Example 2: An Old Example with Emerging Markets: June 2000

Country	PE Ratio	Interest Rates	GDP Real Growth	Country Risk
Argentina	14	18.00%	2.50%	45
Brazil	21	14.00%	4.80%	35
Chile	25	9.50%	5.50%	15
Hong Kong	20	8.00%	6.00%	15
India	17	11.48%	4.20%	25
Indonesia	15	21.00%	4.00%	50
Malaysia	14	5.67%	3.00%	40
Mexico	19	11.50%	5.50%	30
Pakistan	14	19.00%	3.00%	45
Peru	15	18.00%	4.90%	50
Phillipines	15	17.00%	3.80%	45
Singapore	24	6.50%	5.20%	5
South Korea	21	10.00%	4.80%	25
Thailand	21	12.75%	5.50%	25
Turkey	12	25.00%	2.00%	35
Venezuela	20	15.00%	3.50%	45

Regression Results

The regression of PE ratios on these variables provides the following –

PE = 16.16

- 7.94 Interest Rates

+ 154.40 Growth in GDP

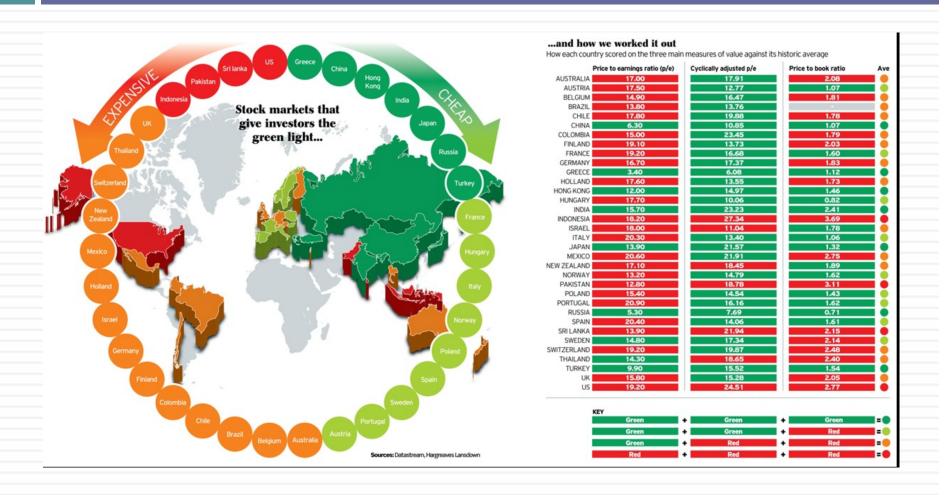
- 0.1116 Country Risk

R Squared = 73%

Predicted PE Ratios

Country	PE Ratio	Interest	GDP Real	Country	Predicted PE
		Rates	Growth	Risk	
Argentina	14	18.00%	2.50%	45	13.57
Brazil	21	14.00%	4.80%	35	18.55
Chile	25	9.50%	5.50%	15	22.22
Hong Kong	20	8.00%	6.00%	15	23.11
India	17	11.48%	4.20%	25	18.94
Indonesia	15	21.00%	4.00%	50	15.09
Malaysia	14	5.67%	3.00%	40	15.87
Mexico	19	11.50%	5.50%	30	20.39
Pakistan	14	19.00%	3.00%	45	14.26
Peru	15	18.00%	4.90%	50	16.71
Phillipines	15	17.00%	3.80%	45	15.65
Singapore	24	6.50%	5.20%	5	23.11
South Korea	21	10.00%	4.80%	25	19.98
Thailand	21	12.75%	5.50%	25	20.85
Turkey	12	25.00%	2.00%	35	13.35
Venezuela	20	15.00%	3.50%	45	15.35

PE ratios globally: July 2014



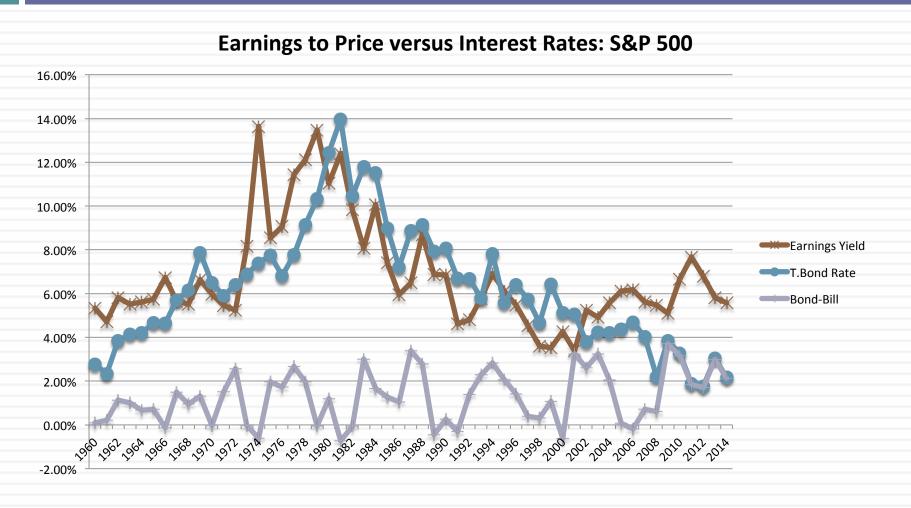
Example 3: PE ratios for the S&P 500 over time

PE Ratios for the S&P 500: 1969-2014 PE: Trailing 12 month earnings Normalized PE: Average Earnings over prior 10 years **CAPE: Inflation-adjusted Earnings over prior 10 years** On Jan 1, 2015 PE = 17.95Normalized PE CAPE Normalized PE - = 24.161969-2014 15.99 20.65 16.99 CAPE = 21.6223.75 1985-2015 18.33 19.99 25.75 1995-2014 19.46 22.28 2005-2014 16.61 20.96 18.49 25.00 Normalized PE 20.00 15.00 10.00 5.00 0.00

Is low (high) PE cheap (expensive)?

- A market strategist argues that stocks are expensive because the PE ratio today is high relative to the average PE ratio across time. Do you agree?
 - a. Yes
 - b. No
- If you do not agree, what factors might explain the higher PE ratio today?
- Would you respond differently if the market strategist has a Nobel Prize in Economics?

E/P Ratios, T.Bond Rates and Term Structure



Regression Results

- □ There is a strong positive relationship between E/P ratios and T.Bond rates, as evidenced by the correlation of 0.65 between the two variables.,
- □ In addition, there is evidence that the term structure also affects the PE ratio.
- □ In the following regression, using 1960-2014 data, we regress E/P ratios against the level of T.Bond rates and a term structure variable (T.Bond T.Bill rate)

$$E/P = 3.47\% + 0.5661$$
 T.Bond Rate $- 0.1428$ (T.Bond Rate-T.Bill Rate) (4.93) (6.15) (-0.67)

R squared = 40.94[%]

□ Going back to 2008, this is what the regression looked like:

$$E/P = 2.56\% + 0.7044$$
 T.Bond Rate -0.3289 (T.Bond Rate-T.Bill Rate) (4.71) (7.10) (1.46)

R squared = 50.71%

The R-squared has dropped and the T.Bond rate and the differential with the T.Bill rate have noth lost significance. How would you read this result?

II. PEG Ratio

- □ PEG Ratio = PE ratio/ Expected Growth Rate in EPS
 - For consistency, you should make sure that your earnings growth reflects the EPS that you use in your PE ratio computation.
 - The growth rates should preferably be over the same time period.
- □ To understand the fundamentals that determine PEG ratios, let us return again to a 2-stage equity discounted cash flow model:

$$P_{0} = \frac{EPS_{0}*Payout Ratio*(1+g)*\left(1 - \frac{(1+g)^{n}}{(1+r)^{n}}\right)}{r-g} + \frac{EPS_{0}*Payout Ratio_{n}*(1+g)^{n}*(1+g_{n})}{(r-g_{n})(1+r)^{n}}$$

 Dividing both sides of the equation by the earnings gives us the equation for the PE ratio. Dividing it again by the expected growth 'g:

$$PEG = \frac{Payout \ Ratio^*(1+g)^* \left(1 - \frac{(1+g)^n}{(1+r)^n}\right)}{g(r-g)} + \frac{Payout \ Ratio_n^*(1+g)^n * (1+g_n)}{g(r-g_n)(1+r)^n}$$

PEG Ratios and Fundamentals

- Risk and payout, which affect PE ratios, continue to affect PEG ratios as well.
 - Implication: When comparing PEG ratios across companies, we are making implicit or explicit assumptions about these variables.
- Dividing PE by expected growth does not neutralize the effects of expected growth, since the relationship between growth and value is not linear and fairly complex (even in a 2-stage model)

A Simple Example

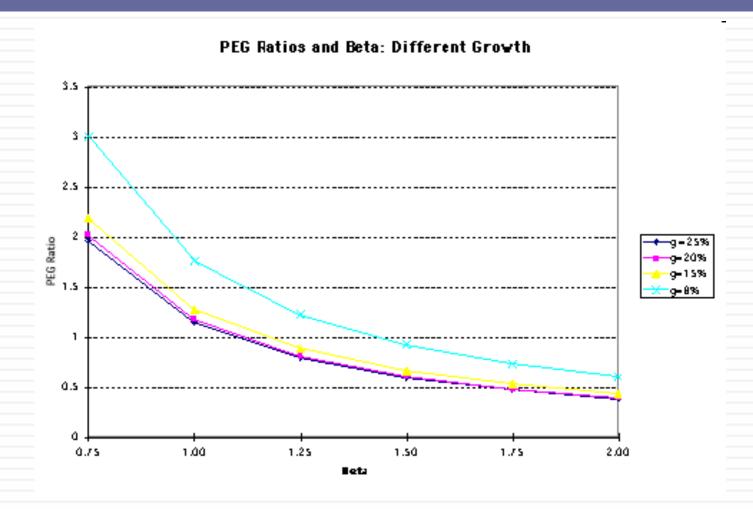
 Assume that you have been asked to estimate the PEG ratio for a firm which has the following characteristics:

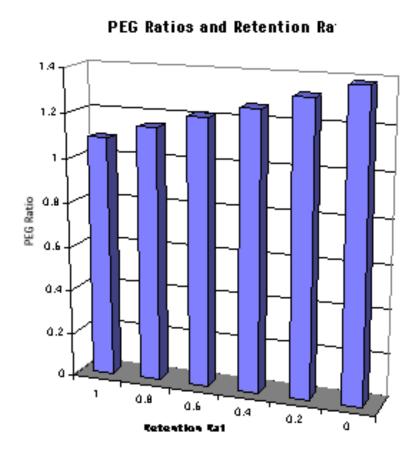
Variable	High Growth Phase	Stable Growth Phase
Expected Growth Rate	25%	8%
Payout Ratio	20%	50%
Beta	1.00	1.00

- □ Riskfree rate = T.Bond Rate = 6%
- \Box Required rate of return = 6% + 1(5.5%)= 11.5%
- The PEG ratio for this firm can be estimated as follows:

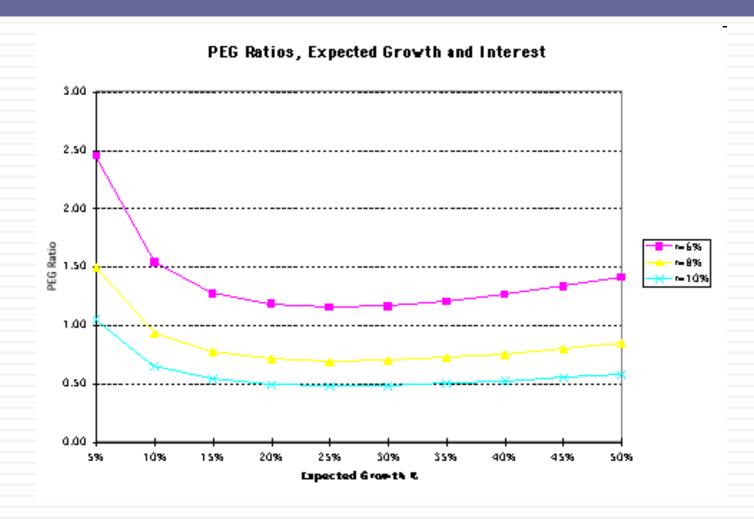
PEG =
$$\frac{0.2 * (1.25) * \left(1 - \frac{(1.25)^5}{(1.115)^5}\right)}{.25(.115 - .25)} + \frac{0.5 * (1.25)^5 * (1.08)}{.25(.115 - .08) (1.115)^5} = 115 \text{ or } 1.15$$

39





PE Ratios and Expected Growth



PEG Ratios and Fundamentals: Propositions

- Proposition 1: High risk companies will trade at much lower PEG ratios than low risk companies with the same expected growth rate.
 - Corollary 1: The company that looks most under valued on a PEG ratio basis in a sector may be the riskiest firm in the sector
- Proposition 2: Companies that can attain growth more efficiently by investing less in better return projects will have higher PEG ratios than companies that grow at the same rate less efficiently.
 - Corollary 2: Companies that look cheap on a PEG ratio basis may be companies with high reinvestment rates and poor project returns.
- Proposition 3: Companies with very low or very high growth rates will tend to have higher PEG ratios than firms with average growth rates. This bias is worse for low growth stocks.
 - Corollary 3: PEG ratios do not neutralize the growth effect.

III. Price to Book Ratio

Going back to a simple dividend discount model,

$$P_0 = \frac{DPS_1}{r - g_1}$$

Defining the return on equity (ROE) = EPSO / Book Value of Equity, the value of equity can be written as:

$$P_0 = \frac{BV_0 *ROE*Payout Ratio*(1+g_n)}{r-g_n}$$

$$\frac{P_0}{BV_0} = PBV = \frac{ROE*Payout Ratio*(1+g_n)}{r-g_n}$$

 If the return on equity is based upon expected earnings in the next time period, this can be simplified to,

$$\frac{P_0}{BV_0} = PBV = \frac{ROE*Payout Ratio}{r-g_n}$$

Price Book Value Ratio: Stable Growth Firm Another Presentation

This formulation can be simplified even further by relating growth to the return on equity:

Substituting back into the P/BV equation,

$$\frac{P_0}{BV_0} = PBV = \frac{ROE - g_n}{r - g_n}$$

- The price-book value ratio of a stable firm is determined by the differential between the return on equity and the required rate of return on its projects.
- Building on this equation, a company that is expected to generate a ROE higher (lower than, equal to) its cost of equity should trade at a price to book ratio higher (less than, equal to) one.

Now changing to an Enterprise value multiple **EV/ Book Capital**

□ To see the determinants of the value/book ratio, consider the simple free cash flow to the firm model:

$$V_0 = \frac{FCFF_1}{WACC - g}$$

 $V_0 = \frac{FCFF_1}{WACC - g}$ Dividing both sides by the book value, we get:

$$\frac{V_0}{BV} = \frac{FCFF_1/BV}{WACC-g}$$

 \Box If we replace, FCFF = EBIT(1-t) - (g/ROC) EBIT(1-t), we get:

$$\frac{V_0}{BV} = \frac{ROC - g}{WACC - g}$$

46

IV. EV to EBITDA - Determinants

□ The value of the operating assets of a firm can be written as:

$$EV_0 = \frac{FCFF_1}{WACC - g}$$

Now the value of the firm can be rewritten as

$$EV = \frac{EBITDA (1-t) + Depr (t) - Cex - \Delta Working Capital}{WACC - g}$$

Dividing both sides of the equation by EBITDA,

$$\frac{EV}{EBITDA} \ = \ \frac{(1-t)}{WACC-g} \ + \ \frac{Depr \ (t)/EBITDA}{WACC-g} \ - \ \frac{CEx/EBITDA}{WACC-g} \ - \ \frac{\Delta \ Working \ Capital/EBITDA}{WACC-g}$$

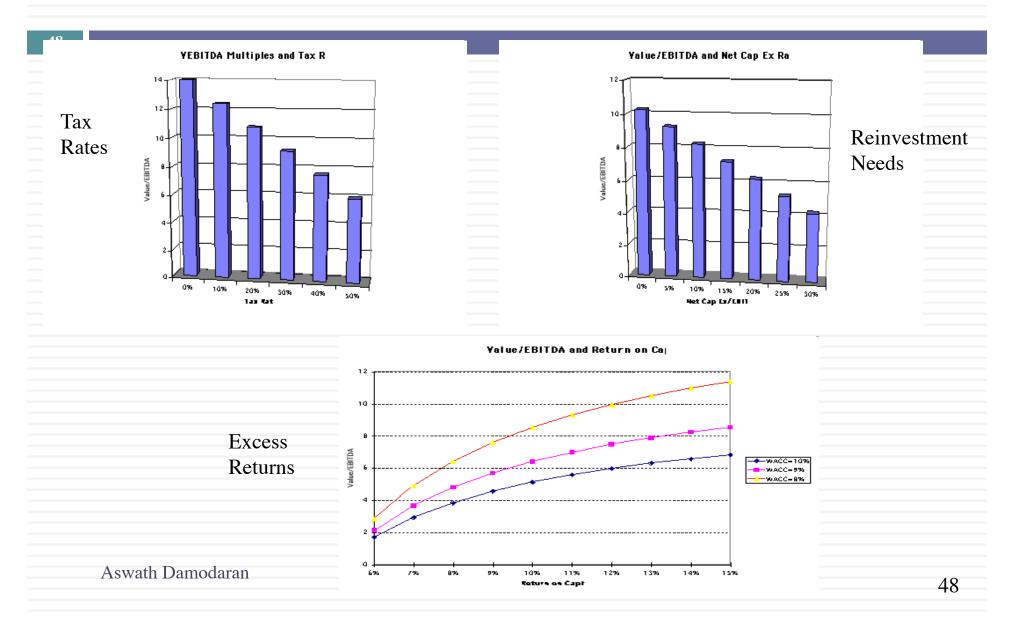
- □ The determinants of EV/EBITDA are:
 - The cost of capital
 - Expected growth rate
 - Tax rate
 - Reinvestment rate (or ROC)

A Simple Example

- Consider a firm with the following characteristics:
 - Tax Rate = 36%
 - Capital Expenditures/EBITDA = 30%
 - Depreciation/EBITDA = 20%
 - Cost of Capital = 10%
 - The firm has no working capital requirements
 - The firm is in stable growth and is expected to grow 5% a year forever.
- In this case, the Value/EBITDA multiple for this firm can be estimated as follows:

$$\frac{\text{Value}}{\text{EBITDA}} = \frac{(1 - .36)}{.10 - .05} + \frac{(0.2)(.36)}{.10 - .05} - \frac{0.3}{.10 - .05} - \frac{0}{.10 - .05} = 8.24$$

The Determinants of EV/EBITDA



V. EV/Sales Ratio

49

- If pre-tax operating margins are used, the appropriate value estimate is that of the firm. In particular, if one makes the replaces the FCFF with the expanded version:
 - Free Cash Flow to the Firm = EBIT (1 tax rate) (1 Reinvestment Rate)

$$\frac{\text{Value}}{\text{Sales}_0} = \text{After-tax Oper. Margin*} \left[\frac{(1-\text{RIR}_{growth})(1+g)^* \left(1 - \frac{(1+g)^n}{(1+\text{WACC})^n}\right)}{\text{WACC-g}} + \frac{(1-\text{RIR}_{stable})(1+g)^n * (1+g_n)}{(\text{WACC-g}_n)(1+\text{WACC})^n} \right]$$

g = Growth rate in after-tax operating income for the first n years gn = Growth rate in after-tax operating income after n years forever (Stable growth rate)

RIR _{Growth, Stable} = Reinvestment rate in high growth and stable periods WACC = Weighted average cost of capital

- One of the critiques of traditional valuation is that is fails to consider the value of brand names and other intangibles.
- The approaches used by analysts to value brand names are often ad-hoc and may significantly overstate or understate their value.
- One of the benefits of having a well-known and respected brand name is that firms can charge higher prices for the same products, leading to higher profit margins and hence to higher price-sales ratios and firm value. The larger the price premium that a firm can charge, the greater is the value of the brand name.
- □ In general, the value of a brand name can be written as:
 - Value of brand name = $\{(V/S)_b (V/S)_g\}^*$ Sales
 - \Box (V/S)_b = Value of Firm/Sales ratio with the benefit of the brand name
 - \Box $(V/S)_g$ = Value of Firm/Sales ratio of the firm with the generic product

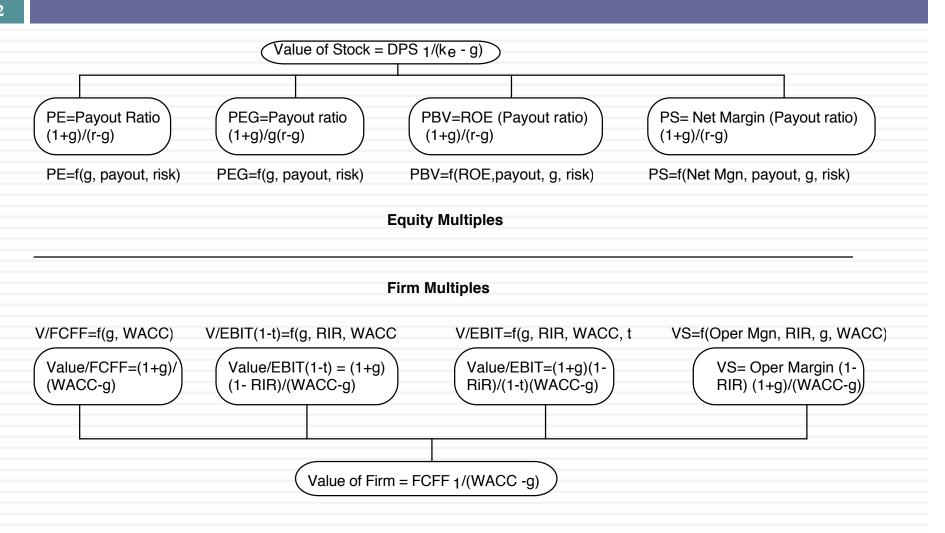
Valuing Brand Name

	Coca Cola	With Cott Margins
Current Revenues =	\$21,962.00	\$21,962.00
Length of high-growth period	10	10
Reinvestment Rate =	50%	50%
Operating Margin (after-tax)	15.57%	5.28%
Sales/Capital (Turnover ratio)	1.34	1.34
Return on capital (after-tax)	20.84%	7.06%
Growth rate during period (g) =	10.42%	3.53%
Cost of Capital during period =	7.65%	7.65%
Stable Growth Period		
Growth rate in steady state =	4.00%	4.00%
Return on capital =	7.65%	7.65%
Reinvestment Rate =	52.28%	52.28%
Cost of Capital =	7.65%	7.65%
Value of Firm =	\$79,611.25	\$15,371.24

Value of brand name = \$79,611 -\$15,371 = \$64,240 million

The Determinants of Multiples...

52



Aswath Damodaran

Application Tests

- Given the firm that we are valuing, what is a "comparable" firm?
 - While traditional analysis is built on the premise that firms in the same sector are comparable firms, valuation theory would suggest that a comparable firm is one which is similar to the one being analyzed in terms of fundamentals.
 - Proposition 4: There is no reason why a firm cannot be compared with another firm in a very different business, if the two firms have the same risk, growth and cash flow characteristics.
- Given the comparable firms, how do we adjust for differences across firms on the fundamentals?
 - Proposition 5: It is impossible to find an exactly identical firm to the one you are valuing.

Valuing one company relative to others... Relative valuation with comparables

- Ideally, you would like to find lots of publicly traded firms that look just like your firm, in terms of fundamentals, and compare the pricing of your firm to the pricing of these other publicly traded firms. Since, they are all just like your firm, there will be no need to control for differences.
- In practice, it is very difficult (and perhaps impossible) to find firms that share the same risk, growth and cash flow characteristics of your firm. Even if you are able to find such firms, they will very few in number. The trade off then becomes:

Small sample of firms that are "just like" your firm

Large sample of firms that are similar in some dimensions but different on others

Techniques for comparing across firms

- Direct comparisons: If the comparable firms are "just like" your firm, you can compare multiples directly across the firms and conclude that your firm is expensive (cheap) if it trades at a multiple higher (lower) than the other firms.
- Story telling: If there is a key dimension on which the firms vary, you can tell a story based upon your understanding of how value varies on that dimension.
 - An example: This company trades at 12 times earnings, whereas the rest of the sector trades at 10 times earnings, but I think it is cheap because it has a much higher growth rate than the rest of the sector.
- Modified multiple: You can modify the multiple to incorporate the dimension on which there are differences across firms.
- 4. <u>Statistical techniques</u>: If your firms vary on more than one dimension, you can try using multiple regressions (or variants thereof) to arrive at a "controlled" estimate for your firm.

Example 1: Let's try some story telling Comparing PE ratios across firms in a sector

_	7	7
_	r	ñ
\sim	ß.	u

Company Mayor	Tunilin a DE	Fire a stand Granith	Charadanad Daviation
Company Name	Trailing PE	Expected Growth	Standard Deviation
Coca-Cola Bottling	29.18	9.50%	20.58%
Molson Inc. Ltd. 'A'	43.65	15.50%	21.88%
Anheuser-Busch	24.31	11.00%	22.92%
Corby Distilleries Ltd.	16.24	7.50%	23.66%
Chalone Wine Group	21.76	14.00%	24.08%
Andres Wines Ltd. 'A'	8.96	3.50%	24.70%
Todhunter Int'l	8.94	3.00%	25.74%
Brown-Forman 'B'	10.07	11.50%	29.43%
Coors (Adolph) 'B'	23.02	10.00%	29.52%
PepsiCo, Inc.	33.00	10.50%	31.35%
Coca-Cola	44.33	19.00%	35.51%
Boston Beer 'A'	10.59	17.13%	39.58%
Whitman Corp.	25.19	11.50%	44.26%
Mondavi (Robert) 'A'	16.47	14.00%	45.84%
Coca-Cola Enterprises	37.14	27.00%	51.34%
Hansen Natural Corp	9.70	17.00%	62.45%

Aswath Damodaran

A Question

- You are reading an equity research report on this sector, and the analyst claims that Andres Wine and Hansen Natural are under valued because they have low PE ratios. Would you agree?
 - a. Yes
 - b. No
- □ Why or why not?

Example 2: Fact-based story telling Comparing PE Ratios across a Sector: PE

Company Name	PE	Growth
PT Indosat ADR	7.8	0.06
Telebras ADR	8.9	0.075
Telecom Corporation of New Zealand ADR	11.2	0.11
Telecom Argentina Stet - France Telecom SA ADR B	12.5	0.08
Hellenic Telecommunication Organization SA ADR	12.8	0.12
Telecomunicaciones de Chile ADR	16.6	0.08
Swisscom AG ADR	18.3	0.11
Asia Satellite Telecom Holdings ADR	19.6	0.16
Portugal Telecom SA ADR	20.8	0.13
Telefonos de Mexico ADR L	21.1	0.14
Matav RT ADR	21.5	0.22
Telstra ADR	21.7	0.12
Gilat Communications	22.7	0.31
Deutsche Telekom AG ADR	24.6	0.11
British Telecommunications PLC ADR	<i>25.7</i>	0.07
Tele Danmark AS ADR	27	0.09
Telekomunikasi Indonesia ADR	28.4	0.32
Cable & Wireless PLC ADR	29.8	0.14
APT Satellite Holdings ADR	31	0.33
Telefonica SA ADR	32.5	0.18
Royal KPN NV ADR	35.7	0.13
Telecom Italia SPA ADR	42.2	0.14
Nippon Telegraph & Telephone ADR	44.3	0.2
France Telecom SA ADR	45.2	0.19
Korea Telecom ADR	71.3	0.44

PE, Growth and Risk

Dependent variable is: PE

R squared = 66.2% R squared (adjusted) = 63.1%

Variable Coefficient SE t-ratio Probability

Constant 13.1151 3.471 3.78 0.0010

Growth rate 121.223 19.27 $6.29 \le 0.0001$

Emerging Market -13.8531 3.606 -3.84 0.0009

Emerging Market is a dummy: 1 if emerging market

0 if not

60

- □ Predicted PE = 13.12 + 121.22 (.075) 13.85 (1) = 8.35
- At an actual price to earnings ratio of 8.9, Telebras is slightly overvalued.
- Bottom line: Just because a company trades at a low PE ratio does not make it cheap.