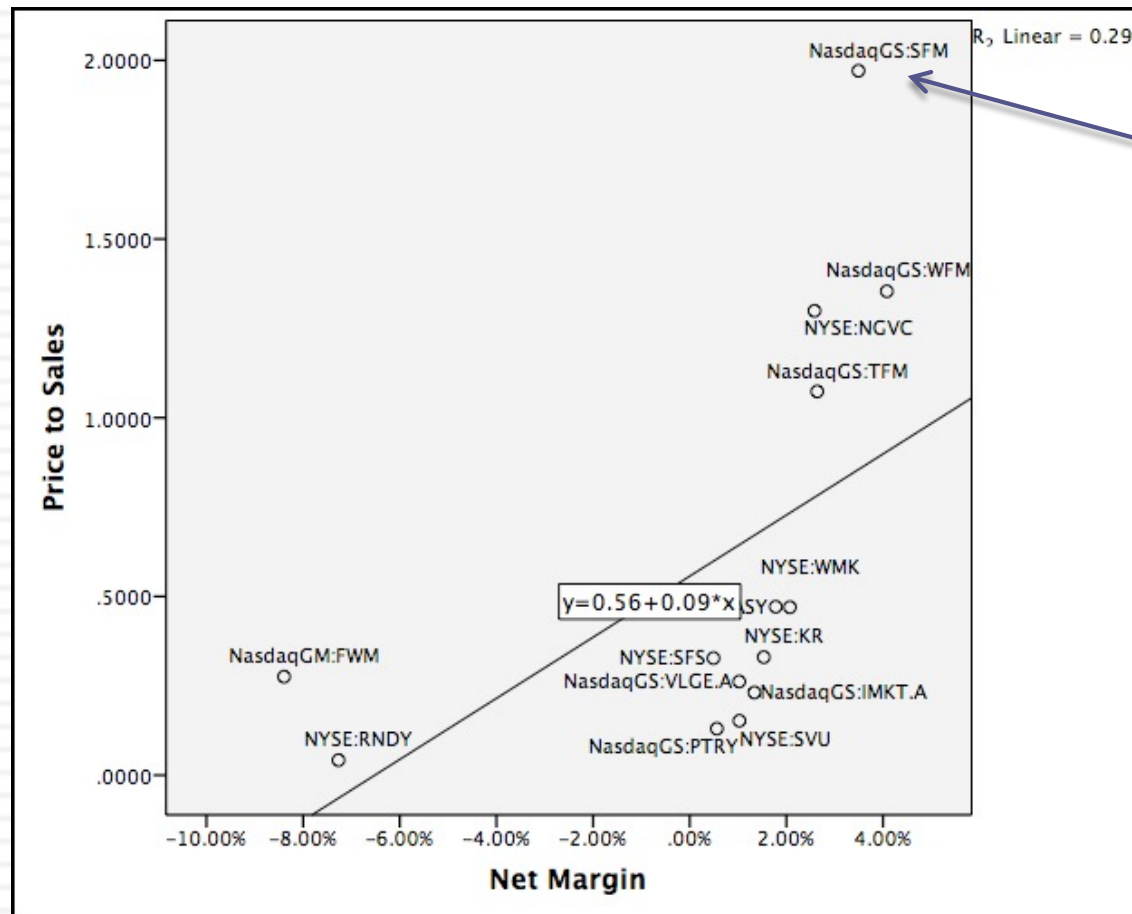
73



Whole Foods: In 2010, Net Margin had dropped to 1.44% and Price to Sales ratio increased to 0.50.
Predicted Price to Sales = $0.06 + 11.43 (.0144) = 0.22$

There is a new kid in town: January 2015

74



There is a new star in town (Sprouts)

$$PS = 0.557 + 0.085 \text{ Net Margin}$$

$$\text{Whole Foods} = 0.557 + 8.50 (0.0408) = 0.90$$

At 1.35 times sales, Whole Foods is overvalued (again)